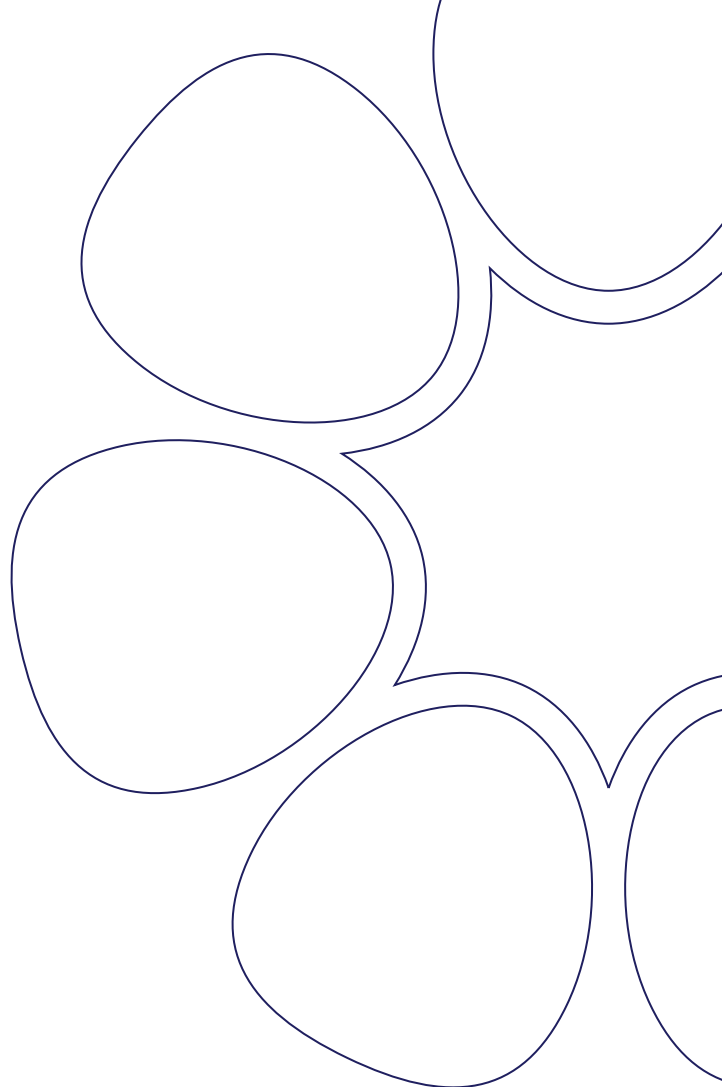


Department of THE CHIEF MINISTER

# Annual Report 2019-20





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The Hon Michael Gunner MLA  
Chief Minister  
Parliament House  
DARWIN NT 0800

Department of the  
Chief Minister  
GPO Box 4396  
DARWIN NT 0801

Dear Chief Minister

I am pleased to submit the 2019-20 annual report on the activities and achievements of the Department of the Chief Minister.

Pursuant to the *Financial Management Act 1995*, I advise that to the best of my knowledge and belief:

- a. proper records of all transactions affecting the agency are kept and the employees under my control observe the provisions of the *Financial Management Act 1995*, the Financial Management Regulations and Treasurer's Directions
- b. procedures within the agency afford proper internal control, and these procedures are recorded in the accounting and property manual, which accords with the requirements of the *Financial Management Act 1995*
- c. there is no indication of fraud, malpractice, major breach of legislation or delegation, or major error in or omission from the accounts and records
- d. the internal audit capacity available to the agency is adequate and the results of internal audits have been reported to me, and
- e. the financial statements included in the annual report have been prepared from proper accounts and records and are in accordance with Treasurer's Directions.

In addition, the Chief Executive of the Department of Corporate and Information Services (DCIS) has advised that, in relation to items a) and e), and to the best of her knowledge and belief, proper records are kept of transactions undertaken by DCIS on behalf of the Department of the Chief Minister, and the employees under her control observe the provisions of the *Financial Management Act 1995*, the Financial Management Regulations and Treasurer's Directions. The Chief Executive of DCIS also advises the Auditor-General conducted various compliance audits during the year to provide audit assurance that selected aspects of DCIS controls and record keeping practices were maintained at a high level.

Yours sincerely



JODIE RYAN

30 September 2020

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# List of Acronyms

<b>ANZSOG</b>	Australia and New Zealand School of Government
<b>ARMC</b>	Audit and Risk Management Committee
<b>CAF</b>	Council for the Australian Federation
<b>CDU</b>	Charles Darwin University
<b>CEO</b>	Chief Executive Officer
<b>COAG</b>	Council of Australian Governments
<b>CSIRO</b>	Commonwealth Scientific and Industrial Research Organisation
<b>DCM</b>	Department of the Chief Minister
<b>DTF</b>	Department of Treasury and Finance
<b>ELT</b>	Executive Leadership Team
<b>NTG</b>	Northern Territory Government
<b>NTPS</b>	Northern Territory Public Sector
<b>OCM</b>	Office of the Chief Minister
<b>OCPE</b>	Office of the Commissioner for Public Employment
<b>PSEMA</b>	<i>Public Sector Employment and Management Act 1993</i>

# Purpose of the Report

The 2019-20 Annual Report of the Northern Territory Department of the Chief Minister (DCM) has been prepared by the Chief Executive Officer (CEO) in order to comply with annual reporting requirements under section 28 of the *Public Sector Employment and Management Act 1993* (PSEMA) and sections 10 and 12 of the *Financial Management Act 1995*.

The Report's primary purpose is to report to the Chief Minister on DCM's performance in 2019-20 against approved budget outputs and performance measures. Other audiences include Cabinet, the community, other government agencies, DCM staff and various external stakeholders.

Pursuant to section 28 of the PSEMA, DCM must present a report to the Minister on its operations within three months from the end of the financial year, and it must contain:

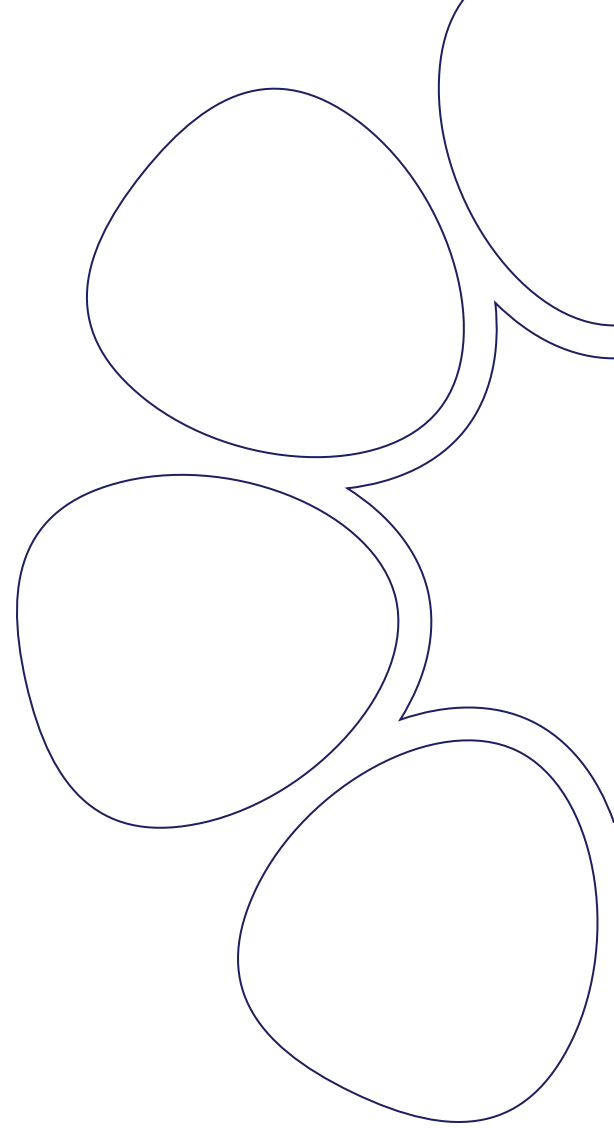
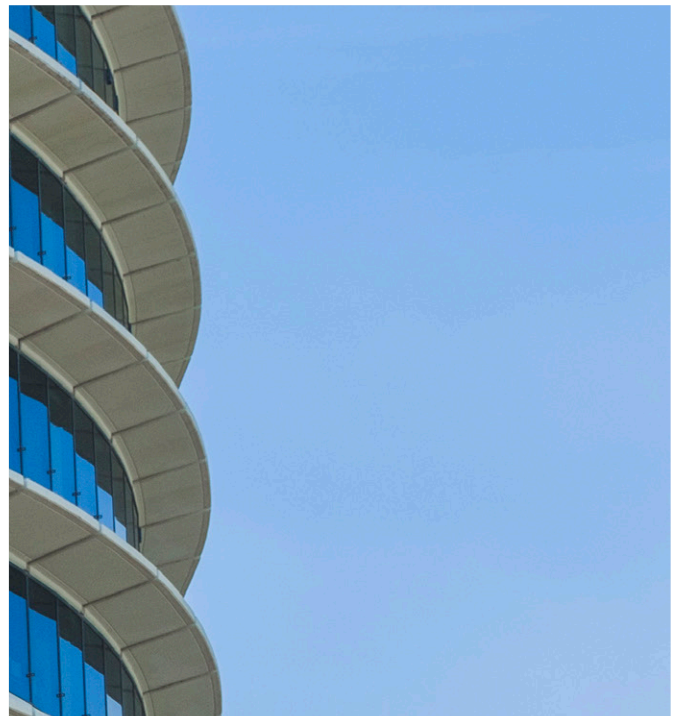
- functions and objectives of the agency
- legislation administered
- organisation overview, including number of employees of each designation and any variation in those numbers since the last report
- operations, initiatives and achievements relating to planning, efficiency, effectiveness, performance and service delivery to the community
- measures taken to ensure public sector principles were upheld
- management training and staff development programs
- occupational health and safety programs, and
- financial statements prepared in accordance with sections 11 and 13 of the *Financial Management Act 1995*.



# The Agency



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# Chief Executive Officer's review

**JODIE RYAN**  
30 September 2020

During 2019-20, the Department of the Chief Minister (DCM) continued to drive coordination and leadership across Government, delivered on a number of key priorities both within the agency and across Government and continued to provide high quality services to the Chief Minister and Cabinet, Minister for Treaty, Minister for Children, and Minister for Aboriginal Affairs. Key achievements during 2019-20 include:

## Coronavirus (COVID-19)

Throughout the COVID-19 pandemic, DCM has been instrumental in implementing the Government's response and supporting Territorians. DCM developed a dedicated Coronavirus website which provided a one stop shop for all COVID-19 related information and advice; stood up the Public Information Group; established and operated the Remote Travel Hotline and the Approved Remote Essential Worker permit system; established the Worker and Wellbeing Fund; supported National Cabinet and the National Coordination Mechanisms reporting to the National Cabinet; and supported the Emergency Operations Centre and other agencies throughout the COVID-19 response.

## Reinvigorating the Darwin CBD

The Activate Darwin Team continued its efforts to revitalise the Darwin CBD through:

- successful delivery of the Laneway Series events and March wellness month
- development and delivery of the very popular Darwin International Laksa Festival
- the release of the Transforming Public Places challenge, an innovative grant program that encouraged people to design and deliver ideas to activate Darwin CBD
- the Darwin Street Art Festival featuring 19 international, national and local artists painting various murals in the CBD. This project was expanded to our regional towns, with new artwork also being featured across Katherine and Alice Springs
- the 'A little means a lot' campaign released during the COVID-19 crisis to highlight the incredible local businesses in the Darwin CBD and remind Territorians to visit, shop and support local.

## Keeping Territorians Informed

DCM was responsible for the development and delivery of several public awareness campaigns on a number of important Government initiatives, including:

- Welcome to the Territory incentives
- "Are you being Counted" marketing campaign
- Boundless Possible
- BuildBonus grant awareness campaign

## Aboriginal Affairs / Supporting the Regions

The Regional Network Unit continued its efforts to deliver on the Local Decision Making (LDM) agenda. A number of LDM agreements and Statements of Commitment have been signed and the initiatives underpinning these agreements are underway.

In early 2020, the first Child and Family Centre opened in the Big Rivers Region. A number of support services will operate from the centre, including Families as First Teachers, Corrugated Iron and Kentish just to name a few – this is a wonderful example of what can be achieved through LDM.

The Remote Aboriginal Governance and Capacity Building Grant Program continued this year, which supports remote communities across the Northern Territory to strengthen and enhance their governance, leadership and operations in order to meet community aspirations.

The 'Everyone Together' Aboriginal Affairs Strategy was launched in March 2020 and aims to provide a way for the Northern Territory Government to reshape how it engages with Aboriginal Territorians to support their community aspirations. This includes working together to build genuine partnerships, improve government coordination, service delivery and ensure Aboriginal Territorians take a lead role in decision-making matters for their communities.

In 2019-20 the first female Northern Territory Deputy Treaty Commissioner, Ms Ursula Raymond, was appointed and the Treaty Commissioner Bill 2020 was passed in Parliament in June 2020.

## Intergovernmental and Legal Policy

DCM continued to play a lead role in coordinating intergovernmental relations and negotiating with the Commonwealth on a number of federal agreements, and has coordinated and supported the Northern Territory's participation in Council of Australian Governments; Royal Commission hearings and national inquiries; and National Coordination Mechanism meetings during COVID-19. ILP has also been instrumental in supporting DCM and the Chief Minister as we transition to the National Cabinet framework.

In 2019-20, the ILP team delivered the final tranche of Electoral Reforms, with the Electoral Legislation Further Amendment Bill 2019 passing during the September 2019 Sittings of the Legislative Assembly. This was a key Government priority and an outstanding achievement for ILP.

The Office of the Parliamentary Counsel (OPC) was responsible for drafting legislation and instruments to assist with the Government's response to COVID-19, an incredible achievement given the continuously changing environment. In 2019-20, OPC drafted a total of 2765 pages of legislation, including several significant pieces of legislation.

## Social, Economic and Environmental Policy

The Jobs and Economy team supported the finalisation of all requirements to allow for exploration of gas, as recommended by the Hydraulic Fracturing Inquiry and, in collaboration with the Department of Environment and Natural Resources, developed a framework for undertaking a Strategic Regional and Environmental Baseline Assessment. The Children and Communities team, in partnership with Menzies School of Health Research, finalised and launched the Story of our Children and Young People; developed a Social Outcomes Framework, in consultation with non-government organisations and relevant stakeholder; and successfully negotiated a new Partnership Agreement between the Northern Territory Government and the Batchelor Institute of Indigenous Tertiary Education, and a refreshed Partnership Agreement with the Charles Darwin University.

## Security and Emergency

The Security and Emergency Recovery Team (SERT) continued to play a lead role in coordinating security and recovery efforts, providing whole of government advice and engagement across a number of networks. In 2019-20 SERT led the NT's negotiations for the National Partnership Agreement on Disaster Risk Reduction in support of the Northern Territory Risk Reduction Program.

## Future of Jabiru and Kakadu

A Memorandum of Understanding (MoU) on the Future of Jabiru Township was signed on 14 August 2019 between the Northern Territory Government, Energy Resources Australia and Gundjeihmi Aboriginal Corporation - a major milestone for the future of Jabiru and the Kakadu National Park. The MoU follows on from the \$135 million commitment to Jabiru from the Northern Territory Government over the next four years and the commitment from the Commonwealth of up to \$216 million to revitalise Kakadu National Park through road and tourism infrastructure upgrades.

## Community Cabinet visits

The Community Cabinet program for 2019-20 saw Cabinet visit a number of communities throughout the Territory. While these visits are to primarily provide Cabinet Ministers with an opportunity to visit our regional and remote communities, the Chief Executive Officer Coordination Committee also travelled with Ministers during these visits to allow the staff in the regions to showcase the work being undertaken across multiple portfolios in each community.

## Corporate and Governance

From 1 July 2019, DCM's Human Resources, Information and Communication Technology and Records Management teams transferred to the Department of Corporate and Information Services as part of the merge of Corporate Services functions.

The business services, finance and governance teams completed its first full year operating under a shared services model for DCM, Department of Treasury and Finance and Office of the Commissioner for Public Employment.

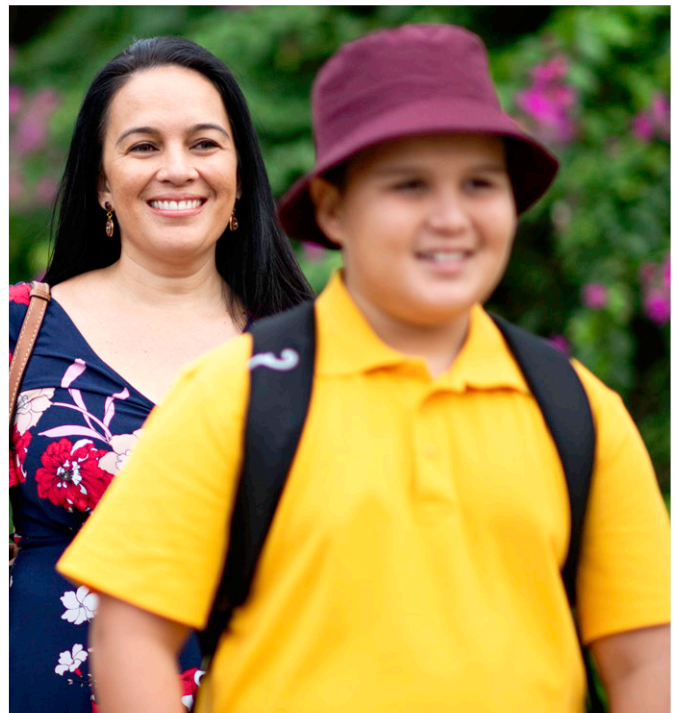
I am incredibly proud of what DCM has been able to deliver and implement over the last 12 months and would like to thank all DCM staff for their continued hard work, solutions-focused attitude and contributions.

As a result of machinery of government changes announced in September 2020, DCM has been renamed the Department of the Chief Minister and Cabinet, with additional functions being transferred to the agency which aligns Government's focus on regions and growing the economy.

I look forward to working with our staff as we move into 2020-21 and focus on the economic and social recovery and rebound of the Northern Territory following COVID-19.

## Our vision

Our vision is to shape the future of the Territory through developing, coordinating and leading progress across-government for improved outcomes for all Territorians.



# Our role

**The Department of the Chief Minister's role is to provide the highest quality support and advice to the Chief Minister and Cabinet, Minister for Treaty, Minister for Children and Minister for Aboriginal Affairs.**

DCM's strategic vision is to transform the Northern Territory by ensuring quality government policy, programs and services for all Territorians. We play a critical role in driving coordination and leadership across government to support the delivery and implementation of whole-of-government priorities, through:

- providing independent, rigorous, timely and expert strategic policy advice across a wide-range of areas including social policy, strategic economic and environmental policy, and the security of the Northern Territory (protective security, counter terrorism and critical infrastructure)
- leading and coordinating the Government's Aboriginal Affairs policy and Local Decision Making agenda
- developing and influencing government policy and driving its implementation
- supporting and coordinating strategic engagement and whole of government negotiation / engagement strategy between Commonwealth Ministers, Senior Officials, and the Northern Territory
- supporting the processes and functions of Executive Government, including Cabinet, Cabinet Sub-Committees and the Executive Council
- positioning the interests of the Territory at a state, national and international level through engagement with governments, industry and community sectors
- facilitating development in our regions and remote communities, and responding to issues impacting regional towns
- leading strategic government communications and engagement to maximise effectiveness, and supporting the government's emphasis in involving stakeholders in the design of policy and delivery.

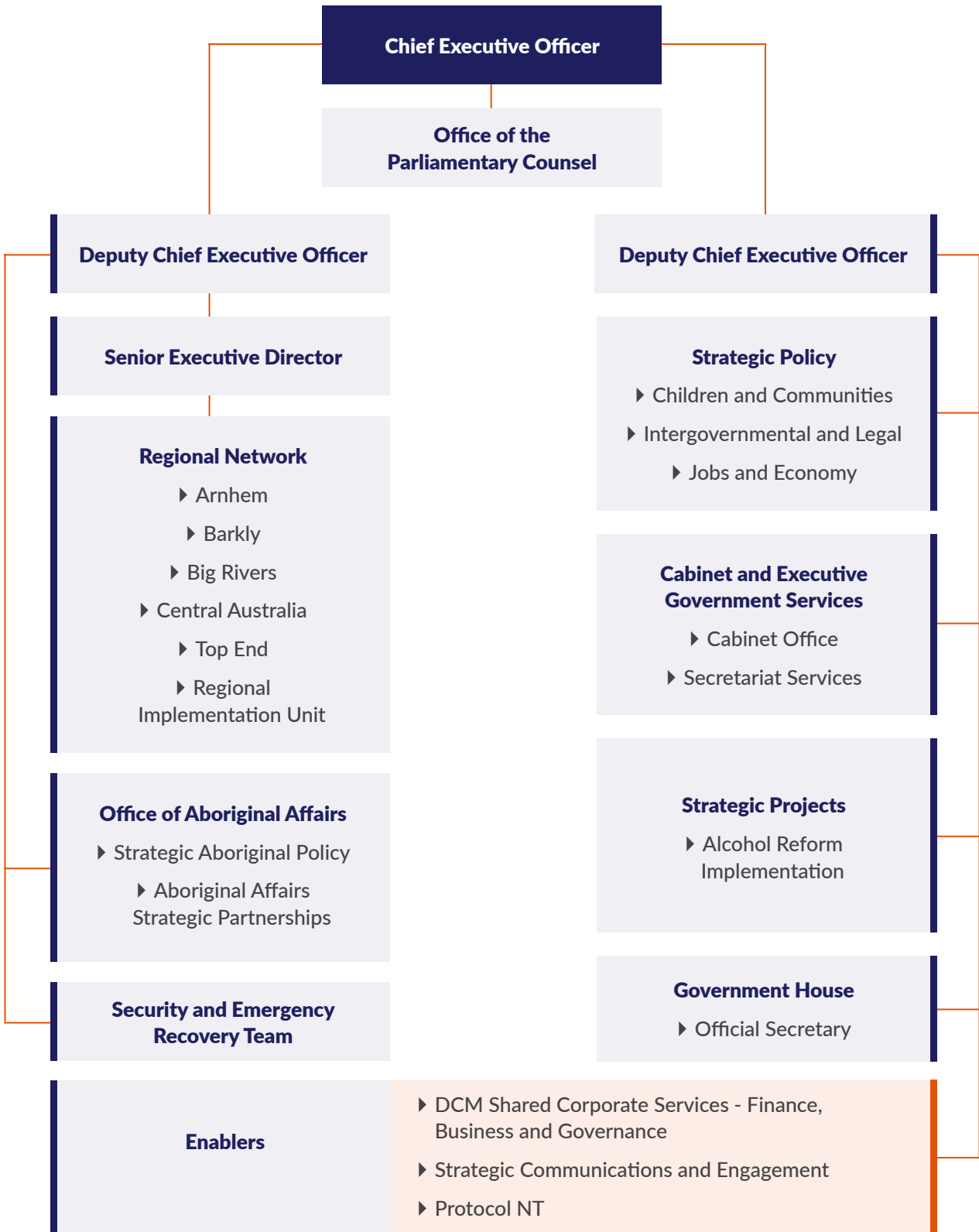
The agency is also focused on developing our people, by strengthening our employees' capabilities and capacity and building and maintaining a high performance culture. We foster a work environment and culture that is transparent, collaborative and results driven and strive to achieve continuous improvement and operational efficiencies in all that we do.

# Organisation

Our employees play a key role in implementing the priorities of government through the provision of services to the Chief Minister and Cabinet.

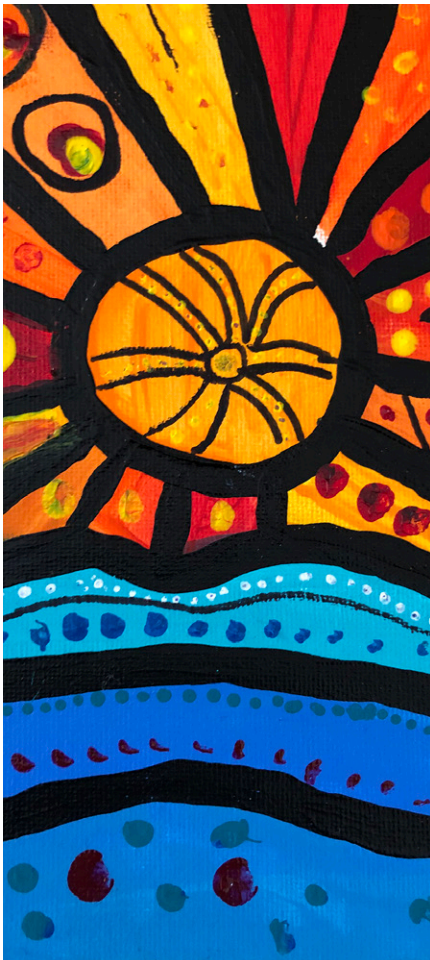
Employees work across diverse functions and output groups to facilitate and enable the effective coordination of policy formulation, and monitor the implementation of policy initiatives across government, using a whole of government lens.





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# Performance and Achievements



# Output performance reporting

This section describes the DCM's performance against planned outcomes for 2019-20. Reporting on performance is against outputs identified in the May 2019 Budget Paper No 3.

In 2019-20, DCM operated to a Final Budget of \$109.1 million across all output groups with DCM's reported total expenses for the financial year of \$109.8 million.

Budget movement and expenses by output for 2019-20 are outlined in the following table:

Output	2019-20 Published Budget \$000	2019-20 Final Estimate \$000	2019-20 Actuals \$000	2019-20 % Actuals against Final Estimates	Note
<b>Advice and coordination</b>	<b>36 395</b>	<b>59 538</b>	<b>56 042</b>	<b>-6%</b>	<b>1</b>
Strategic policy coordination and engagement	11 374	9 268	7 774		
Regional coordination and Aboriginal affairs	25 021	50 270	48 268		
<b>Government support</b>	<b>32 857</b>	<b>35 325</b>	<b>39 201</b>	<b>11%</b>	<b>2</b>
Support to ministers and Leader of the Opposition	17 365	17 365	17 600		
Support to the Administrator	2 426	2 475	3 202		
Government services	13 066	15 485	18 399		
<b>Corporate and governance</b>	<b>13 039</b>	<b>14 243</b>	<b>14 596</b>	<b>2%</b>	
Corporate and governance	5 962	4 532	4 729		
Shared services received	4 326	8 172	8 328		
Shared services provided	2 751	1 539	1 539		
<b>Agency total</b>	<b>82 291</b>	<b>109 106</b>	<b>109 839</b>	<b>1%</b>	

\* Strategic Policy Coordination and Engagement output has been backcast to reflect the establishment of the Office of the Independent Commissioner Against Corruption and transfer to Territory Families for the early childhood and family centres.

## Changes from the Final Budget to the Actual Outcome are:

1. Lower expenditure mainly due to National Partnership funding for Darwin City Deal: Education and Community Precinct.
2. Higher expenditure on Government Services mainly due to COVID-19 response expenditure.

The Budget increase of \$26.8 million from the 2019-20 Original Published Budget of \$82.3 million in May 2019 to the Final Budget of \$109.1 million includes:

- \$25 million for National Partnership funding for the Darwin City Deal: Education and Community Precinct project
- \$1.8 million for the COVID-19 response.

# Output Group – Advice and Coordination

## Outcome:

Informed strategic, economic and social policy decisions and effective implementation of priorities across government.

## Output: Strategic Policy Coordination and Engagement

- Coordinate, support and progress the Territory's active participation in national forums such as the Council of Australian Governments (COAG) and the Council for the Australian Federation (CAF).
- Facilitate, negotiate and monitor the Territory's participation and input into national and international agreements, reviews and inquiries.
- Provide strategic advice across a wide range of public policy issues to the Chief Minister and Cabinet.
- Work with relevant agencies and stakeholders to develop, guide and implement priority strategies and initiatives.
- Coordinate and lead the development and execution of whole of government policies and initiatives.

Key performance indicators	2019-20 KPI	2019-20 actual
Client satisfaction	>90%	83%
COAG, Senior Officers and CAF meetings	14	38
Grant payments within agreed timeframes	>90%	100%

\* Actuals significantly higher due to COVID-19 intergovernmental activity.

## Intergovernmental and Legal Policy

The Intergovernmental and Legal Policy unit works across government agencies to support the Northern Territory's strategic participation in federal relations. Over the past year, the unit has worked to optimise outcomes for the Northern Territory in forums including the Council of Australian Governments (COAG) and Senior and Deputy Senior Officials' Meetings (SOM/DSOM). Support was also provided for Council for the Australian Federation and associated officials meetings.

The unit supports the negotiation of National Agreements (NA), National Partnership Agreements (NPA) and Project Agreements (PA) through providing oversight, coordination and strategic advice across government to ensure that NAs, NPAs and PAs protect and advance the Northern Territory's interests.

Following the global coronavirus (COVID-19) pandemic, the unit pivoted to provide support for the National Cabinet (NC) and the Northern Territory's participation in the National Coordination Mechanism (NCM). During the coronavirus crisis, the unit took a lead role in the NCM and in supporting the Chief Minister's participation

in NC meetings. These forums took place frequently and at short notice during the height of the crisis. The unit responded by coordinating cross-government participation and providing quality strategic advice for over 130 meetings in a four-month period, ensuring that the Northern Territory was consistently well represented and favourably positioned throughout the crisis.

On 29 May 2020 it was announced that the National Cabinet and a new National Federation Reform Council (NFRC) will replace COAG, with significant reform and rationalisation of intergovernmental architecture (including ministerial councils) and streamlining of negotiations for financial agreements. The unit worked in consultation with the Commonwealth and other states and territories to implement the new arrangements. This work will continue into 2020-21.

The unit also provided central agency coordination support for the Northern Territory Government's (NTG) interaction with Royal Commissions.



## Key achievements in 2019-20

- Coordinated, supported and progressed the Territory's active participation in:
  - COAG and CAF Meetings and supporting officials' groups
  - NC and NCM meetings
  - national treaties and trade agreement negotiations, including the European Free Trade Agreement and United Nations international human rights treaties
  - review of Government Services Steering Committee.
- Coordinated and maintained strong processes across the Northern Territory Public Sector to produce and deliver joint Commonwealth and Northern Territory agreements including the 2020-21 to 2024-25 Addendum to the National Health Reform Agreement, the National Legal Assistance Partnership Agreement, the National Partnership Agreement on Land Transport Infrastructure Projects and the National Partnership Agreement for Streamlined agreements.
- Provided central agency coordination and support as required for NTG interaction with the Royal Commission into Aged Care Quality and Safety, the Disability Royal Commission, and the Royal Commission into National Natural Disaster Arrangements.
- Led the development on a number of submissions to national inquiries outlining NTG positions and policy initiatives.
- Coordinated the independent Review of Commonwealth Expenditure in the Northern Territory (this is ongoing).
- Provided advice and supported agencies across government on policy development and progress for the National Disability Insurance Scheme.

## Priorities for 2020-21

- Work across the NTG to implement the new intergovernmental relations architecture, including the NFRC processes and the outcomes of the review and rationalisation of ministerial fora.
- Maintain active engagement in the NC and National Cabinet Reform Committees, NFRC and Taskforces to ensure optimal outcomes for the Northern Territory across all policy areas including health, skills, infrastructure and transport, population and migration, energy, and rural and regional priorities. The unit will continue to collaborate with other NTG agencies to provide strategic support for national priorities including Closing the Gap and reducing violence against women and their children.
- Provide input into international treaties, conventions and free trade agreements, with coordination and engagement across NTG agencies and the Commonwealth as required.
- Coordination and support for Royal Commissions will continue including for National Natural Disaster Arrangements, Disability and Aged Care.

# Jobs and Economy

Jobs and Economy leads and supports the development and implementation of whole of government economic and environment strategies, policies and projects, including the identification of emerging trends to drive sustainable economic growth and the sustainable development and protection of the Territory's natural environment.

## Key achievements in 2019-20

- In collaboration with partners, developed and released the draft Offsets Framework and delivered targeted consultation.
  - Operated the Hydraulic Fracturing Inquiry Implementation Taskforce to deliver coordinated whole-of-government implementation of the recommendations of the Scientific Inquiry into Hydraulic Fracturing in the Northern Territory.
  - Collaborated with the Department of Environment and Natural Resources (DENR) to deliver the draft consultation framework for the Strategic Regional Environmental and Baseline Assessment in the Northern Territory.
  - Supported Northern Territory Government (NTG) coordination and delivery of Operation Rebound with research and analysis of regional and sectoral impacts.
  - Supported delivery of NTG economic priorities through participation in multiple Project Control Groups across diverse policy areas including water, energy and infrastructure.
  - Fostered strategic partnerships with the Committee for the Economic Development Australia and the Organisation for Economic Co-operation and Development to enhance and inform economic dialogue in the Northern Territory, including contributing to multiple policy focused research papers and events.
  - Contributed to the work of the advisory committee for the Darwin Urban Living Lab under the Darwin City Deal, including developing a draft heat mitigation strategy and participating in the inaugural Annual Science Symposium.
- Supported DENR policy work with the Commonwealth to develop the NTG response to the Council of Australian Governments' (COAG) Waste Ban and explore the potential of greenhouse gas emissions reductions in the Territory through methodologies under the Emission Reduction Fund.
  - Coordinated the NTG submission to the Select Committee into the Jobs for the Future in Regional Areas and contributed to the NTG's submission to the Productivity Commission's enquiry into Remote Area Tax Concessions and Payments.

## Priorities for 2020-21

- Actively support implementation of the report of the Territory Economic Reconstruction Commission (TERC) and other components of Operation Rebound.
- In partnership with DENR and other NTG agencies, contribute to the finalisation of an Offsets Framework for the Northern Territory.
- Continue supporting Northern Territory Government economic and environment priorities through participation in multiple Project Control Groups and continuing to foster strategic partnerships with key national and international organisations.
- Deliver an environment and economic outcomes framework, consistent with NTG policies and strategies to support delivery by NTG agencies.
- In consultation with stakeholder organisations and NTG agencies, publish the final Darwin City Heat Mitigation Strategy.

# Children and Communities

Children and Communities provides advice to the Chief Minister, Minister for Children, Cabinet and agencies on whole of government social policy issues.

The Children and Communities team also provides strategic advice on current and emerging social policy issues and develops cross-agency policy initiatives targeting improved social participation outcomes. The unit coordinates whole of government effort across a broad range of social development areas, including engagement with, and building the capacity of, the non-government sector. The unit provides funding and assistance through the Community Support Grant Program.

## Key achievements in 2019-20

- Continued to develop collaborative relationships with the non-government sector through:
  - the Northern Territory Government (NTG) and non-government organisations (NGO) Partnership Group (NNPG)
  - the development of the Social Outcomes Framework. This is a two-year project and has progressed well, with workshops held across government and NGO stakeholders to develop the domains and key outcomes for the framework
  - oversight of the industry-led Human Services Industry Plan. The ongoing actions from the Human Services Industry Plan will be overseen by the NNPG
  - the development and implementation of a standard 'short-form' and 'letter of offer' funding agreement to be used by all NTG agencies providing one-off funding to organisations for community events and activities.
- Produced the first Story of Our Children and Young People 2019 in partnership with the Menzies School of Health Research which is intended to be produced biennially. This project provides a data source for the wellbeing of children and young people in the Territory. The Story provides whole of Northern Territory and regional data for the first time and will guide local services and actions to improve outcomes.
- Assumed coordination of the remaining whole of government coordination duties of the Hydraulic Fracturing Inquiry Implementation Taskforce, to support the implementation of recommendations from the Final Report of the Scientific Inquiry into Hydraulic Fracturing (the Inquiry) within the Strategic Policy Unit.
- Progressed the implementation of recommendations 11.5 and 11.6 from the Hydraulic Fracturing Inquiry through the establishment of the Aboriginal Information Program working group. As part of this program, the Commonwealth Scientific and Industrial Research Organisation (CSIRO) is developing an information package that can be used when engaging with Aboriginal communities potentially affected by hydraulic fracturing in the Northern Territory.
- Partnered with the Department of Environment and Natural Resources (DENR) to develop a framework for undertaking a Strategic Regional and Environmental Baseline Assessment (SREBA). This included lead development of the Social, Cultural and Economic Guidance Notes under the SREBA.
- Provided secretariat support for the meetings of the Onshore Shale Gas Community and Business Reference Group (CBRG).
- Supported the Independent Overseer Dr David Ritchie in his role of providing the Chief Minister and the NTG with independent advice on the progress of implementation of the recommendations from the Inquiry. Dr Ritchie reviewed all quarterly updates in 2019-20 and his advice has been shared publicly on the Hydraulic Fracturing website.
- Provided advice on potential social impacts to the Environment Protection Authority to DENR regarding submissions received for applications of development.
- Commenced development of the draft Northern Territory Social Impact Assessment Policy and associated guidelines in consultation with key stakeholders and agencies.
- Developed and implemented the Worker and Wellbeing Fund, refer page 22.

- Restructured the governance arrangements for the Charles Darwin University (CDU) – Northern Territory Government Partnership Agreement to streamline activity and encourage and facilitate engagement at all levels of the two organisations.
- Commenced restructuring the governance arrangements for the Batchelor Institute of Indigenous Tertiary Education (BIITE) – Northern Territory Government Partnership Agreement to streamline activity and encourage and facilitate engagement at all levels of the two organisations.
- Continued to support the work of the NTG through the Reform Management Office (RMO) on the delivery of recommendations from the Royal Commission into the Detention and Protection of Children in the Northern Territory, taking the lead on several specific recommendations including the establishment of a Commission for Children and Young People and 10 Year Generational Plan with the tripartite forum.
- Continue to provide whole of government coordination and support to the various activities and stakeholders relating to the implementation of remaining recommendations from the Hydraulic Fracturing Inquiry including support for the Independent Overseer and the CBRG.
- Commence the social, cultural and economic baseline studies of the SREBA for the Beetaloo Sub-Basin through contracting independent researchers.
- Finalise the requirements for the data portal to support ongoing operational reporting requirements, and the publication of new data produced by SREBA studies.
- Implement the new Batchelor Institute of Indigenous Tertiary Education and Northern Territory Government Partnership Agreement including establishing the executive committee, collaboration committees and associated working groups. This new agreement brings the range of projects funded by various agencies under an overarching agreement to facilitate a central coordination role between the NTG and the Batchelor Institute.
- Continue to review the staged approach to options for government's consideration of the development of a new Commission for Children and Young People.

## Priorities for 2020-21

- Implementation of the Social Outcomes framework for the Northern Territory.
- Drive whole-of-government engagement and activity on key priorities between CDU, BIITE and the NTG.
- Work in partnership with Menzies School of Health Research to produce the second Story of Our Children and Young People 2021 and to build on the 2019 Story in the development of an interactive online data platform.
- Continue to provide strategic advice on current and emerging social policy issues and develop cross-agency policy initiatives targeting improved social participation outcomes. Facilitate research to inform an evidence-based understanding of social policy issues and initiatives.
- Finalise and implement the draft Northern Territory Social Impact Assessment Policy in consultation with key stakeholders and agencies.
- Continue to progress the implementation of recommendations 11.5 and 11.6 from the Inquiry through the Aboriginal Information Program Working Group.

## Community Support Grants 2019-20

The Children and Communities team also administers the Community Support Grant program. The program provides financial assistance to community groups and organisations in the Northern Territory to support communities and promote participation to improve social connections between people with different backgrounds, language groups, genders and ages. Community Support Grants paid in 2019-2020 are outlined in Appendix 1.



**Worker and Wellbeing Fund 2019-20**

The Worker and Wellbeing Fund was initiated during the COVID-19 pandemic to help Territorians who lost their job or whose income has been reduced and struggling with the economic impact of COVID-19 and were ineligible for Centrelink benefits.

This fund was established to meet new and emerging gaps, bolstering the capacity of organisations to respond to the identified unmet need, including financial and relationship counselling services or general wellbeing and peer support.

Developed and implemented by the DCM Children and Communities team, the Worker and Wellbeing Fund assisted Territorians with immediate emergency relief and social supports to those struggling with the economic impact of the COVID-19 pandemic. The fund was supported by an Independent Advisory Group, established with representatives from business, retail, community sector and unions.

The advisory group was tasked to identify vulnerable community groups who may be ineligible to receive Centrelink benefits and in need of support, and provide advice on how to reach these groups. The Advisory Group reviewed all applications to the Fund, and made recommendations to the minister regarding the allocation of funding

The fund was able to support organisations to assist Territorians impacted by COVID-19, support those who may have needed to seek assistance from a social or community organisation for the first time, and connect them with the right support they needed. Worker and Wellbeing Grants paid in 2019-20 are outlined in Appendix 1.

# Strategic Communications and Engagement

The Strategic Communications and Engagement (SCE) team provides strategic communication and stakeholder engagement services to support the delivery of priorities for DCM, OCPE and DTF.

The unit also provides whole of government advice and guidance, plays a critical leadership role across government in relation to communication and engagement strategy, policy and standards, and leads the Public Information Group for emergency management during crisis events affecting the Northern Territory.

SCE ensures government communication campaigns are well planned, timely, efficient and effective. It facilitates the Communications Review Committee and Have Your Say online community engagement tool and fosters collaboration across government agencies. SCE also establishes and manages procurement arrangements for cost-effective whole of government advertising and media monitoring services and ensures the consistent application of the Northern Territory Government (NTG) brand. SCE also ensures adherence to the *Public Information Act 2010*.

SCE is committed to improving customer experience by developing and refining regulatory provisions, grants, approvals and general service provision to the broader community.

## Key achievements in 2019-20

- Led the Public Information Group and coordinated and delivered whole of government emergency communications during the COVID-19 pandemic; including the creation and maintenance of the [coronavirus.nt.gov.au](https://coronavirus.nt.gov.au) website to ensure timely and accurate information was readily available to the public. This work is ongoing.
- Led the Public Information Group and coordinated whole of government emergency communications during the severe weather events and Tropical Cyclone Esther in January and February 2020.
- Managed and supported SecureNT on Facebook and Twitter and managed the social presence of the NTG across Facebook, Instagram and LinkedIn, achieving a 92.5% increase in Facebook followers for SecureNT and a 51% increase for the NTG account.
- The Masterbrand and Population Growth team provided practical support to businesses in their efforts to attract suitability skilled and qualified candidates through recruitment, capturing over 6000 leads and achieving 1 million cinema views, over 100,000 unique visitors to the website, and over 20 million interstate campaign views.
- Developed the Territory Ambassador program to provide an avenue for proud Territorians to shine a light on our great lifestyle and career opportunities.
- Designed and delivered the *Are You Being Counted* marketing campaign to promote the importance of having an up-to-date address registered in the Territory including an incentive-to-change lottery with more than 5000 entrants representing over 12,000 residents listed with Medicare.
- Delivered the Chief Minister's Awards.
- Delivered the new BuildBonus grant awareness campaign, resulting in:
  - 174 applications received
  - almost 18,000 website views
  - 70,000 people reached on Facebook
  - almost 4,000 click throughs and 18,400 impressions with Google Ads
  - more than 90,000 cinema impressions across Darwin, Katherine, Alice Springs and Palmerston
  - digital advertising at major shopping centres
  - point of sale signage at Breezes Muirhead, Northcrest, Kilgariff & South Edge Estate Alice Springs and Zuccoli
  - flyers for the financial, land sales and building sectors to disseminate.

- Commenced the Customer Reform Agenda with the drafting of an interdepartmental customer experience framework with an identified focus on: review and analysis of procurement practices relating to ICT; regulatory processes relating to major and significant projects; and best practice policy, process and system improvements to secure the Northern Territory as a globally competitive capital investment destination. A focus on 'beige tape' has occurred with specific attention on those relating to the mining and agricultural industries.
- Ongoing support to reflect the priorities of OCPE, including Northern Territory Public Service workforce programs.
- Managed and developed Cabinet Office communications initiatives: *Honouring Women in the Territory* to encourage increased nominations for the Order of Australia, and Women on Boards to foster the appointment of women to boards and committees.
- Ongoing coordination of communications activities for the Office of the Northern Territory Treaty Commissioner, including the design and launch of [treatynt.com.au](http://treatynt.com.au).
- Provided strategic advice and support to finalise:
  - the inaugural Story of our Children and Young People
  - the Aboriginal Affairs Strategy
  - the Climate Change Response Strategy.
- Provided media and communications support to:
  - the Hydraulic Fracturing Inquiry Implementation Taskforce, including the development of a Hydraulic Fracturing specific Social Licence to Operate Framework, and
  - the Alcohol Reform Implementation Team, including publication and maintenance of data on the [alcoholreform.nt.gov.au](http://alcoholreform.nt.gov.au) website.

## Priorities for 2020-21

- Continue to support the public information requirements of the COVID-19 pandemic response.
- Coordinate whole of government emergency communications and messaging for weather and other emergency events through the Public Information Group.
- Continue to grow social media channels' reach and engagement for the NTG.
- Continue to assist teams develop, understand and implement new digital technologies.
- Continue to lead a coordinated and cohesive whole of government approach to communicating the priorities of government to maximise engagement effectiveness – [priorities.nt.gov.au](http://priorities.nt.gov.au).
- Continue to embed the education of incoming interstate employees to update their Medicare details through improved induction procedures.
- Support DCM and other NTG agencies with strategic communication and engagement planning and advice.
- Continue to co-ordinate the delivery of elements of the Population Growth Strategy 2018-2028, including building better marketing cohesion with other areas of the NTG, for example, Study NT, Migration NT, Defence NT, and to refresh the Masterbrand's creative elements and continue to deliver the marketing activities into other target states.
- Continue to deliver the Customer Reform agenda across government.
- Explore new integrations and digital opportunities for government.

**The Northern Territory COVID-19 response was initiated on 30 January 2020 as a precautionary measure to minimise and prepare for any potential impact to Territorians. This has become the largest mobilisation of resources in the history of the Territory.**

### Keeping Territorians Informed

The Minister for Health, the Hon. Natasha Fyles MLA officially activated the Public Information Group (PI Group) on 7 March 2020.

The PI Group, led by the Strategic Communications and Engagement team in DCM, is one of several functional groups activated during an emergency. The PI Group's role is to build and maintain public trust by providing consistent, clear, timely and informative public messaging during crisis events.

Using principles outlined in the Customer Experience Framework, the PI Group led the design of, and managed content for, the new government website [coronavirus.nt.gov.au](https://coronavirus.nt.gov.au), displaying easily found and understood COVID-19 information as it applied to the Northern Territory. This delivered one source of truth for Territorians and helped dispel myths and minimise information fatigue, a serious risk during any crisis.

**The website continues to be managed by SCE and has received:**

- ▶ **over three million page views**
- ▶ **more than 561,131 new users**
- ▶ **964 total website changes from 1 March to 30 June 2020.**

In addition, over 200 online application forms, FAQs and fact sheets were created to support the information requirements of the community, from the outset to staged easing of restrictions and resumption of the business community and commercial operations. Scripts were written for designated call centres to support their critical role as a source of information in identifying emerging community issues, knowledge gaps and misunderstandings to inform communication priorities.

Given the breadth of ongoing public messaging required throughout the pandemic, regional Public Information Reference Groups (PIRG) supported the broader PI Group. The PIRGs provided a conduit for regional specific information to reach local communities and the at-risk population. An example is the highly effective 'Art Stick' initiative developed by the Barkly PIRG, which created an opening to explanations of the physical distancing rule.

At its busiest, the PI Group was a 46 person multi-agency team from locations across the Territory. Staff rotated through the PI Group and ensured all Territorians received easily understood, accurate information throughout the pandemic. This work continues.

In collaboration with government departments and non-government organisations, the PI Group either coordinated or produced COVID-19 messages to urban, regional and remote communities and Town Camps across the Territory. Messages were delivered in English, multicultural languages and up to 18 Aboriginal languages in formats suitable for a variety of communications mechanisms. Topics covered ranged from the Roadmap to the new normal; Aged Care facilities; COVID-19 Safe health messages; and Designated biosecurity and border control zones, including maps.

# Keeping Territory Communities COVID-Safe

Coronavirus  
[COVID-19]


For press conferences, Auslan interpreters were utilised (when available) and using the ABC studios in both Brisbane and Darwin, DCM facilitated and funded a picture-in-picture service for the hearing impaired, augmented by closed captioning. Contact details for using the National Relay Service to access hotlines is also included on the website as are links to information in ethnic languages.

The PI Group also delivered strategic proactive marketing campaigns to targeted audiences both locally and nationally.

Campaign themes included: COVID-19 awareness for all Territorians; COVID-19 website launch; everyday heroes celebrating Territorian agility and resilience; the importance of adhering to the key principles of hygiene practices, respiratory etiquette and physical distancing; quarantine requirements, and border controls. In addition proactive marketing campaigns for businesses and the community were delivered during the implementation of restrictions and the roadmap to the new normal.

**In total, proactive marketing during the COVID-19 pandemic achieved:**

- ▶ 4.5 million marketing campaign views across traditional media
- ▶ 1.5 million additional views across digital media
- ▶ 2.5 million people reached organically across Australia via social media, and
- ▶ an injection of more than \$235 000 into the local economy through commissioned work to Territory creative service and media providers.



*At its busiest, the Public Information Group was a 46 person multi-agency team from locations across the Territory.*



## Remote Travel Hotline and Approved Remote Essential Worker program

On 26 March 2020, the Commonwealth enacted the *Biosecurity (Human Biosecurity Emergency) (Human Coronavirus with Pandemic Potential) (Emergency Requirements for Remote Communities) Determination 2020 (Cth)* which restricted entry to remote areas of the Northern Territory (NT) to minimise the risk of COVID-19 reaching these areas and to protect the health of vulnerable Territorians.

The Department of the Chief Minister established the Approved Remote Essential Worker (AREW) program, in close consultation with Northern Territory Land Councils and key stakeholders, as a policy response to manage permissions for persons undertaking essential work activities in designated biosecurity areas under the Biosecurity Determination.

In March 2020, DCM also established the Remote Travel Hotline to provide information and advice to callers across the Territory, and Australia-wide about restrictions on travel within the NT, including advice on designated areas and the Approved Remote Essential Worker program.

Adopting a 'one-NTG' approach, the Department took on more than 50 staff from across the sector under secondment arrangements to ensure timely and high quality advice was provided to Territorians via the phone, and email, and process applications received under the AREW program.

During June 2020, the DCM Remote Travel Hotline successfully transitioned into an external call centre which now also supports the NT Department of Health (DOH) and Northern Territory Major Events Company through a 'one-stop' customer-focussed approach, responding to queries in relation to border restrictions, quarantine, major events and other relevant, non-specialist COVID-19 compliance matters.

### Since its establishment, the Remote Travel Hotline has:

- ▶ at its peak, taken 1,125 calls in a day
- ▶ logged more than 25,800 calls in total.

Under the AREW program, DCM issued more than 9,700 essential worker permits, which enabled the continuation of a range of critical goods and services into remote Territory communities in a COVID-safe manner, during the COVID-19 response.

Both the Remote Travel Hotline and the AREW program demonstrate the agility and resilience of the Department in meeting community needs while ensuring the health and safety of all Territorians.

# Protocol NT

Protocol NT provides expert protocol advice and support to the Chief Minister and Northern Territory Government (NTG) with the aim of promoting positive relationships and outcomes for the benefit of the Territory.

The business unit manages a range of traditional protocol functions within the Northern Territory (NT) relating to ceremony, table of precedence, forms of address, the NT flag, Coat of Arms and other official emblems of the Territory. This includes official chauffeur services and advice relating to official gifts.

Protocol NT coordinates official functions hosted by the Chief Minister and Ministers, and major government ceremonial and special events including state funerals and memorial services.

Protocol NT supports the planning and delivery of royal, head of state, head of mission and other official visits to the NT and liaises with diplomatic and consular corps to facilitate engagement with the Chief Minister, NT Ministers, the NTG and other Territory stakeholders.

These services help government promote the Territory as a place to live, work and invest, contribute to the growth of stronger national and international relationships and help foster a strong community spirit through recognising achievement and celebrating important events.

## Key achievements in 2019-20

- Facilitated 45 official receptions and events hosted by NTG ministers and supported visits by 21 ambassadors, high commissioners and consuls general, and other dignitaries and visiting VIPs from various countries including Indonesia, Japan, Finland, China, India, Pakistan, Lithuania, Germany and Greece.
- Assisted with the coordination of arrangements for the visit to Alice Springs and Darwin of His Royal Highness Prince Edward, Earl of Wessex KG GCVO.
- Enabled the arrangements for the Inpex board meeting held in Parliament house. This was the first time a meeting of the Inpex board has been held outside of Japan.
- Arranged one state funeral for a former Chief Minister and assisted with arranging a funeral of another significant Territorian.
- Provided reliable, safe and efficient chauffeur service to key parliamentary and judicial stakeholders and other dignitaries.

## Priorities for 2020-21

- Continue to enhance government, business and community ties through effective public communication of protocol standards and principles.
- Ongoing facilitation of the interaction between NTG officials and a broad range of local, national and international stakeholders.
- Continue support in order to uphold protocol standards, procedures and policies.

# Alcohol Review Implementation Team

The Alcohol Review Implementation Team (ARIT) was established in October 2017 following release of the Alcohol Policies and Legislation Review final report (the Riley Review). Following the embedding of the Riley Review in agencies, ARIT ceased operation in November 2019.

ARIT collaborated with government agencies and coordinated the implementation of various alcohol policy and legislation reforms arising from government's formal response to the Riley Review. ARIT reported to the Alcohol Review Implementation Steering Committee to ensure policy was workable, effective and minimised alcohol-related harm in the Northern Territory.

Reports setting out the progress of the initiatives of the Alcohol Harm Minimisation Action Plan 2018-2019 and each of the Riley Review's 220 recommendations have been released and are available online. The first progress report was released in August 2018, the second in February 2019.

The third and final progress report was released in August 2019. Since the release of the Riley Review in October 2017, ARIT led the government's implementation of 168 out of the 219 accepted recommendations, with implementation of 40 recommendations already commenced and eight recommendations yet to be implemented.

Government has committed to a continued focus on alcohol policy by agencies responsible under the Administrative Arrangement Orders.

## Key achievements in 2019-20

- Release of the final Alcohol Harm Minimisation Action Plan 2018-2019 and Progress Report in August 2019.
- In collaboration with agencies across government, coordinated the implementation of a range of measures including:
  - the introduction of the *Liquor Act 2019* and Liquor Regulations 2019 in October 2019
  - expanding the number of alcohol-related datasets regularly published on the alcohol reform website
  - finalisation of ARIT with ongoing implementation transferring to the relevant agencies in November 2019.

## Output: Regional Coordination and Aboriginal Affairs

- Work across agencies to lead and drive the delivery of strategies and actions to improve coordination and development outcomes within the regions.
- Lead the implementation of the Darwin City Deal and revitalisation of the Alice Springs town centre, in partnership with government agencies, key stakeholders, local government and the Commonwealth.
- Coordinate and lead the development and implementation of the Territory's Aboriginal Affairs policy, including ensuring land and sea ownership delivers on the economic and social aspirations of Aboriginal Territorians, implementation of the government's local decision-making agenda in partnership with Aboriginal organisations, and progressing Treaty in the Territory.

Key performance indicators	2019-20 KPI	2019-20 actual
Client satisfaction	>90%	73%
Grant payments within agreed timeframes	>90%	100%
Regional Coordination meetings	60	59*
Number of regional public and stakeholder engagements on government priorities and projects	60	394

\* the number of regional coordination meetings were less than forecast as five meetings were cancelled due to the COVID-19 pandemic \*

# Regional Network

The Regional Network supports all levels of government, regional stakeholders and Aboriginal communities in the implementation of Northern Territory Government (NTG) priorities, responding to regional town and community concerns, and facilitating growth and development in regions and remote communities.

The Regional Executive Directors provide whole of government leadership across their regions, coordinating government and non-government effort on key regional and remote priorities. Each Regional Executive Director chairs Regional Coordination meetings to support delivery of these objectives. The Department of the Chief Minister (DCM) has a legislative responsibility to coordinate emergency preparedness and recovery and the Regional Network plays a key role in this responsibility.

DCM's network has five regions, each led by a Regional Executive Director:

- Top End region
- East Arnhem region
- Big Rivers region
- Barkly region, and
- Central Australia region.

## Local Decision Making Grants Program

The Regional Network administers the Local Decision Making (LDM) grants program, which provides assistance for applicants to:

- improve governance structures, including legal status and management of governance arrangements
- build leadership skills
- develop governance and board member skills and expertise
- improve operational rigour, including financial accountability, project management, human resources and procurement expertise
- contribute to community capacity building, including civic and cultural pride
- enhance community input into decision making related to service delivery.

In 2019-20, approved initiatives were identified as having significant potential to create enhanced governance and capacity building outcomes, with a focus on initiatives being complementary to the LDM policy. LDM Grants in 2019-20 are outlined in Appendix 1.

## Shared priorities of the Regional Network unit for 2019-20

- Continue to lead and coordinate whole of government priorities and initiatives that drive economic and social development in regional and remote communities.
- Support development and implementation of the Aboriginal Affairs Strategy.
- Lead implementation of LDM in partnership with regional and local organisations and community leaders.
- Support implementation of outcomes from the Detention and Protection of Children in the Northern Territory Royal Commission.
- Support implementation and coordination of youth activities.
- Promote safety of public places.
- Collaborate with the Commonwealth and local governments to negotiate and implement Regional Deals.
- Lead the implementation of the regional and remote delivery service reform project arising from the Langoulant Review.
- Support Territory centres in revitalising their CBD centres.
- Support Regional Executive Directors as they lead and coordinate regional priorities through their Regional Coordination Committees.
- Establish and support Regional Reconstruction Committees across the Territory, to help regions rebound from the economic effects of the COVID-19 pandemic.

## Top End Region

The Top End Region's footprint includes West Arnhem, West Daly, Palmerston and Tiwi Islands. The Top End team works with other agencies and stakeholders to align government and community priorities and effectively implement quality programs, policies and initiatives to achieve outcomes across the Top End region.

### West Arnhem

#### Key achievements in 2019-20

- Established Service Delivery Committees in Jabiru, Gunbalanya and Maningrida, to facilitate coordination and collaboration across the three tiers of government to deliver on agency service priorities in the West Arnhem Region.
- Co-supported with the National Indigenous Australians Agency the re-establishment of the Njamareya Cultural Leaders Group in Maningrida.
- Jointly funded the development of the Demed Aboriginal Corporation and Yagbani Aboriginal Corporation's Strategic Plans.
- Coordinated LDM consultation for the Maningrida and Gunbalanya Child and Family Centre grants, to fund projects and activities which aim to improve the wellbeing of families and children 0-5 years.
- Joint-coordination of consultation for the Gunbalanya and Maningrida Youth Diversion contracts, both awarded to locally based Aboriginal Organisations, funded by Territory Families.
- Contributed to and supported the Future of Jabiru and Kakadu project, including leading the new Health Clinic project, town camp consultations, and homelands infrastructure assessments.
- Supported the West Arnhem Local Emergency Control groups in preparing and responding to the COVID-19 pandemic.

#### Priorities for 2020-21

- Lead the consultation and development of a Statement of Commitment to Local Decision Making in the Gunbalanya Community.
- Progress and support consultation and development of the Gunbalanya Community Development Plan.
- Progress consultation with Aboriginal organisation boards in Maningrida on the proposal for a LDM Alliance and the development of an Executive Decision Making structure, consisting of local board members, senior cultural leaders and key stakeholders.
- Improve outcomes for children and families experiencing vulnerability by supporting them to access services that will help address their priority needs through the Child and Family Centres in Gunbalanya and Maningrida.
- Progress LDM consultations with Yagbani Aboriginal Corporation with the aim of further developing key Agency Partnerships which will support the expansion of aquaculture developments and cultural tourism.
- Support the Njamareya Cultural Leaders group to establish key local partnerships with the aim to consult with the Department of the Attorney-General and Justice, to formalise the Law and Justice Group for Maningrida community.
- Completion of the Kakadu Homelands Infrastructure assessment.

### West Daly

#### Key achievements in 2019-20

- An in-principle agreement for the development of the West Daly Government Business Centre in Wadeye from Kardu Diminin, Traditional Owners of the land on which Wadeye sits and the Thamarrurr Development Corporation.
- Improved coordination of government services through the West Daly Service Delivery Group.
- Supported the West Daly Local Emergency Control groups in preparing and responding to the COVID-19 emergency.

## Priorities for 2020-21

- Finalise the consultation and development of the West Daly LDM Multi-Agency Partnership Agreement and Implementation Plan.
- Finalise the LDM Multi-Agency Partnership Agreement and Implementation Plan for Green River Aboriginal Corporation (GRAC) in Nauiyu.
- Lead and support the development of the West Daly Government Business Centre by local Aboriginal stakeholders.
- Support the development of a new larger Murrinhpatha Nimmipa store in Wadeye.
- Support the reinvention of the Palngun Wurnangat Aboriginal Corporation (PWAC) for Aboriginal women governed by women from the surrounding Thamarrurr region.
- Support the establishment of the West Daly Interagency Case Management Group for youth and young adult offenders or those at risk of entering the criminal justice system.
- Support the completion of an Aboriginal Workforce Development Plan for the West Daly Region.
- Support the completion of a Regional Sport and Recreation Plan.
- Support the Reform Management Office to develop a Child and Family Centre in Wadeye. The centre will support the ongoing work of Da Ngimalmin which is aligned, and complementary to, the child and family centre model.

## Palmerston and Tiwi

### Key achievements in 2019-20

- Worked with relevant agencies ensuring collaboration frameworks and coordination mechanisms exist to enable the system to respond more effectively to youth crime and antisocial behaviour, including provision of leadership and support with cross agency delivery of *Breaking the Cycle of Crime* and *Back on Track* initiatives in Palmerston.
- Provided leadership and support to the delivery and implementation of the 2019-20 Children and Families Community Fund. The fund provides \$0.26 million per year to existing child and family centres to support improved outcomes for children aged 0 to 5 and their families.
- In partnership with Territory Families, delivered and contract managed the 2019-20 Palmerston Youth activities grants. The grants provide funding to support a range of after hours, youth engagement and school holiday activities for young people in Palmerston.
- Supported the City of Palmerston to deliver the inaugural Palmerston Youth Festival.
- Provided leadership and support to the development and delivery of the school holiday program in Palmerston.
- Supported the Tiwi Islands Local Emergency Control group in preparing and responding to the COVID-19 emergency.
- Worked collaboratively with Tiwi Plantations Corporation to maximise local employment and other opportunities from the plantation's operation.
- Established and delivered monthly Service Delivery Coordination meetings for the Tiwi Islands and Palmerston, and surrounding regions. Meetings ensure a co-ordinated approach is achieved by NTG agencies in the delivery of services, programs and key NTG priorities.

## Priorities for 2020-21

- Lead and coordinate the multi-agency response to youth crime and anti-social behaviour in Palmerston and Litchfield areas.
  - Support the City of Palmerston to finalise and implement the Palmerston Local Economic Plan. The plan aims to identify and position Palmerston to capitalise on the growth in demand for agribusiness, energy and minerals, international education, education, training and tourism into the next ten years.
  - Support the Local Action Group with the implementation of actions and objectives identified in the Palmerston Youth Action Plan, including co-ordination and oversight of the plans scheduled formal review.
  - Continue to support the delivery of key NTG commitments identified in the *Back on Track* and *Breaking the Cycle of Crime* priority projects.
  - Work with the City of Palmerston and other stakeholders to identify and pursue opportunities to attract and support family-focused events, activities and programs in Palmerston.
  - Work with the Tiwi Land Council, Tiwi Islands Regional Council and Tiwi Islands Skin Groups to identify and pursue local priorities for Local Decision Making on the Tiwi Islands through finalising the Statement of Commitment and developing a Multi-Agency Partnership Implementation Plan.
  - Work collaboratively with Tiwi Plantations Corporation to maximise local outcomes including increased local employment from its operations.
  - Provide leadership and support to the Tiwi Islands Local Emergency Control group in response to the ongoing COVID-19 pandemic.
- work together to support the Jabiru township transition to a post-mining future.
- The signing of the MoU marked a significant milestone for all of the MoU parties and the Future of Jabiru and Kakadu program has now entered an implementation phase.
- Secured a combined NTG and Commonwealth government funding of \$351.7 to implement the MoU commitments.
  - Commenced a major procurement process for a new hybrid power station in Jabiru with a renewable energy component of at least fifty percent:
    - A first stage expressions of interest process ran from November 2019 to March 2020
    - A second stage select tender process with shortlisted proponents closed in June 2020.
  - Delivered grant funding to Jabiru Kabolmakmen Limited (JKL) for general operations, preliminary scoping and design work for the Bininj Resource Centre and recruitment of an economic development officer. JKL is a jointly owned company with GAC, established to facilitate economic and social benefits in Jabiru and Kakadu, the Kakadu and West Arnhem region.
  - Undertook detailed program implementation planning, including undertaking aerial survey and geotechnical studies, engaging consultants to secure environmental and cultural heritage approvals, undertaking detailed scoping of remediation works and developing shared program governance and implementation structures with MoU partners.

## Future of Jabiru and Kakadu

### Key achievements in 2019-20

- Signed a Memorandum of Understanding (MoU) on the Future of Jabiru Township in August 2019 with the Commonwealth, Energy Resources of Australia (ERA) and Gundjeihmi Aboriginal Corporation (GAC).
    - The MoU sets out the shared intention and commitments of the Commonwealth, the Northern Territory, ERA and the GAC to
- Finalising negotiations with MoU partners on remediation works in Jabiru (including arrangements for the long term management of asbestos and other contamination) to support the grant of Jabiru as Aboriginal land under the *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*, and the subsequent delivery of a new township lease.
- Finalising the procurement process and coordinating the construction process for the new hybrid power station in Jabiru.
  - Commissioning a range of remediation works projects, with a focus on essential services infrastructure repairs and upgrades.
  - Working with JKL and MoU partners on detailed planning and feasibility for the development of a

lakeside tourism precinct and new town centre, as set out in the Jabiru Masterplan.

- Coordinating across the Northern Territory Government and with local stakeholders in Jabiru on the transition of land tenure with the new township lease, including the wind up of the Jabiru Town Development Authority and the establishment of a new housing entity in Jabiru.
- Work with Traditional Owners, the Commonwealth government and Energy Resources Australia to secure ongoing airport services to the region.

## East Arnhem Region

### Key achievements in 2019-20

- Implementation of Local Decision Making (LDM) policy in East Arnhem in partnership with regional and local organisations and community leaders including:
  - finalisation of the fourth implementation plan (for education) of the landmark Groote Archipelago LDM Agreement between the Northern Territory Government (NTG) and Anindilyakwa Land Council (ALC), which was signed by all parties on 30 April 2020
  - continued progressing the first three implementation plans that set out the necessary steps to transition control of decision making and service delivery to Anindilyakwa organisations in the areas of housing, economic development and law, justice and rehabilitation
  - the Local Government Analysis and Assessment Report was completed and provided to the Northern Territory Government, outlining important considerations for the government, the ALC and other stakeholders.
- Continued to strengthen and improve the East Arnhem whole of government coordination and cooperative arrangements including:
  - facilitating the East Arnhem Northern Territory agencies' Regional Coordination Committee and broader East Arnhem Child and Families Committee (which includes the Northern Territory and Commonwealth governments and key regional stakeholders) to strategically approach regional and priority social outcomes challenges in the East Arnhem region
  - establishment of a Groote Eylandt Coordination Committee to ensure cooperation between NTG agencies on Groote Eylandt. The Groote Eylandt Coordination Committee reports to the East Arnhem Regional Coordination Committee
- continued support for the Groote Eylandt Executive Steering Committee with the Anindilyakwa Land Council and the Commonwealth Government.
- Continued to provide joint leadership and support with the Department of Trade, Business and Innovation to the East Arnhem Regional Economic Development Committee (now the Regional Reconstruction Committee) including the development and implementation of regional projects to drive diversification and growth of the regional economy. Project highlights included:
  - advancing the Arnhem Space Centre regulatory approval processes and test launches for later in 2020
  - supporting Developing East Arnhem Limited and the Commonwealth Government to jointly fund a new \$8 million tourism precinct at the Gove Port
  - working with a range of Aboriginal and non-Aboriginal businesses in the region to support industry and business growth in the tourism, forestry and service sectors
  - working with the Commonwealth Department of Health and regional stakeholders to secure land in Nhulunbuy for the new 20-bed residential aged care facility.
- Extension of the Territory Families, Regional Youth Programs Coordinator position based within DCM's East Arnhem regional office to continue coordinating government and non-government organisations to develop an Aboriginal led youth development strategy for the region.
- Began implementation of the East Arnhem Land Youth Model. This is a \$2.7 million partnership between Commonwealth National Indigenous Australians Agency, Arnhem Land Progress Aboriginal Corporation and Northern Territory Government.
- Delivered multi-year funding grants for Gove Peninsula Youth services.
- Led the NTG role in the development of the Gove Peninsula Futures working group, announced by the Chief Minister on 30 May 2019.
- Supported East Arnhem's response to the outbreak of COVID-19, which included:
  - delivery on the Public Information role, including chairing the Regional Public Information Group, providing regular public information updates

and coordinating the development of numerous initiatives to support the dissemination of public information across the region

- working closely with Aboriginal organisations at a community level to ensure accurate, timely and culturally appropriate advice was delivered
- establishment of a locally based Approved Remote Essential Worker processing team
- supporting the development of local pandemic plans for communities across the East Arnhem region
- supporting the amendment of local emergency management plans for communities across the East Arnhem region.

## Priorities for 2020-21

- Continue to drive and facilitate the effective rollout of the NTG's LDM initiative in East Arnhem including:
  - supporting the development of the next three Groote Archipelago LDM Implementation Plans in the areas of local government, sustainable long term power solution, and health
  - providing ongoing support to the newly established Yolngu Region LDM working group under the Yolngu Region LDM partnership, advancing the agreed work plan and holding a major clan leaders workshop to progress the work on the partnership
  - progressing negotiations with Blue Mud Bay leaders on the Djalkiripuyngu LDM Agreement
  - further LDM engagement in the Miwatj (Yirrkala and homelands region), Miyarrka (Gapuwiyak region), Gatjirrk (Milingimbi region) and Rawarrang (Ramingining region) regions.
- Continue to support the regional Yolngu and Anindilyakwa led youth development strategies.
- Continue to work with relevant stakeholders to plan for the future of the two mining towns in the region.
- Support the implementation of major infrastructure projects for the region including the \$225 million Central Arnhem Road upgrade (including the Arnhem Arterial Road Strategy), Gove Port diversification strategy and remote housing program.
- Continue to improve coordination and cooperation across Northern Territory agencies, other tiers of government, the land councils and regional and local service providers.

- Continue to support a range of economic initiatives in the region including:
  - the East Arnhem Land Owner Prospectus
  - Blue Mud Bay enterprise projects
  - the Arnhem Space Centre, including supporting NASA's 2021 launch
  - tourism, forestry, fishing and aquaculture and human services industry development plans.
- Deliver and implement the East Arnhem Child and Family Centre.
- Support and lead the implementation of the recently mandated Yolngu-specific cultural competency for all NTPS staff working in or with the Yolngu region.

## Big Rivers

### Key achievements in 2019-20

- Provided the chair and secretariat functions to the Big Rivers Regional Coordination Committee and participated and contributed as members to the Boards of McArthur River Mine Community Benefit Trust, Nitmiluk National Park and Godinyamayin Yijard Rivers Art and Culture Centre.
- Implementation of Local Decision Making (LDM) multi-agency partnership initiatives between key stakeholders with Yugul Mangi Development Aboriginal Corporation, Jawoyn Association Aboriginal Corporation, Gurindji Aboriginal Corporation and progressed the implementation of Walangeri Aboriginal Corporation agreement.
- Partnered with Kalano Community Association Inc. to deliver the Kalano Youth Outreach and Transport Service, providing transport to children, young people and vulnerable adults between 7pm and 3.30am. This Service has expanded from a trial to a fully funded, seven day per week program in partnership with the National Indigenous Australians Agency.
- Partnered with Kalano Community Association Inc. to open the Big Rivers Child and Family Centre to provide direct contact for the provision of social services and continued support in enhancing family well-being, resilience and early childhood education.
- Supported the Katherine Youth Interagency Group to launch the Katherine Youth Action Plan, with 40 actions focused on creating a sense of community,

improving the coordination and planning of services for young people and their families and strengthening the involvement of young people in the Katherine Youth Interagency Group. Under the plan, over 200 activities and events were held in a consolidated school holiday program and funded after-hours youth activities, including Muay Thai, a collaborative youth art and performance project with Godinymayin Yijard Rivers Arts & Culture Centre and various projects through Katherine Regional Arts.

- Implemented the Community Youth Diversion programs through Yugul Mangi Development Aboriginal Corporation in Ngukurr and Minyerri and with Kalano Community Association Inc. in Katherine, Barunga, Beswick, Mataranka, Binjari, Rockhole and Myaili Brumby.
  - Provided secretariat functions to the Katherine Anti-Social Behaviour Reference Group. The group provides a platform for key stakeholders in Katherine to express concerns, table key events and provide a holistic and strategic response to reducing anti-social behaviour in Katherine.
  - Partnered with Katherine Regional Arts to deliver eight murals as part of the Katherine beautification project including commencement of the Katherine App Project to integrate commercial and not-for-profit organisations into one App which can be utilised by visitors to the town of Katherine.
  - Provided secretariat support to the Katherine Interagency Case Management Group to support increased coordination of engagement with high risk youth, with an aim to increase efficiency and strengthen local relationships with government agencies.
  - Established the Big Rivers Regional COVID-19 Information and Preparedness Hub to support the region and ensure collaboration across the region during the COVID-19 Pandemic. Partnered with Nitmiluk Tours and Kalano Community Association Inc. (Kalano) to provide Biosecurity Quarantine and Return to Country Programs. These programs were designed to support people to safely return home to communities within the Commonwealth Government's Designated Biosecurity Area.
- ## Priorities for 2020-21
- Deliver and Implement the Child and Family Centres in Kalkaringi and Borroloola.
  - Implementation of Walangeri Aboriginal Corporation and Kalano Community Aboriginal Corporation LDM Multi-Agency Partnership and Guiding Principle Agreements.
  - Deliver Katherine activation projects including working with Godinymayin Yijard Rivers Art and Culture Centre to complete the Arts Trail Infrastructure Project, partnering with Parks and Wildlife, Nitmiluk Tours and Katherine Multi-Sport Club on delivering the Nitmiluk National Park mountain bike trails and Katherine Regional Arts to launch the Katherine Visitor App.
  - Implement the Regional Youth Services Program in Katherine, enabling the Katherine Youth Interagency Group to develop a coordinated calendar of school holiday programs and funding innovative after-hours youth activities which target vulnerable young people.
  - Develop the 2020-21 Katherine Youth Action Plan, in partnership with key local stakeholders.
  - Deliver actions identified in the Northern Territory's Domestic, Family and Sexual Violence Reduction Framework 2018-2028 and Workforce and Sector Development Plan with a focus on foundational training needs of workers, strengthening relationships and organisational capacity.
  - Coordinate actions under the Big Rivers Regional Action Plan through the Regional Coordination Committee.
  - Continue to provide chair and secretariat functions to the Katherine Per and poly-fluoroalkyl substances (PFAS) Community Consultation Group and support the Department of Defence and the Department of Health with community engagement and awareness activities related to the detection of PFAS in ground water.

## Barkly Region

### Key achievements in 2019-20

- In partnership with the Commonwealth Government and under the Barkly Regional Deal, completion of the upgrade to the Alpururulam airstrip ahead of schedule.
- Selection of site for the Youth Justice Facility, through wide community consultation, with an Indigenous Land Use Agreement being negotiated.
- Supported the service delivery planning and implementation of the Marlungku-Kari Child and Family Centre in partnership with Julalikari Council Aboriginal Corporation and the Reform Management Office.
- The Barkly Regional Deal Interim Governance Table commenced implementation of identified priority areas, underpinned by Local Decision Making (LDM), and will engage with communities across the Barkly to implement initiatives through specific working groups.
- Completion of a feasibility study for an Arts Centre in Elliott.
- Supported the Barkly region's response on the COVID-19 pandemic including the establishment of the Barkly Public Information Reference Group, development of local emergency management plans, development of local pandemic plans and coordination of various initiatives to support the dissemination of public information in the Barkly region.
- Supported the establishment and facilitation of working groups for the Barkly Regional Deal including the Tennant Creek Visitor Park, Youth Justice Facility and Service Model, and the Economic Growth and Support working groups.
- Led the finalisation of the Tennant Creek Youth Action Plan.

### Priorities for 2020-21

- In partnership with the Barkly Regional Deal Backbone Team, undertake regional consultations to finalise a representative governance model for the implementation of the Barkly Regional Deal.
- In partnership with the Barkly Regional Deal Interim Governance Table, develop a collaborative approach to service delivery for the region to support improved coordination, governance, and measurement of shared outcomes that address identified priorities.
- Through the Barkly Regional Deal Interim Governance Table and in partnership with the Barkly Regional Deal Backbone Team, develop community plans for Communities and Homelands within the Barkly region.
- Continue to strengthen the Barkly Regional Coordination Committee (membership includes the three levels of government, Northern Land Council, Central Land Council, and the Barkly Regional Deal Backbone Team) including the establishment of two sub committees to specifically focus on homelands and school attendance.
- Support the establishment and facilitation of the remaining two working groups for the Barkly Regional Deal.
- Continue to support the implementation of the Barkly Regional Deal through progressing the following projects: the Barkly Business Hub, Barkly Mining and Energy Services Offer, Regional Workforce Strategy, Maximising Aboriginal Employment, Youth Justice Facility and Service Model, and the Tennant Creek Visitor Park.
- In collaboration with Territory Families Regional Youth Coordinator, manage the planning, implementation and delivery of the Tennant Creek Youth Action Plan priorities and actions.

- Provide collaborative support to Northern Territory Police and stakeholders on the development and implementation of the Tennant Creek Community Safety Strategy.
- Provide ongoing support to the local and Barkly region COVID-19 Pandemic planning and response measures.

## Central Australia Region

### Key achievements in 2019-20

- Partnered with stakeholders to develop the COVID-19 Homelessness Strategy Alice Springs: A regional COVID-19 strategy for homeless people in the event of an escalated COVID-19 response.
- Supported the Welfare and Health functional cells during the establishment of the Southern Emergency Operation Centre, worked with the Transport Cell and the Planning Cell to develop and enable transport options during the COVID-19 restriction period and supported all functional cells during the early self-isolation and quarantine period.
- Established, funded and supported the Return to Country COVID-19 program delivered by Tangentyere Council Aboriginal Corporation (TCAC). By mid June 2020, the program assisted over 1500 people to return to their homelands and assisted 160 people during their biosecurity quarantine.
- Implemented recommendations of the Inland Capital Committee ensuring collaboration between the Alice Springs Town Council (ASTC) and Northern Territory Government (NTG) for the CBD Revitalisation including progressing shade structures and cooling initiatives.
- Mutitjulu Community Aboriginal Corporation (MCAC) is a member of the Mutitjulu Yulara Futures Forum. A draft Local Decision Making (LDM) agreement has been developed, and negotiations will be ongoing until a final agreement on the objectives and actions have been reached.
- Worked with the leadership team of Empowered Communities Ngaanyatjarra, Pitjantjatjara and Yankunytjatjara (EC NPY) and National Indigenous Australians Agency towards signing a statement of intent for the draft Multi-Agency Partnership (MAP) agreement for the NPY lands.
- On 4 July 2019 the Tangentyere Council Aboriginal Corporation Board of Directors signed a LDM Commitment Agreement with the NT Government. The 16 Town Camp presidents were co-signatories to the agreement.
- Funding was provided to Children's Ground on behalf of the Irrkerlantye community to undertake an essential services feasibility study, provide interim water infrastructure and establish the Kweyernpe Aboriginal Corporation to identify and agree on tenure types for identified land uses.
- Continued discussions with Lhere Artepe Aboriginal Corporation (LAAC) to progress tenure for a number of key government projects.
- Facilitated the Child & Family Community Fund Grants for the Yuendumu and Larapinta Child and Family Centres for the 2019-21 financial years.

### Breaking the Cycle Initiatives - Implementation

- Implementation of seven new Breaking the Cycle initiatives or extensions of existing services were fully implemented on schedule commencing in February 2019 and concluding in July 2019.
- Coordination of Territory Families' annual grant to non-government organisations (NGO) youth service providers and local government to provide safe structured youth activities through each school holiday period throughout the year.
- Implementation of the Impartyemwerre Framework which provides overarching principles, articulates referral pathways and thresholds for the operational forums relating to at risk Community Safety Planning.
- Community Safety Planning provides an ongoing, scalable framework to be activated on a needs basis in response to key events or periods where a broader co-ordinated NTG response is required.

### Priorities for 2020-21

- Progress stage three of the CBD revitalisation recommendations of the Inland Capital Committee and support the staged work package implementation.
- Working with Empowered Communities NPY (Ngaanyatjarra, Pitjantjatjara and Yankunytjatjara) and the National Indigenous Australians Agency to sign a statement of intent to enter a multi-agency LDM Partnership agreement in the NPY land.

- Continue to support the Child Friendly Alice working group towards workforce development to enable more Aboriginal people to work in the early childhood sector.
- Continue to support the Return to Country program and draft an evaluation report regarding the Return to Country COVID-19 program with a view to develop policies to assist the NGO sector.
- Building on the framework established by previous Community Safety Plans the Central Australia Community Safety Plan 2020: COVID-19 Biosecurity Restriction Removal Preparedness draws on the collaboration and scalable aspects of previous plans to respond to the unique impact arising from the lifting of remote community travel restrictions in the wake of the coronavirus pandemic.
- Continue to coordinate logistical needs for over 30 annual major events in Alice Springs across government, non-government, volunteer organisations and business stakeholders.
- Released the Civic and State Square Masterplan and commenced Stage 1. This included completing the State Square Underground Carpark and landscaping above, commencing demolition of the old Chan Building and releasing the design tender for the State Square art gallery.
- Worked with local stakeholders to drive change in Darwin city, with a focus on transforming public places, reducing red tape and regulation, and events and activations.
- Completed Stage 1 upgrades to Austin Lane and released the tender for Stage 2 to revamp Austin and Spain lanes to activate these spaces to support community events and activities.
- Commenced upgrading of the existing NT fibre-optic cable network in partnership with the private sector, securing high speed and secure connections to Asia and beyond, and establishing Darwin as a regional digital hub.
- Worked with the City Deal partners and CDU as a member of the City Deal Implementation Board to progress and where possible, expedite city revitalisation projects.

## City Deals

The Darwin City Deal was signed between the Commonwealth, NTG and the City of Darwin on 16 November 2018. The Deal is a ten-year commitment between the three levels of government to position Darwin as a vibrant and liveable tropical capital city, supported by a growing population and diversified economy.

DCM is leading the implementation of the Deal on behalf of the NTG in collaboration with a number of key agencies.

## Key achievements in 2019-20

- Progressed the Education and Community Precinct with the City Deal partners and Charles Darwin University (CDU). This included finalising the Precinct masterplan, securing \$97.3 million funding from the Commonwealth, submitting the Development Consent Authority application and working through revised Precinct arrangements. DCM also actively participates on the Precinct Project Control Group as one of two NTG representatives.
- Facilitate the ongoing development of the Education and Community Precinct through commencement of on-site early works and construction.
- Continue the redevelopment of Civic and State Square, including settling of staging options for the delivery of further stages of the masterplan.
- Progress the Larrakia Cultural Centre with the Larrakia Development Corporation, including transferring tenure of identified parcels of land in the Stokes Hill vicinity.
- Undertake Stage 2 works in Austin and Spain Lanes.
- Release the Heat Mitigation Strategy and Tropical Design Guide.
- Continue to work with the City Deal partners and CDU to realise the vision of the City Deal.

## Priorities for 2020-21

## Activate Darwin

Activate Darwin was established as a new entity to strategically manage activation, events, promotion and city revitalisation initiatives. Activate Darwin has an 11 member independent advisory board. The advisory board is progressing a number of proposals for red tape and regulation reform, and for transforming public spaces with a focus on safety and security, public realm improvement and vibrancy.

### Key achievements in 2019-20

- Completion of the Cavenagh Street heat mitigation trials, including shade structure, street plantings and cool pavement surface treatments. The Darwin Living Lab was also established in partnership with City Deal partners and the CSIRO to monitor the effectiveness of these projects.
- Development and delivery of the inaugural Darwin International Laksa Festival which delivered a 40 per cent increase in Laksa sales and revenue to participating traders and attracted more than 5000 attendees to the closing event.
- Delivery of the 2019 Darwin Street Art Festival, including new innovations such as an augmented reality app featuring key murals, a dark art gallery and event hub, and the use of new mediums such as 3D chalk art.
- Identification of 10 Priority Red Tape Reforms to grow the city economy, and ongoing support with three reforms already achieved relating to alfresco dining, city planning and parklets.
- Delivered 77 events, community partnerships and activations within the city centre, including cruise ship and event support, school holiday programs, the Laneway Series and March wellness month.
- Promotion and marketing of Darwin city through a number of campaigns including Rediscover Darwin and A Little Means A Lot.
- Implemented a city wide security service.

### Priorities for 2020-21

- Development and implementation of brand and identity for Darwin city and the launch of a new Darwin city website that will be a single source to find city events, traders and deals.
- Ongoing campaigns, activation and event delivery to support traders, community groups and related city initiatives.
- Delivery of key city events including Darwin Street Art Festival and Darwin International Laksa Festival, including further improvements to the visitor experience and community engagement.
- Ongoing identification and advocacy for regulatory reform within the city and the development of related programs to assist traders and grow the city economy.
- Finalisation of a precinct management review that identifies best practice models and future opportunities for place management of Darwin city.

# Office of Aboriginal Affairs

The Office of Aboriginal Affairs (OAA) is responsible for supporting the Northern Territory Government's (NTG) significant Aboriginal Affairs priorities through strategic Aboriginal policy matters, key projects, meaningful engagement and partnerships.

OAA comprises two business units, Strategic Aboriginal Policy and Aboriginal Affairs Strategic Partnerships.

## Aboriginal Affairs Strategic Partnerships

Aboriginal Affairs Strategic Partnerships (AASP) is responsible for championing the NTG's commitment to empowering Aboriginal people and changing the way government does business through strategic partnerships, engagement and providing advice on Aboriginal Affairs matters impacting Aboriginal people, Aboriginal organisations and communities.

AASP provides secretariat support to the Aboriginal Affairs Sub-Committee of Cabinet, and works with community to strengthen Aboriginal leadership, governance and capacity building aspirations through priorities such as the Northern Territory Aboriginal Leadership and Governance Forum, delivery of the Remote Aboriginal Governance and Capacity Building and Celebrating Aboriginal Culture Grant Programs and the First Circles Leadership Program.

## Key achievements in 2019-20

- Delivered three First Circles emerging leaders' workshops in Alice Springs, Darwin and Jabiru.
  - Provided secretariat support for four Aboriginal Affairs Sub-Committee of Cabinet meetings, including meetings held at Borroloola, Darwin and Alice Springs.
  - Continued to develop the Celebrating Aboriginal Culture (Australia Day) grant program, and support the Grants Consultative Committee to explore options to meaningfully celebrate Aboriginal culture, language and history while recognising Aboriginal people's contribution to our national identity. The Grant Program supported 11 organisations and community groups to celebrate and commemorate culture, language, history and achievements.
  - Continued to develop the Remote Aboriginal Governance and Capacity Building Grant program which aims to strengthen community capacity and capabilities to enhance their governance, leadership, operational process and structures to meet their community aspirations. The grant program supported 15 organisations to provide programs and training to strengthen their governance, leadership and Local Decision Making (LDM) goals.
  - Attended and contributed to significant Aboriginal events to raise awareness and engage on matters impacting Aboriginal people's lives through the Gurindji Freedom Day and the Garma Festival.
- The appointment of the Northern Territory Deputy Treaty Commissioner, Ms Ursula Raymond.
  - Executed a Memorandum of Understanding with the Northern Territory Treaty Commissioner, Professor Mick Dodson AM, and the NTG to provide support during the inaugural Treaty Commissioner's term, as specified in the Barunga Agreement.

## Priorities for 2020-21

- Continue to work with the independent Treaty Office on matters that support the engagement of Aboriginal Territorians and the wider community in the Treaty discussion process.
- Strengthen the First Circles Leadership Program, and explore strategic partnerships through an Alumni Program to create leadership pathways and ongoing mentoring opportunities.
- Hold the fourth and final First Circles workshop in November 2020, where the First Circles members will provide a presentation to the Chief Minister and Cabinet.
- Undertake a new expression of interest round for a First Circles Leadership Program to deliver four workshops in the 2021 calendar year, concluding with a presentation to the Chief Minister and Cabinet.
- Explore growing the annual Northern Territory Aboriginal Leadership and Governance Forum to a two day forum to be held in Alice Springs.
- Explore opportunities to develop a whole of government Culturally Responsive Framework.
- Increase support to significant Aboriginal forums and events such as NAIDOC Week.
- Lead the implementation of a five year funding agreement with the Aboriginal Peak Organisations Northern Territory and the NTG.
- Increase communications and develop platforms to support regular newsletters and a user-friendly Aboriginal Affairs website.

## Strategic Aboriginal Policy

Strategic Aboriginal Policy (SAP) takes a leading role in whole of government strategic policy development, implementation and advice. The unit focuses on addressing current and emerging Aboriginal affairs strategic policy at a Territory and national level. It coordinates the development and implementation of whole of government strategies and policies that relate to how government will work with Aboriginal Territorians to support their economic and social aspirations.

This includes providing strategic policy advice in relation to the operation of the *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)* and the *Native Title Act 1993 (Cth)* in the Territory.

## Key achievements in 2019-20

- Coordinated NTG participation in the Biannual Strategic Forum with the Commonwealth and four Northern Territory land councils to build strong and productive relationships between all parties to progress strategic initiatives and reforms.
- Coordinated NTG participation in the Closing the Gap Joint Council and Partnership Working Group meetings with the Commonwealth and the Coalition of Peak Aboriginal Organisations.
- Launched the 'Everyone Together' Northern Territory Aboriginal Affairs Strategy in Alice Springs on 9 March 2020.
- Finalised a new Closing the Gap agreement.
- Developed a new template for native title determination for the pastoral estate.
- Developed a standardised approach to revised native title determination applications.
- Developed the Strategic Native Title Policy framework.
- Implemented the Northern Territory Aboriginal Land and Sea Action Plan.
- Coordination and implementation of the recommendations of the Indigenous Reference Group to the Ministerial Forum on Northern Development.

- Developed agreed positions with other stakeholders on proposed amendments to Part IV of *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*.
- Drafted submissions to Commonwealth parliamentary inquiries relating to Aboriginal land and economic development.
- Developed a comprehensive suite of options to negotiate final arrangements to resolve the intertidal access issues associated with the Blue Mud Bay decision.
- Provided policy development and advice to support the Northern Territory's COVID-19 emergency response.
- instructing the Solicitor for the Northern Territory on remaining land claim hearings
- working with the Northern Land Council and key stakeholders to implement the Blue Mud Bay Action Plan to resolve the intertidal access issues associated with the Blue Mud Bay decision.
- Resolution of outstanding native title applications and providing information and policy guidance to NTG departments and agencies in relation to existing native title proceedings and proposed future acts.
- Continued development and implementation of an NTG Strategic Native Title Policy framework.

## Priorities for 2020-21

- Continue to coordinate implementation of the actions in the Northern Territory Aboriginal Land and Sea Action Plan.
- Coordinate implementation of the Everyone Together - Aboriginal Affairs Strategy.
- Continued resolution of outstanding Aboriginal land claims including:
  - ongoing implementation of the Kenbi Framework Deed, including Indigenous Land Use Agreement (ILUA) Registration and resolution of remediation issues to enable the final remaining areas of land under claim to be handed over as freehold to the Larrakia Development Corporation and the Kenbi Land Trust respectively
  - negotiating with the Northern Land Council to resolve the 23 outstanding beds and banks of rivers and intertidal zone land claims

# Output Group – Government Support

## Outcome:

Efficient and effective support of Executive Government.

## Output: Support to Ministers and Leader of the Opposition

Provide operational advice and administrative support to the Chief Minister, Ministers and Leader of the Opposition.

Key performance indicators	2019-20 KPI	2019-20 actual
Client satisfaction	>90%	100%

## Output: Support to the Administrator

Provide operational advice and administrative support to the Office of the Administrator of the Northern Territory.

Key performance indicators	2019-20 KPI	2019-20 actual
Client satisfaction	>90%	100%
Internal and external hospitality and ceremonial and statutory events supported	600	623

# Office of the Administrator of the Northern Territory

## Government House

Government House provides administrative, secretariat, hospitality and ceremonial support to the Administrator of the Northern Territory and maintains the historic Government House estate, including the Offices of the Administrator. It has a unique role and a small but diverse workforce performing functions including:

- delivering strategic and effective governance and management arrangements in support of the official statutory and ceremonial duties of the Administrator
- providing a high level of impartial advice and service delivery to the Administrator
- delivering a civic and diplomatic program that highlights and promotes Northern Territory business, culture, community and trade through hosted hospitality, travel and attendance at events
- ensuring efficient and effective stewardship of the Government House estate, including the Offices of the Administrator, in accordance with heritage requirements and approved capital works and maintenance programs
- educating and informing Territorians and visitors to the Northern Territory about the official role of the Administrator.

Government House is the official residence of the Administrator and is maintained at a standard appropriate to a vice-regal office, for the benefit of the people of the Northern Territory and visitors.

### Key achievements in 2019-20

- Led and delivered a Royal visit to the Northern Territory by Prince Edward, Earl of Wessex KG GCVO CD in recognition of the 60th Anniversary of The Duke of Edinburgh's Award in Australia.
- Nomination and successful recognition of Mr Dermot Wait RVM, Senior Horticulturist through the Royal Victorian Order, the personal Order of the Sovereign.

- Supported the strengthening of social and cultural relations between the Northern Territory of Australia and the State of Hawaii through an international visit program, including defence engagements which reinforced the Northern Territory's positive relationship with the U.S Marine Indo-Pacific Command.
- Delivered 623 hosted and attended engagements by the Administrator in support and promotion of the Northern Territory. This included 30 intra-state visit programs to remote and rural communities, three interstate and one international visit program, and 261 digital and face to face meetings with community leaders.
- Two Investiture ceremonies were held for 23 recipients at Government House for appointments within the Australian Honours and Awards system.
- A total of 2121\* guests visited Government House, which included visits by school groups, community groups and organisations and members of the public.
- Delivered Government House programmable works against allocated capital works, minor new works, and repairs and maintenance funding.

### Priorities for 2020-21

- Maintain engagement with the wider Northern Territory community hosting activities at Government House to acknowledge, support and promote the community.
- Continue to support the promotion of the Northern Territory in Australia and overseas through attending and hosting engagements.
- Continue to identify technological advancements, environmentally friendly and economically efficient measures for all activities at Government House, including maintenance requirements.

\*There was a reduction in visit numbers to Government House due to capital works, minor new works and COVID-19 restrictions. No Open Days occurred and some annual award ceremonies were suspended in 2019-20 due to the restrictions.

## Output: Government Services

- Provide strategic coordination and facilitation, policy advice, and implementation and planning for counter-disaster management and high level security for the Territory.
- Provide operational advice, support and hospitality services including protocol matters to the Chief Minister, Ministers, Leader of the Opposition and the Administrator of the Northern Territory.
- Provide secretariat services to the Department, Cabinet and the Executive Council.
- Provide legislative drafting services and advice about Bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments.

Key performance indicators	2019-20 KPI	2019-20 actual
Client satisfaction	>90%	97%
Cabinet, Cabinet Sub-Committee and Executive Council meetings supported	70	137
Acts assented to, subordinate legislation made and reprints of Acts and subordinate legislation published to legislation website within five business days of notification/commencement, without error	>95%	95%

# Cabinet Office and Secretariat Services

## Cabinet Office

The Cabinet Office provides operational and secretariat services to the Northern Territory Cabinet, Cabinet Sub-Committees and Executive Council. This includes the programming of Cabinet business, scheduling meetings and quality assurance of Executive Council and Cabinet documentation.

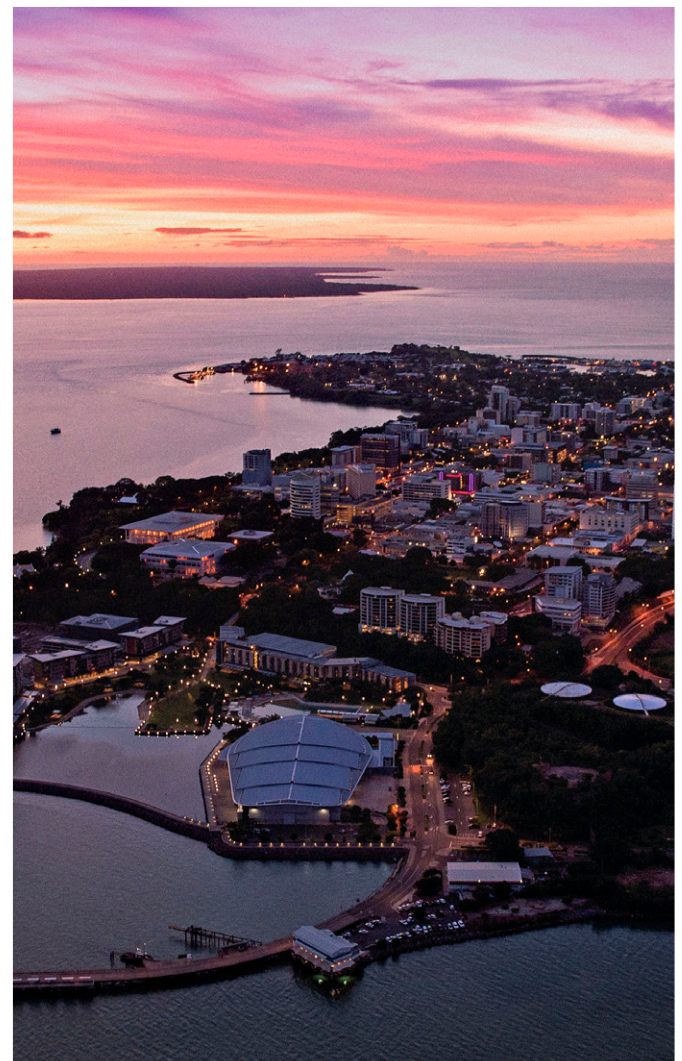
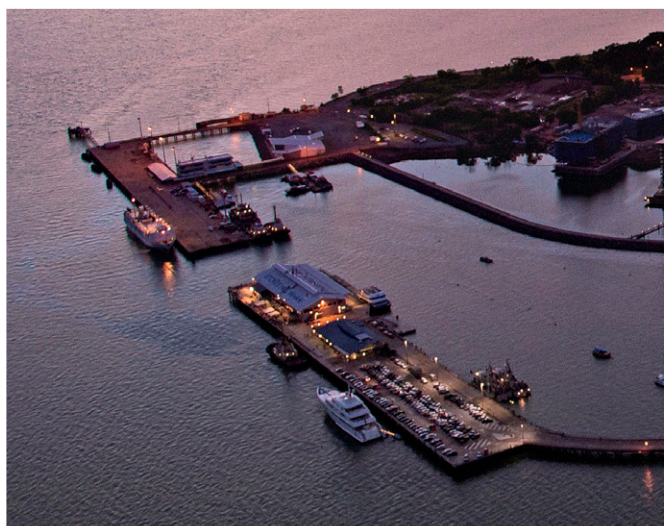
Through the Cabinet Office, the Department of the Chief Minister (DCM) administers the *Assembly Members and Statutory Officers (Remuneration and Other Entitlements) Act 2006 (AMSORE Act)*. This includes provision of a secretariat service to the Remuneration Tribunal, meeting the publishing requirements of the Act, and processing statutory officer and board member appointments made by the Administrator.

In relation to Northern Territory Government (NTG) boards, the Cabinet Office provides reports on member vacancies, expenditure and gender balance, produces education material, and provides advice to NTG agencies on board-related matters.

The Cabinet Office also has a role in the procurement of independent auditors to audit the financial statements of the NT Auditor-General's Office and to maintain the independence associated with the role of the Auditor-General.

## Secretariat Services

The Secretariat manages the flow of information between DCM and ministerial offices and provides high level support to the Office of the Chief Executive. The team has a role in cross-agency coordination of information and assists in meeting DCM's whole of government reporting obligations, including reporting on the progress of implementing government's election commitments.



## Key achievements in 2019-20

- Provided support for 121 Cabinet and Sub-Committee meetings and 16 Executive Council meetings.
- Completed the digitisation of Executive Council Records.
- Provided a secretariat service to the Remuneration Tribunal for Inquiries conducted in line with the AMSORE Act.
- Produced reports on board expenditure, membership and gender balance and maintained the NTG Boards and Committees database from which reports are produced.
- Promoted NTG boards to attract suitably qualified members of the community.
- Publicly released the 30-year old Cabinet and Executive Council records from 1989 through the NT Archives website.
- Updated and released Guidance on Caretaker Conventions, including Frequently Asked Questions, in the lead-up to the NT General Election in August 2020.
- Updated the NTG Legislation Handbook, Cabinet Handbook, Executive Council Handbook and Boards Handbook.
- Presented at the Legislative Assembly 'Know Your Assembly' seminars conducted across the Territory.
- Participated in the delivery and hosted a number of, courses for government officers on Cabinet, legislation, board's administration and other executive government processes.

## Priorities for 2020-21

- Prepare documentation associated with the Northern Territory Government general election including:
  - capturing of election commitments
  - arranging the issue of the writ and prorogation of the Legislative Assembly
  - preparation of Incoming Government Briefs
  - Machinery of Government changes
- Continue digitisation of Cabinet records.
- Continue to work with the Department of Corporate and Information Services and NTG agency secretariats to create standardised ministerial and Cabinet record types in the Territory Records Management system.
- Finalise the opening of the 30-year old Cabinet and Executive Council records from 1990.
- Complete upgrades to the new Cabinet Office SharePoint system.

# Security and Emergency Recovery Team

The Security and Emergency Recovery Team (SERT), represents the Northern Territory on peak advisory bodies for National Security and Emergency Management, providing whole of government strategic coordination of policy development and advice to government.

SERT supports the Territory Recovery Coordinator in planning, preparedness and coordination of recovery efforts, to reduce the impact on the Northern Territory community, following security and natural disaster emergency events.

## Key achievements in 2019-20

- Provided First Minister representation on the Australia-New Zealand Counter Terrorism Committee, Australia-New Zealand Emergency Management Committee, Community Outcomes and Recovery Sub-Committee, National Bushfire Recovery Committee, National Identity Security Coordination Group, National Oil Supplies Emergency Committee, and Critical Infrastructure Advisory Committee.
- Delivered Exercise LEIT 2020, a first minister level counter-terrorism exercise that practiced the activation of the Territory Crisis Coordination Centre in support of Security and Emergency Management Sub-Committee of Cabinet.
- Secured ongoing Commonwealth funding of the Northern Territory Countering Violent Extremism (CVE) prevention and intervention program. Strengthened relationships with government agencies and non-government organisation's enhancing capability to identify and respond to CVE.
- Delivered travel security advice to international delegations including Northern Territory Government (NTG) Ministers, the Opposition and NTG employees.
- Finalised the Natural Disaster Resilience Program (\$3.9M Commonwealth funding) including the acquittal of grants for volunteers, not-for profit organisations and government agencies.
- Supported the development of a National Partnership Agreement on Disaster Risk Reduction and obtained agreement from the Commonwealth to provide \$5.2M over five years in support of the Northern Territory Risk Reduction Program (NTRRP).

- Developed a Senior Officers' Group Terms of Reference and a Functional Group Framework that outline roles, responsibilities and governance.
- Represented the Northern Territory on a Community Outcomes Recovery Sub-Committee project team to develop a National Recovery framework.
- Participated in a national emergency fuel exercise and reviewed membership and arrangements of the Northern Territory Fuel Emergency Advisory Committee.

## Priorities for 2020-21

- Continue to provide leadership in whole of government strategic policy development and coordination in regards to strengthening the capability for security and emergency management in the Northern Territory including: protective security, counter terrorism, countering violent extremism, critical infrastructure, fuel emergencies, national security clearances, identity security, countering foreign interference, international travel security advice, disaster recovery and managing the Territory Crisis Coordination operations.
- In partnership with the Department of the Attorney-General and Justice and Northern Territory Police, Fire and Emergency Services, review the Northern Territory Counter Terrorism Plan to ensure alignment with the National Counter Terrorism Strategy 2020-2025.
- Deliver the Northern Territory Risk Reduction Program, including \$2.08M for projects aimed at reducing the risks associated with natural disasters in the Northern Territory.
- Develop a doctrine which supports effective recovery management and a training package to support recovery arrangements at the local level.
- Develop and facilitate an Incident Management Team (IMT) desktop exercise and incorporate exercise outcomes into policy and improvements to pre-season preparedness.
- Review the Northern Territory Fuel Emergency Advisory Committee arrangements and conduct a desktop exercise.
- Support the CEO in the role of the Territory Recovery

Coordinator, including during the Territory Emergency Management Council (TEMC) meetings and during recovery from emergency events.

- Develop the TEMC Strategic Plan and provide co-chair and secretariat support to the Senior Officers' Group (SOG)
- Develop a framework for inter-jurisdictional deployments to disaster affected states and territories.

## PFAS Taskforce

Coordinate and lead a whole-of-government response to Per and poly-fluoroalkyl substances (PFAS) contamination in the Northern Territory, by working closely with Northern Territory Government (NTG) agencies to develop and implement strategies aimed at minimising the impact of PFAS on the community and the environment.

### Key achievements in 2019-20

- Established the PFAS Working Group, made up of Northern Territory Environment Protection Authority and Department of the Chief Minister PFAS Taskforce, to maintain a coordinated and proactive response to instances of contamination in the Northern Territory, including the protection of the environment.
- Provision of continued support to Defence in the implementation of the PFAS Management Area Plan (PMAP) for RAAF Base Tindal.
- Refinement and completion of the Northern Territory

PFAS Management Strategy.

- Collaboration with NTG and Commonwealth agencies, including the Departments of the Prime Minister and Cabinet, Health, Environment and Energy, and Defence, to deliver a coordinated and national response to PFAS contamination, appropriate to the Northern Territory context.
- Coordination of ongoing community consultation and stakeholder liaison at a local level in regards to the PFAS contamination.

### Priorities for 2020-21

- Ongoing implementation of the Intergovernmental Agreement National Framework for Responding to PFAS Contamination.

# Office of the Parliamentary Counsel

The Office of the Parliamentary Counsel (OPC) provides legislative drafting services to the Northern Territory Government and to individual members of the Legislative Assembly, including opposition and independent members.

The OPC also publishes electronic copies of Bills, Acts, subordinate legislation and consolidated reprints on the Northern Territory Legislation website and publishes the Northern Territory Government Gazette.

## Key achievements in 2019-20

- Drafted 2765 pages of legislation within given timeframes. This included:
  - 33 Government Bills introduced
  - 28 government Assembly Amendments drafted
  - 34 items of subordinate legislation settled
  - 495 statutory instruments settled.
- Introduction of several significant and noteworthy pieces of legislation, including the Sex Industry Bill 2019, the Local Government Bill 2019, the National Disability Insurance Scheme (Worker Clearance) Bill 2019, the Planning Amendment Bill 2020 and the Judicial Commission Bill 2020.
- Legislation and miscellaneous instruments were also drafted to assist with the Government's response to the COVID 19 pandemic.
- Made legislation available to the public within publishing timeframes. This included 152 items (new and amended legislation titles) published on the Legislation website.
- Completion of historical back-capturing project of Bills,

Acts and subordinate legislation to the beginning of Self Government (1978 – 2005).

- Participated in activities of the Australasian Parliamentary Counsel's Committee, including attending Committee meetings and the annual Australasian Parliamentary Counsel's Committee IT Publishing and Office Systems forum.

## Priorities for 2020-21

- Meet increasing demands for legislative drafting services.
- Improve the capacity of the OPC to provide high quality legislative drafting and publishing services by:
  - reviewing and improving office processes and systems, particularly in relation to workflow and publishing systems
  - engaging with agencies at all levels to help them plan their strategic priorities for 2020-2024
  - continuing to improve the capacity of drafters and other staff.
- Actively participate in the Australasian Parliamentary Counsel's Committee to ensure the Territory's interests are represented in relation to national legislative schemes.

# Output Group – Corporate and Governance

## Outcome:

Improved organisational performance through strategic leadership and good governance.

## Output: Corporate and Governance

Provide a range of corporate and governance services including financial services, governance and risk services to support business operations and the achievement of government objectives.



# Corporate and Governance

## Key achievements in 2019-20

- Established a risk management framework to improve risk identification and management practices and outcomes.
- Developed and implemented the DCM pandemic plan in response to COVID 19.
- Strengthened the corporate governance framework including policies, processes and systems for managing corruption and conduct, freedom of information applications, the Audit and Risk Management Committee, conflicts of interest and offers of gifts and benefits.
- Successfully completed the first full year operating under a shared services model for Department of the Chief Minister, Department of Treasury and Finance and Office of the Commissioner for Public Employment.

## Priorities for 2020-21

- Refresh DCM human resource and finance delegations to empower managers and ensure compliance with legislative obligations.
- Deliver best practice governance frameworks and advice to facilitate the achievement of DCM's strategic and business objectives.
- Facilitate best practice corporate governance within the Office of the Chief Minister and the Office of the Leader of the Opposition.
- Continue to streamline financial and business service support across the agencies.
- Continue to work with business units to enable responsible financial and budget management practices.

## Shared Services provided

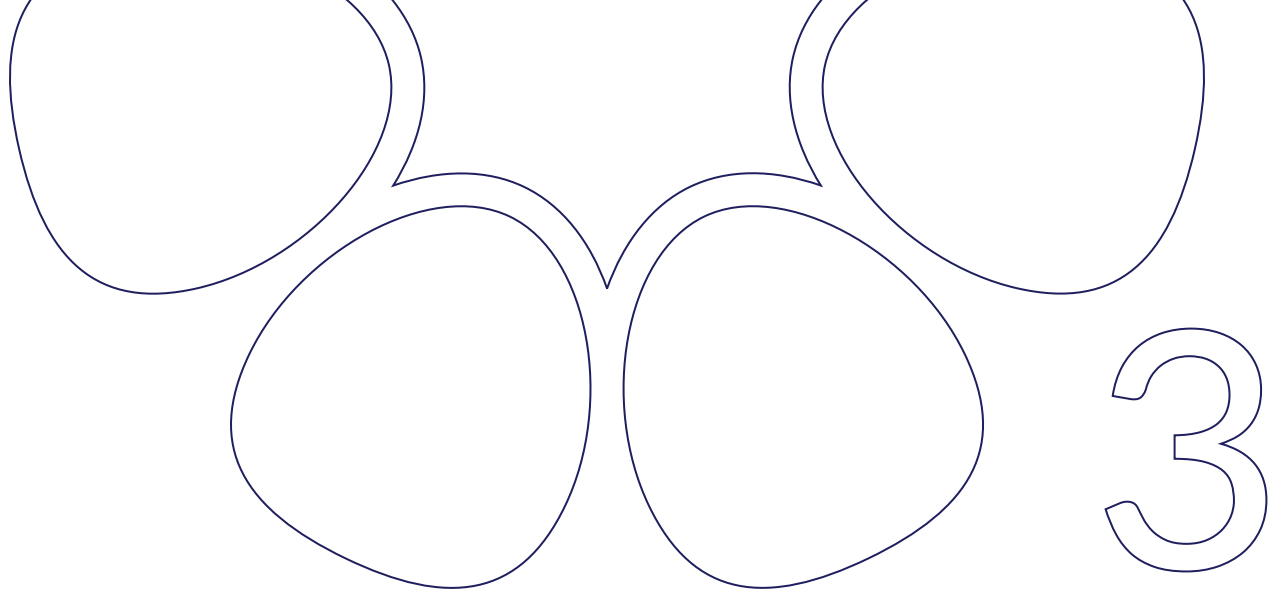
- Provide shared corporate and governance services to OCPE and DTF.

## Key achievements in 2019-20

- Met all service obligations under the shared service arrangement.

## Priorities for 2020-2021

- Continue to deliver the existing service obligations and look for continued productivity improvements.



# Our People



# Overview

**The Department of the Chief Minister (DCM) recognises that our people are what makes DCM a great place to work.**

DCM's ability to provide high quality advice to the Northern Territory Government to inform decision making, and develop the Territory by partnering, coordinating and leading government policy, programs and services depends on the commitment, capability and responsiveness of our people.

To support delivery of Government's priorities, we are focussed on building and maintaining a workforce with strong leadership capabilities and the ability to think innovatively and engage effectively across teams, agencies, organisations and communities.



**We are working to embed a culture of continuous improvement that reflects our core values:**

- **Accountability**
- **Commitment to service**
- **Diversity**
- **Ethical Practice**
- **Excellence**
- **Innovation**
- **Impartiality**
- **Respect**

## Our Workforce

The table below outlines the full time equivalent (FTE) Actual classifications as at June 2019 and June 2020.

Designation	June 2019	June 2020
Executive Contract Officer 6	1.00	1.00
Executive Contract Officer 5	3.00	3.00
Executive Contract Officer 3	3.00	3.00
Executive Contract Officer 2	12.40	8.80
Executive Contract Officer 1	18.60	18.00
Executive Officer 3	0.00	1.00
Executive Officer 2	1.00	0.00
Senior Professional Officer 2	2.00	2.62
Senior Professional Officer 1	1.40	0.00
Senior Administrative Officer 2	12.68	13.00
Senior Administrative Officer 1	33.22	33.10
Professional Officer 3	1.00	0.00
Professional Officer 2	2.60	0.80
Administrative Officer 7	27.30	25.00
Administrative Officer 6	41.05	31.99
Administrative Officer 5	21.10	18.18
Administrative Officer 4	26.37	20.38
Administrative Officer 3	4.82	4.00
Administrative Officer 2	6.54	2.00
Administrative Officer 1	1.00	1.00
Technical 3	2.95	2.42
Technical 2	2.00	1.00
Physical 6	1.00	1.00
Physical 3	5.50	5.53
Early Careers Development program	7.00	6.00
VIP drivers	4.32	4.00
Client Driver	0.00	1.00
<b>Subtotal</b>	<b>242.85</b>	<b>207.82*</b>
Ministerial and Leader of the Opposition employees	101.12	87.39
<b>Total</b>	<b>343.97</b>	<b>295.21</b>

\*23 FTE moved to Department of Corporate and Information Services due to Machinery of Government changes.

## Headcount by Region

The organisations' staff are primarily based in Darwin with some staff located in regions, as displayed in the table below:

Location Distribution	Headcount	%
Darwin	183	85.3
Central Australia	9	4.1
Big Rivers	7	3.2
East Arnhem	8	3.7
Barkly	5	2.4
Top End	6	1.3
	<b>218</b>	<b>100</b>

	Female	Male	Total
<b>FTE</b>	<b>137.46</b>	<b>70.36</b>	<b>207.82</b>

## Human Capital Plan

DCM has taken a strategic approach to maintain a culture of high performance and ensure the satisfaction and ongoing growth of our employees.

In 2019-20, we continued to deliver our Human Capital Plan, which is the vision for our workforce and identifies current and future workforce challenges, and initiatives to address those challenges and build and sustain organisational capability. The plan contains four goals:

1. Enhance our culture
2. Strengthen our skills and capabilities
3. Streamline our systems and processes
4. Review our structure and environment

Progress on the implementation of outcomes from the Human Capital Plan has been impacted by the COVID-19 pandemic response during 2019-20. Procurement and development of online induction modules has progressed with a local company engaged and this work underway.

## Equal Employment Opportunity (EEO)

### Encouraging diversity and flexibility

DCM is committed to equality of opportunity in employment for all employees and strives to achieve a gender-balanced and diverse workforce. In 2019-20:

- ▶ 66.1 per cent of our workforce was female
- ▶ 18.8 per cent identified as Aboriginal or Torres Strait Islander
- ▶ 4.6 per cent identified as having a non-English speaking background
- ▶ 1.8 per cent identified as having a disability.

DCM recognises and acknowledges the importance of providing employees with the flexibility and assistance they need to successfully balance their professional work life with their personal commitments. Flexible working arrangements negotiated in 2019-20 included:

- ▶ 34 employees working part time
- ▶ 16 employees took recreation leave at half pay
- ▶ 3 employees took long service leave at half pay.

During the COVID-19 pandemic, it was important to find ways of operating in a changing environment which enabled government services to continue to be delivered to the community while ensuring staff were supported and could work safely.

Working from home (WFH) arrangements were actively progressed throughout the COVID-19 pandemic with a focus on the safety and wellbeing of our staff, both in the office and working remotely. A series of WFH trials were undertaken, including a variety of rostering arrangements, across most work areas.

## Strategic Capability Development

DCM recognises that our staff learn through a combination of formal training, mentoring and hands-on work experience. We use a range of means such as capability reviews, staff surveys, individual performance plans and succession plans to understand our performance gaps and capability requirements.

The agency allocates its learning and development budget strategically to address learning needs, develop capabilities in core areas and assist with retaining, nurturing and growing our own talented workforce.

In 2019-20, DCM invested \$257 004 in conferences, structured learning opportunities, facilitators' fees, and training and development, including study assistance and leadership programs for its employees.

2017-18	2018-19	2019-20
\$265 777	\$426 167	\$257 004

### Professional and technical development

Support is provided for employees to gain relevant professional and technical skills through higher education. The support provided includes financial assistance for study fees and paid study leave to attend tutorials, lectures and exams.

2017-18	2018-19	2019-20
\$26 305	\$29 882	\$14 514

In 2019-20, DCM invested \$14 514 in financial study assistance for its employees, who undertook study in the areas of:

- Masters in Environmental Management
- Master of Business Administration
- Bachelor of Applied Science, and
- Bachelor of Law.

## Employment programs

DCM uses a range of employment programs to meet immediate recruitment needs and build a talent pipeline for the future. DCM's Early Careers Strategy articulates the aims for each of the programs and the specific actions intended to achieve those aims. Recruitment to these programs is undertaken in line with DCM's approved Special Measures Plan.

### Graduate development program

The graduate development program is aimed at developing the skills, experience, knowledge and abilities of graduates wanting to progress careers in the NTPS.

DCM regularly identifies disciplines needed in its future workforce and offers employment to graduates as part of its strategic succession management. Graduates are offered 12 month contracts and are rotated through various business units throughout DCM.

In January 2020, five graduates commenced with DCM.

### Aboriginal traineeship Program

The Aboriginal traineeship program combines employment with structured learning and awards a nationally recognised certificate to the trainee at the end of the program.

In April 2020, one trainee commenced employment in DCM.

### Vacation employment program

DCM had four employees undertake the vacation employment program 2019-20.

### Comparison of participants by employment program

Program	2017-18 Number of participants	2018-19 Number of participants	2019-20 Number of participants
Graduate development	8	5	5
Aboriginal Traineeship	3	2	1
Apprenticeship	1	0	0
Vacation employment	7	2	4
Disability employment	0	1	0
<b>Total</b>	<b>18</b>	<b>10</b>	<b>11</b>

### Comparison of participants by employment program

Initiatives	2017-18 Number of employees accessing	2018-19 Number of employees accessing	2019-20 Number of employees accessing
Employee Assistance Program	99	97	116
Ergonomic assessments	5	4	1
Flu vaccinations	91	131	123

# Employment Instructions

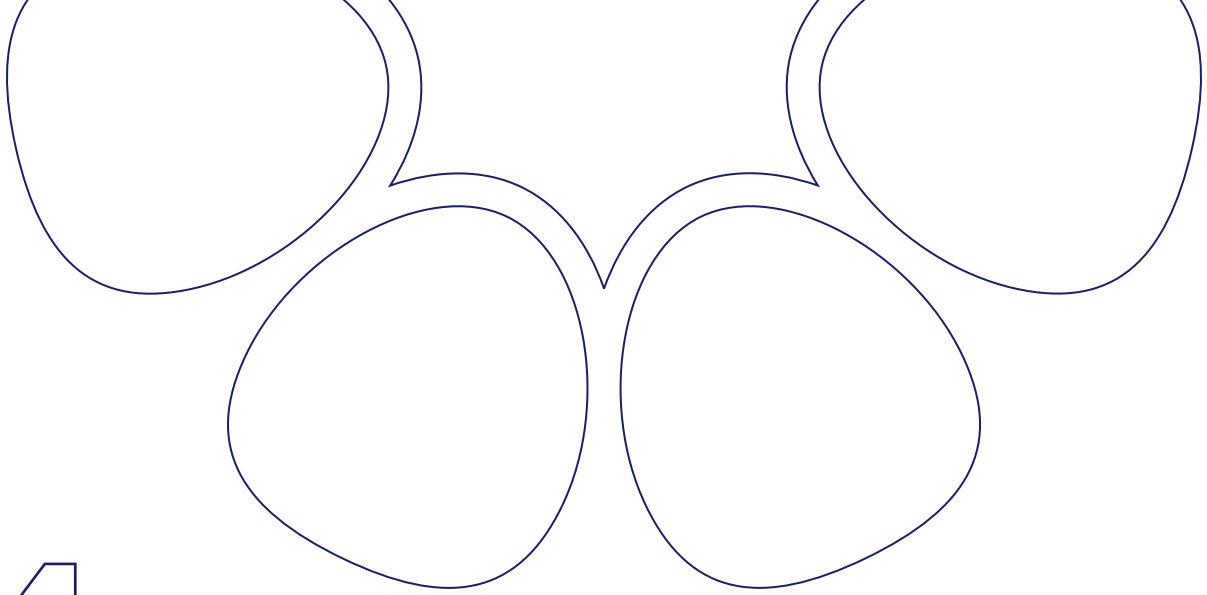
Under the *Public Sector Employment and Management Act 1993*, Employment Instructions provide direction to agencies on human resource matters. DCM met all obligations as required under the Employment Instructions.

## Public Sector Principles

Part 1A, Sections 5A – 5F, of the *Public Sector Employment and Management Act 1993* lists the general principles underlying this legislation. These principles need to be upheld by agencies, CEOs and employees of the Northern Territory Public Sector.

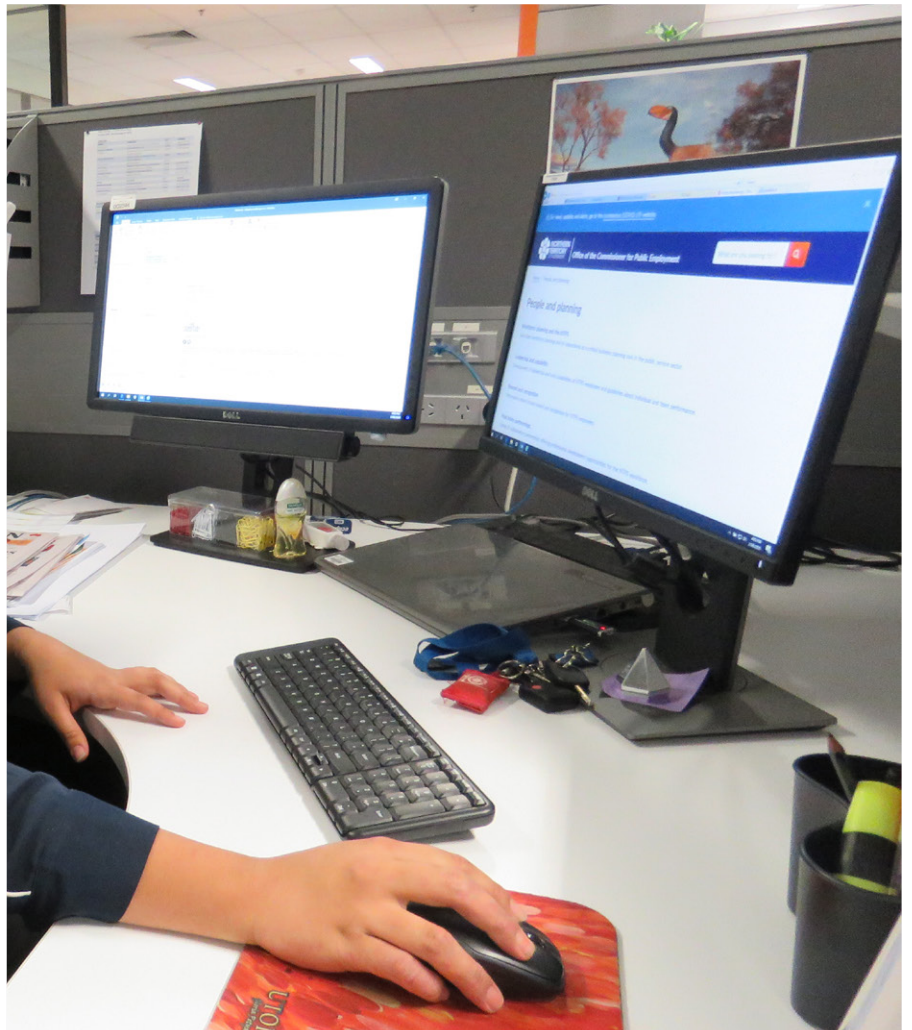
### Actions against Public Sector Principles

Public Sector Principle	Action in 2019-20
Administration Management Principle (PSEMA Section 5B)	DCM provided effective, efficient and appropriate services to the community and government, ensuring appropriate use of public resources while working cooperatively and responsively carrying out our functions objectively, impartially and with integrity.
Human Resource Management Principle (PSEMA Section 5C)	Workplace diversity and equity is upheld and provides everyone equal opportunity to make the most of their talents and abilities in the workplace. Our workplace environment ensures that our employees are treated fairly, reasonably and in a non discriminatory way
Merit Principle (PSEMA Section 5D)	DCM appointments are based on the principles of merit. Employees are capable and competent to perform their duties, having the knowledge, skills, experience and qualifications required to be successful in their role and having consideration of their potential for future development.
Equality of Employment Opportunity Principle (PSEMA Section 5E)	Implementation of affirmative special measures policy and identifying designated positions has enabled DCM to eliminate unlawful discrimination while promoting diversity among its workforce.
Performance and Conduct Principle (PSEMA Section 5F)	DCM champions Northern Territory Public Sector values, treating the workforce fairly, equitably with proper courtesy and consideration. DCM officers avoid actual or apparent conflicts of interest and ensure personal conduct does not adversely affect their performance or that of other public sector officers while performing their duties objectively, impartially, professionally and to the best of their ability with integrity.



4

# Governance



# Boards and Committees

## Executive Leadership Team

The Executive Leadership Team (ELT) develops strategic direction to enable the Department of the Chief Minister (DCM) to support government priorities and is the department's most senior decision-making body.

The ELT is responsible for:

- providing strategic direction and deciding on the organisation's strategies, objectives and performance indicators
- monitoring the progress towards achievement of strategies and objectives
- monitoring the operational and financial position and performance of the agency
- ensuring the principal organisational risks are identified and that appropriate control and monitoring systems are in place to manage the impact of these risks
- ensuring that the organisation's financial and other reporting mechanisms are designed to result in adequate, accurate and timely information being provided to the ELT
- reviewing, as required, the agency's operating model – structure and workforce, to improve productivity and achieve efficiencies
- approving the agency's Strategic Plan, Human Capital Plan and priority Project Plans - ensuring all projects have a clear mandate, are aligned with the department's priorities and are designed to deliver quantifiable benefits for the government and/or community
- appropriately prioritising resources and work activity, in consideration of dependencies, capacity and capability to deliver on government priorities with input from delegated Executive Directors
- guiding cross-divisional and whole of sector engagement and ensuring key stakeholders are effectively engaged
- mentoring, guiding and supporting graduates within the department through the DCM Graduate Program
- monitoring the department's program of work and operations to ensure it is achieving its objectives (as identified in the Strategic Plan) and providing direction and support to management to achieve outcomes.

ELT meetings generally occur fortnightly and the team met 20 times during 2019-20.

Members	Role	Job title
Jodie Ryan	Chair	Chief Executive Officer
Maria Mohr	Member	Deputy Chief Executive Officer
Andrew Cowan	Member	Deputy Chief Executive Officer
Andrew Jones	Member	Chief Parliamentary Counsel
Anthony Shelley	Member	Executive Director, Strategic Aboriginal Policy
Bridgette Bellenger	Member	Senior Executive Director, Regional Network
Cliff Weeks	Member	Regional Executive Director, Central Australia Region
Janet Hanigan	Member	Executive Director, Social, Economic and Environment Policy
Jean Doherty	Member	Executive Director, Intergovernmental and Legal Policy
Karen Vohland	Member	Executive Director, Strategic Communications and Engagement
Robert Csar	Member	Chief Financial Officer

# Audit and Risk Management Committee

Department of the Chief Minister (DCM) has a joint Audit and Risk Management Committee (ARMC) with the Department of Treasury and Finance (DTF) and the Office of the Commissioner for Public Employment (OCPE).

The ARMC provides independent and objective advice to the Chief Executives on the effectiveness of the departments' risk, control and compliance frameworks and their financial reporting responsibilities.

The ARMC is responsible for:

- monitoring risk management and the adequacy of the internal controls established to manage risks
- monitoring the adequacy of the departments' internal control environment including the adequacy of policies, practices and procedures
- reviewing financial statements and other public accountability documents
- monitoring the internal audit function
- monitoring the NT Auditor-General's audit program where it relates to DCM, DTF and OCPE
- commenting on the state of organisational governance within the scope of the ARMC's Charter

- undertaking any other functions determined by the Chief Executives, within the context of the ARMC's charter.

The committee met five times during 2019-20.

Key outcomes from meetings included:

- recommending the audit and assurance program 2019-2020 to the ELT and CEO
- monitoring development and implementation of the risk management framework
- oversight of the audit and assurance program and outcomes, including reviewing various audit and compliance reports (as detailed below) and monitoring management's implementation of related recommendations
- monitoring the gifts and benefits registers, quarterly financial summary reports and employee excess leave reports
- high level review of the annual report document and examination of the annual financial statements as reviewed by the Office of the Auditor General.

## External and Internal Audit

The 2019-20 internal audit plan was commenced in 2020, however reporting was not finalised by 30 June. The following internal audit was completed and reported on in 2019-20:

### Internal

Audit or review	Objective	Outcome
Value for Territory (VFT) annual assurance program	To test DCM's compliance with the obligations set out under the Value for Territory assurance program, which arise from the <i>Procurement Act 1995</i> , Procurement Regulations, Procurement Governance Policy and Rules and the Buy Local Plan.	<p>Several matters were identified during the review. 50 Tier 1 transactions were tested, seven identified as non-compliant against a procurement rule (procurement approvals and delegation requirements).</p> <p>Across tiers 2 to tier 5 there were deficiencies in record keeping practices and contract management.</p> <p>All matters of non-compliance are being addressed by an overarching program of work to improve procurement and contract controls.</p>

>DCM is subject to the NT Auditor-General's audit program under the powers and responsibilities established by the *Audit Act 1995*. In 2019-20, the Auditor-General selected DCM for the following audits and reviews:

### External

Audit or review	Objective	Outcome
Interim agency compliance audit for the year ending 30 June 2020	The interim audit facilitates the end of financial year agency compliance audit and identifies shortcomings in internal controls that may need to be addressed prior to the end of financial year	In general the accounting and control procedures examined provide reasonable assurance that the relevant responsibilities of the Accountable Officer are met.
Agency compliance audit for the year ending 30 June 2020	To assess the adequacy of selected aspects of end of financial year controls over reporting, accounting and material financial transactions and balances at OCPE with the primary purpose of providing support the audit of the Treasurer's Annual Financial Statement (TAFS).	No significant matters or material weaknesses in controls were identified during the review.

# Information and Communication Technology Governance Committee

The Information and Communication Technology (ICT) Governance Committee (IGC) provides strategic direction for the departments' use of information and technology. It oversees the ICT work plan, the security and distribution of the departments' data and ensures ICT frameworks, strategies and policies are fit for purpose and promote efficient work practices.

Under shared services arrangements, the Department of the Chief Minister (DCM) has a joint IGC with the Office of the Commissioner for Public Employment (OCPE) and the Department of Treasury and Finance (DTF).

The IGC is responsible for:

- developing a common vision for the departments' information and communications technology
- exploring opportunities to achieve efficiencies and increase productivity through improved ways of working
- overseeing the departments' data requirements and data collection priorities
- ensuring information is managed in accordance with

risk, including risks associated with security, access, privacy, continuity and cost

- recommending ICT projects (and ICT funding priorities) to the agency's executive boards
- ensuring ICT projects and policy projects with an ICT component, have a clear mandate, are aligned to the departments' priorities and are viable
- overseeing the implementation of the ICT Forward Work Plan (supporting the effective implementation of ICT projects).

The IGC is also the interdepartmental liaison point for whole-of-government ICT initiatives, particularly where those initiatives relate to the work of DCM, OCPE or DTF.

The ICT Governance Committee met twice during 2019-20.

## Work Health and Safety Committee

The Department of the Chief Minister (DCM), the Office of the Commissioner for Public Employment (OCPE) and the Department of Treasury and Finance (DTF) have a combined Work Health and Safety (WHS) Committee, which is established under shared services arrangements for the three agencies.

DCM, OCPE and DTF are committed to a workplace that fosters behaviour aimed at the prevention of injury, illness or death to our employees, contractors and visiting workers. The committee provides advice to the DCM CEO, through the Executive Leadership Team, on work health and safety issues to facilitate the health and safety of employees and clients in the workplace.

The committee is chaired by Genevieve Mogridge, Director, Intergovernmental and Legal Policy Unit, DCM, and includes a range of representative members from across the agencies and from regional offices.

The committee has governance oversight of WHS obligations under the *Work Health and Safety (National Uniform Legislation) Act 2011*, including:

- advising the CEO on the establishment, maintenance and monitoring of programs, measures and procedures in the workplace relating to the health and safety of employees
- developing and maintaining a WHS management system incorporating policies and programs in accordance with relevant legislation

- promoting a culture of responsibility and accountability for personal health and safety in the workplace communicated through the agency's intranet
- ensuring WHS issues are considered in the planning and implementation of any major workplace changes or new work processes, and
- training of first aid and fire warden office holders.

The Committee met four times during 2019-20.

In May 2020, the three agencies completed a WHS Framework Gap Analysis to support their compliance with WHS legislative requirements. The findings of the gap analysis will inform the review and development of WHS policies, procedures and guidelines, as well as WHS training and compliance activities.

# Legislation Administered

The Department of the Chief Minister was responsible for administering the following legislation as at 30 June 2020:

- *Assembly Members and Statutory Officers (Remuneration and Other Entitlements) Act 2006*
- *Essential Goods and Services Act 1981*
- *Flag and Emblem Act 1985*
- *Inquiries Act 1945*
- *Interpretation Act 1978*
- *Jabiru Town Development Act 1978*
- *Kenbi Land Trust Act 2011*
- *Public Information Act 2010*
- *Referendums Act 1998*
- *Succession to the Crown (Request) (National Uniform Legislation) Act 2013*
- *Transfer of Powers Act 1978*
- *Transfer of Powers (Further Provisions) Act 1978*
- *Transfer of Powers (Self Government) Act 1978*

## Associated regulations

- *Assembly Members and Statutory Officers (Remuneration and Other Entitlements) Regulations 2009*
- *Inquiries (Witnesses' Expenses) Regulations 1967*
- *Jabiru Town Development Regulations 1982*
- *Public Information Regulations 2017*
- *Referendums Regulations 1998*

# Insurance

Under the Treasurer’s Direction - Insurance Arrangements, agencies are required to detail the mitigation strategies and processes they have in place to reduce the likelihood or severity of their insurable risks. Insurable risks are risks generally relating to workers’ compensation, assets and inventories, public liability and indemnities. They exclude financial risks and legal costs in action.

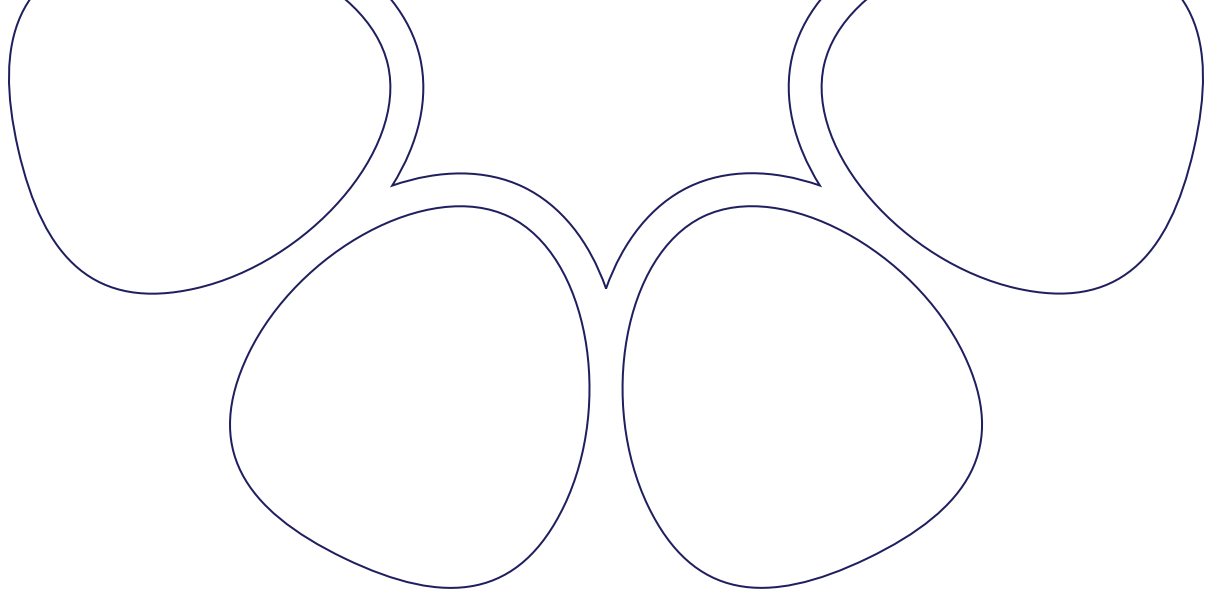
In line with the Northern Territory Government policy, the agency self-insures for risk exposures under the categories of property and assets, public liability and indemnities. The department purchased commercial international travel insurance during 2019-20.

## Insurance risk categories and mitigation strategies

Insurable Risk Category	Mitigation Strategies
Public liability	<ul style="list-style-type: none"> <li>• repairs and maintenance program to reduce risks associated with physical assets</li> <li>• appropriate signage</li> <li>• health and safety education campaigns to ensure employees understand how risk can be managed</li> </ul>
Assets and Inventories	<ul style="list-style-type: none"> <li>• registers are maintained for fixed, leased and portable and attractive items</li> <li>• vehicles are regularly serviced and maintained</li> </ul>
Indemnities	<ul style="list-style-type: none"> <li>• risk assessments were completed for all new arrangements</li> </ul>

# Workers Compensation

Northern Territory Public Sector agencies pay an annual risk premium for worker’s compensation claims to the Department of Treasury and Finance into a stand-alone self-insurance fund within the Central Holding Authority.



5

# Financial Performance



# Financial Statement Overview

## Overview

The 2019-20 financial statements for DCM have been prepared on an accrual basis in accordance with the Northern Territory's financial management framework and the Australian Accounting Standards. DCM's financial performance in 2019-20 and comparative financial information for 2018-19 are reported in four financial statements: the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity and Cash Flow Statement.

Details of DCM's performance by output group are provided in Note 3 of the financial statements.

## Budget

The movement in the agency's 2019-20 budget from the May 2019 Budget to the Final Budget is outlined in the table provided in Output Performance Reporting, page 15.

Significant variations between the actual outcome compared to the original May 2019 Budget for the 2019-20 financial year are reported in Note 28 of the financial statements. Where comparisons to budget have been made in this overview, it reflects the final budget.

## Comprehensive Operating Statement

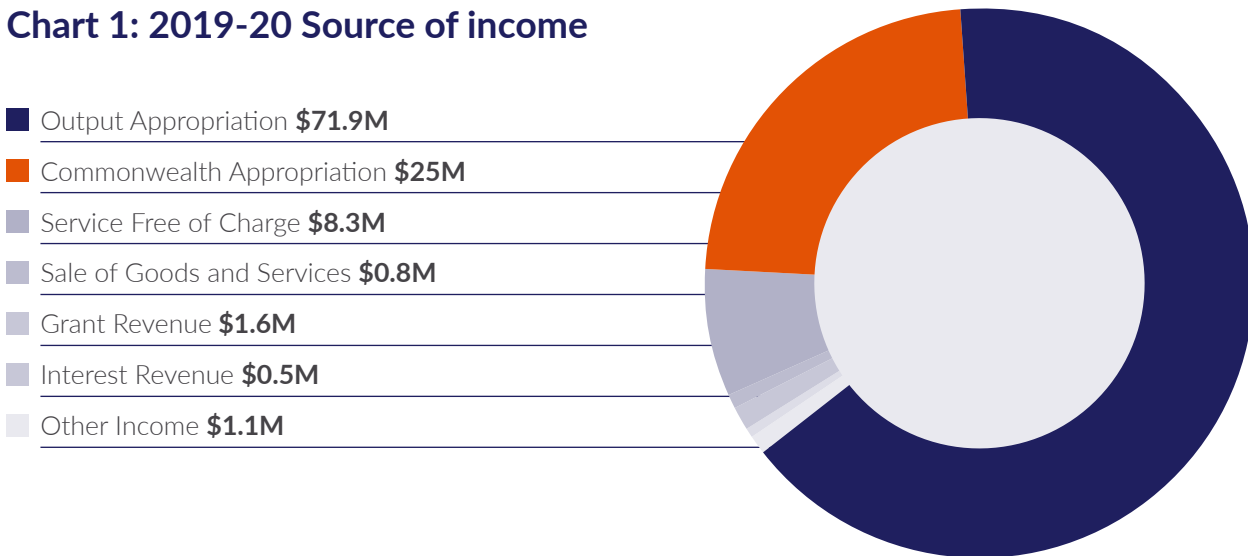
Summary	2019-20 Final Budget	2019-20 Actual (a)	2018-19 Actual (b)	Movement (a-b)
	\$M	\$M	\$M	\$M
Operating Income	108.1	109.3	83.1	26.2
Operating Expenses	109.1	109.8	91.2	18.6
Net Surplus/(Deficit)	(1.0)	(0.5)	(8.1)	7.6

## Operating Income

The agency’s total income for 2019-20 was \$109.3 million, an increase of \$26.2 million compared to 2018-19. This increase in 2019-20 compared to 2018-19 is predominantly due to lower output appropriation of \$2.9 million offset by higher Commonwealth appropriation of \$24.8 million and goods and services received free of charge of \$3.7 million.

The decrease in output appropriation from 2018-19 to 2019-20 is largely due to Machinery of Government changes with funding transferring out to the Department of Corporate and Information Services for the centralisation of certain corporate services and the Department of Infrastructure, Planning and Logistics for centralisation of the repairs and maintenance program. This was offset by an increase in Commonwealth appropriation in 2019-20 predominantly due to the Darwin City Deal - Education and Community Precinct. Refer to page 39 in the annual report for further information. An increase in goods and services received free of charge recognises the Administrative Arrangements Order Machinery of Government change transfer out to the Department of Corporate and Information Services for the centralisation of certain corporate services and the Department of Infrastructure, Planning and Logistics for centralisation of the Repairs and Maintenance program.

**Chart 1: 2019-20 Source of income**



The agency’s primary source of income is output appropriation of \$71.9 million (\$74.7 million in 2018-19), which makes up 65.8 per cent of the total agency income. The agency also received Commonwealth appropriation of \$25.0 million. Grants revenue of \$1.6 million includes funding for the Darwin City activation promotion, one-off funding for Jabiru and Kakadu Futures, Renewable Energy Research and the Development, and the Australian Government’s Living Safe Together Intervention Program. Income from sales of goods and services of \$0.8 million is predominantly from Office of Parliamentary Counsel gazette and instrument revenue and Darwin City Council contribution towards security in the CBD. Other income recognised by the agency is due to cost recovery from Northern Territory Government agencies and interest revenue.

## Operating Expenses

Total expenses of \$109.8 million were incurred by the agency in 2019-20; an increase of \$18.6 million on 2018-19 and \$0.7 million higher than the final budget of \$109.1 million.

## Employee Expenditure

Employee expenses were lower by 2.0 per cent or \$1.0 million in 2019-20 compared to 2018-19 predominantly due to corporate communication services transferring to the Department of Treasury and Finance and machinery of government changes including Office of Climate Change to the Department of Environment and Natural Resources and Office of Energy to the Department of Trade, Business and Innovation.

2019-20 employee expenses of \$47.0 million were higher than the final budget of \$44.2 million by \$2.8 million predominantly due to Ministerial Offices and Office of the Leader of the Opposition (\$0.8 million), Office of the Administrator (\$0.6 million), voluntary redundancy payments (\$0.5 million), Per-and Poly-Fluoroalkyl Substances (PFAS) program of (\$0.3 million) and COVID-19 response (\$0.2 million).

## Administration Expenditure

Total administrative expenses increased by \$3.1 million in 2019-20 compared to 2018-19 predominantly due to the recognition of notional services provided due to the transfer out to the Department of Corporate and Information Services for the centralisation of certain corporate services, and the Department of Infrastructure, Planning and Logistics for centralisation of the Repairs and Maintenance program.

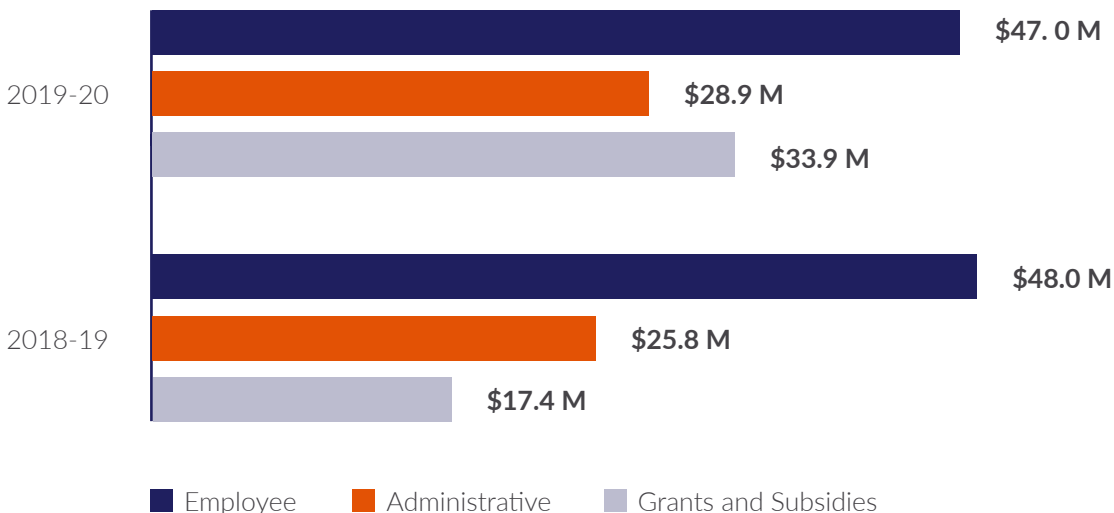
Administrative expenses of \$28.9 million in 2019-20 were lower than the final budget of \$31.9 million by \$3.0 million predominantly due to the net effect of the COVID-19 response with reduction in usual expenditure.

## Grants Expenditure

Grants and subsidies expenses increased by \$16.5 million in 2019-20 when compared to 2018-19 predominantly due to National Partnership funding for the Darwin City Deal: Education and Community Precinct.

Current and capital grants of \$33.9 million were higher than final budget of \$33.0 million by \$0.9 million predominantly due to COVID-19 response.

**Chart 2: Expenditure comparison between 2019-20 and 2018-19**



## Balance sheet

Summary	2019-20 \$M	2018-19 \$M	Movement \$M
Assets	52.3	30.6	21.7
Liabilities	30.4	7.0	23.4
Equity	22.0	23.6	(1.7)

During 2019-20 the agency's total assets increased by \$21.7 million to \$52.3 million predominantly due to timing of National Partnership funding for the Darwin City Deal: Education and Community Precinct, Barkly Regional Deal and Disaster Risk Reduction.

The increase in liabilities of \$23.4 million in 2019-20 from 2018-19 is predominantly due to National Partnership funding for the Darwin City Deal: Education and Community Precinct, Barkly Regional Deal and Disaster Risk Reduction. The agency maintains a positive net asset or equity position. A positive equity position indicates that the agency has sufficient assets to cover liabilities.

## Statement of changes in equity

Summary	2019-20 \$M	2018-19 \$M	Movement \$M
Balance 1 July	23.6	28.5	(4.8)
Accumulated Funds	(2.2)	(8.1)	5.9
Reserves	-	-	-
Capital	0.6	3.3	(2.7)
Balance 30 June	22.0	23.6	(1.7)

The agency's total equity is the difference between total assets and total liabilities. For the 2019-20 year equity decreased by \$1.7 million to \$22.0 million.

## Cash flow statement

Summary	2019-20 \$M	2018-19 \$M	Movement \$M
Balance 1 July	5.8	10.2	(4.4)
Receipts	90.0	80.6	9.4
Payments	(81.5)	(88.0)	6.5
Repayment of advances	-	-	-
Purchase of Assets	(0.4)	0.0	(0.4)
Advances	-	-	-
Equity	0.8	3.1	(2.2)
Cash at End of Financial Year	14.7	5.8	8.9

The cash flow statement summary above provides information on the movement of cash during the year and shows an increase in cash balances of \$8.9 million to \$14.7 million in 2019-20.

# Certification of the Financial Statements

We certify that the attached financial statements for the Department of the Chief Minister have been prepared based on proper accounts and records in accordance with the prescribed format, the *Financial Management Act 1995* and Treasurer's Directions.

We further state that the information set out in the comprehensive operating statement, balance sheet, statement of changes in equity, cash flow statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2020 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



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**Jodie Ryan**  
Chief Executive Officer  
27 August 2020



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**Robert Csar**  
Chief Financial Officer  
27 August 2020

## Comprehensive operating statement for the year ended 30 June 2020

	Note	2020 \$000	2019 \$000
<b>INCOME</b>			
Grants and subsidies revenue			
Current	4a	1 611	827
Appropriation			
Output	4b	71 851	74 722
Commonwealth	4b	25 000	250
Sales of goods and services	4c	845	649
Interest revenue		496	466
Goods and services received free of charge	5	8 328	4 597
Other income	4d	1 122	1 591
<b>TOTAL INCOME</b>	3	<b>109 253</b>	<b>83 102</b>
<b>EXPENSES</b>			
Employee expenses		47 006	47 969
Administrative expenses			
Purchases of goods and services	6	19 359	19 649
Repairs and maintenance		-	443
Depreciation and amortisation	13	652	668
Other administrative expenses <sup>1</sup>	7	8 890	5 063
Grants and subsidies expenses			
Current		11 432	13 905
Capital		22 500	3 500
<b>TOTAL EXPENSES</b>	3	<b>109 839</b>	<b>91 197</b>
<b>NET SURPLUS/(DEFICIT)</b>		<b>(587)</b>	<b>(8 095)</b>
<b>OTHER COMPREHENSIVE INCOME(c)</b>			
<b>Items that will not be reclassified to net surplus/deficit</b>			
Changes in asset revaluation surplus	21	(1 657)	-
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>		<b>(1 657)</b>	<b>-</b>
<b>COMPREHENSIVE RESULT</b>		<b>(2 244)</b>	<b>(8 095)</b>

<sup>1</sup> Includes DCIS service charges and DIPL repairs and maintenance service charges.

The comprehensive operating statement is to be read in conjunction with the notes to the financial statements.

## Balance sheet as at 30 June 2020

	Note	2020 \$000	2019 \$000
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and deposits	9	14 747	5 809
Receivables	11	15 199	708
Advances and investments	12	-	5
Prepayments		150	146
<b>Total current assets</b>		<b>30 096</b>	<b>6 668</b>
<b>Non-current assets</b>			
Advances and investments	12	200	200
Property, plant and equipment	13	22 045	23 755
<b>Total non-current assets</b>		<b>22 246</b>	<b>23 955</b>
<b>TOTAL ASSETS</b>		<b>52 341</b>	<b>30 623</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	16	22 460	1 429
Provisions	18	5 587	5 475
Other liabilities	19	2 329	90
<b>Total current liabilities</b>		<b>30 376</b>	<b>6 994</b>
<b>Non-current liabilities</b>			
Provisions	18	-	-
<b>Total non-current liabilities</b>		<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>		<b>30 376</b>	<b>6 994</b>
<b>NET ASSETS</b>		<b>21 965</b>	<b>23 629</b>
<b>EQUITY</b>			
Capital		69 563	68 983
Reserves	21	9 824	11 481
Accumulated funds		(57 422)	(56 836)
<b>TOTAL EQUITY</b>		<b>21 965</b>	<b>23 629</b>

The Balance Sheet is to be read in conjunction with the notes to the financial statements.

## Statement of changes in equity for the year ended 30 June 2020

	Note	Equity at 1 July \$000	Comprehensive result \$000	Transactions with owners in their capacity as owners \$000	Equity at 30 June \$000
<b>2019-20 ACCUMULATED FUNDS</b>		(56 836)	(587)	-	(57 422)
Changes in accounting policy		-	-	-	-
Correction of prior period errors		-	-	-	-
Transfers from reserves		-	-	-	-
Other movements directly to equity		-	-	-	-
		<b>(56 836)</b>	<b>(587)</b>	<b>-</b>	<b>(57 422)</b>
<b>Reserves</b>	21	<b>11 481</b>	<b>(1 657)</b>	<b>-</b>	<b>9 824</b>
<b>Capital – transactions with owners</b>					
Equity injections					
Capital appropriation		42 925	-	341	43 266
Equity transfers in		25 760	-	286	26 047
Other equity injections		46 391	-	-	46 391
Equity withdrawals					
Capital withdrawal		(35 167)	-	-	(35 167)
Equity transfers out		(10 927)	-	(48)	(10 974)
		<b>68 983</b>		<b>580</b>	<b>69 563</b>
<b>Total equity at end of financial year</b>		<b>23 629</b>	<b>(2 244)</b>	<b>580</b>	<b>21 965</b>
<b>2018-19 ACCUMULATED FUNDS</b>		(48 740)	(8 095)	-	(56 836)
Changes in accounting policy		-	-	-	-
Correction of prior period errors		-	-	-	-
Transfers from reserves		-	-	-	-
		<b>(48 740)</b>	<b>(8 095)</b>	<b>-</b>	<b>(56 836)</b>
<b>Reserves</b>	21	<b>11 481</b>	<b>-</b>	<b>-</b>	<b>11 481</b>
<b>Capital – transactions with owners</b>					
Equity injections					
Capital appropriation		42 925	-	-	42 925
Equity transfers in		25 559	-	201	25 760
Other equity injections		43 342	-	3 050	46 391
Equity withdrawals					
Capital withdrawal		(35 167)	-	-	(35 167)
Equity transfers out		(10 927)	-	-	(10 927)
		<b>65 731</b>	<b>-</b>	<b>3 251</b>	<b>68 983</b>
<b>Total equity at end of financial year</b>		<b>28 472</b>	<b>(8 095)</b>	<b>3 251</b>	<b>23 629</b>

The statement of changes in equity is to be read in conjunction with the notes to the financial statements.

## Cash flow statement for the year ended 30 June 2020

	Note	2020 \$000	2019 \$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Operating receipts</b>			
Grants and subsidies received			
Current		1 611	827
Appropriation			
Output		71 851	74 722
Commonwealth <sup>1</sup>		12 209	250
Receipts from sales of goods and services		4 315	4 759
<b>Total operating receipts</b>		<b>89 986</b>	<b>80 558</b>
<b>Operating payments</b>			
Payments to employees		(46 604)	(48 014)
Payments for goods and services		(21 427)	(22 568)
Grants and subsidies paid			
Current		(11 432)	(13 905)
Capital		(2 000)	(3 500)
<b>Total operating payments</b>		<b>81 463</b>	<b>(87 987)</b>
<b>Net cash from/(used in) operating activities</b>	10	<b>8 523</b>	<b>(7 429)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>Investing receipts</b>			
<b>Total investing receipts</b>		-	-
<b>Investing payments</b>			
Purchases of assets	13	426	-
<b>Total investing payments</b>		<b>426</b>	-
<b>Net cash from/(used in) investing activities</b>		<b>(426)</b>	-
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>Financing receipts</b>			
<b>Equity injections</b>			
Capital appropriation		341	-
Commonwealth appropriation		500	-
Other equity injections		-	3 050
<b>Total financing receipts</b>		<b>841</b>	<b>3 050</b>
<b>Financing payments</b>			
<b>Total financing payments</b>		-	-
<b>Net cash from/(used in) financing activities</b>		<b>841</b>	<b>3 050</b>
Net increase/(decrease) in cash held		8 938	(4 379)
Cash at beginning of financial year		5 809	10 188
<b>CASH AT END OF FINANCIAL YEAR</b>	9	<b>14 747</b>	<b>5 809</b>

The cash flow statement is to be read in conjunction with the notes to the financial statements.

<sup>1</sup> Increase in 2020 compared to 2019 is predominantly due to Commonwealth funding for Darwin City Deal - Education and Community Precinct.

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# 1. Objectives and funding

The Department of the Chief Minister (DCM) is responsible for ensuring that government priorities are reflected in policy and implemented effectively by the public sector. It provides whole-of-government policy advice and leadership in coordinating approaches to priority issues throughout the NTPS. The agency's primary contribution to the strategic direction of the government is through the coordination of coherent, rigorous and evidence-based advice to the Chief Minister and Cabinet. Strategic priorities for the agency in 2019-20 included the following:

- support the Chief Minister, Minister for Aboriginal Affairs, Minister for Children, Cabinet and the Administrator to deliver government outcomes
- provide leadership and coordination across government
- develop and influence government policy and drive its implementation
- engage our stakeholders about government's vision for the Territory.

Additional information in relation to DCM and its principal activities can be found in this annual report. The agency is predominantly funded by, and is dependent on, the receipt of parliamentary appropriations. The financial statements encompass all funds through which the agency controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the agency are summarised into several output groups. Note 3 provides summary financial information in the form of a Comprehensive Operating Statement by output group.

## a) Machinery of government changes

Machinery of Government changes refers to the reallocation of certain functions and responsibilities arising from changes to the Administrative Arrangement Order by government.

Below are the assets and liabilities that are transferred to other Northern Territory Government agencies as a result of machinery of government changes as these have an ongoing impact on the financial position of the agencies.

### Transfers out

*Details of transfer:* Corporate services transferred to the Department of Corporate and Information Services

*Basis of transfer:* Administrative Arrangements Order 27 June 2019

*Date of transfer:* Effective from 01 July 2019

The assets and liabilities transferred as a result of this change were as follows:

<b>Assets</b>	<b>\$000</b>
Cash	186
	<u>186</u>
<b>Liabilities</b>	
Provisions	(278)
	<u>(278)</u>
<b>Net assets</b>	<b><u>(92)</u></b>

### Transfers out

*Details of transfer:* Office of Energy transferred to the Department of Trade, Business & Innovation

*Basis of transfer:* Administrative Arrangements Order 27 June 2019

*Date of transfer:* Effective from 01 July 2019

The assets and liabilities transferred as a result of this change were as follows:

<b>Assets</b>	<b>\$000</b>
Cash	(167)
	<u>(167)</u>
<b>Liabilities</b>	
Provisions	(21)
	<u>(21)</u>
<b>Net assets</b>	<b><u>(188)</u></b>

## 2. Statement of significant accounting policies

### a) Statement of compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act 1995* and related Treasurer's Directions. The *Financial Management Act 1995* requires the agency to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of agency financial statements should include:

- I. a certification of the financial statements
- II. a comprehensive operating statement
- III. a balance sheet
- IV. a statement of changes in equity
- V. a cash flow statement, and
- VI. applicable explanatory notes to the financial statements.

### b) Basis of accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received. As part of the preparation of the financial statements, all intra agency transactions and balances have been eliminated.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of the agency financial statements is also consistent with the requirements of Australian accounting standards. The effects of all relevant new and revised standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

## Standards and interpretations effective from 2019-20

### AASB 15 Revenue from contracts with a customer / AASB 1058 Income for not-for-profit entities

AASB 15 Revenue from contracts with customers (AASB 15) supersedes AASB 111 Construction contracts, AASB 118 Revenue and related interpretations and applies, with limited exceptions, to all revenue arising from contracts with customers. Under AASB15 revenue from agreements that are enforceable, have sufficiently specific performance obligations and transfer goods or services to the customer or third party beneficiary will be recognised when or as performance obligations are satisfied. AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when assessing contracts with their customers.

AASB 1058 Income for not-for-profit entities (AASB 1058) clarifies and simplifies income-recognition requirements that apply to not-for-profit entities and replaces most of the not-for-profit provisions under AASB 1004 Contributions. AASB 1058 applies to transactions where the consideration to acquire an asset is significantly less than fair value principally to enable the entity to further its objectives, and where volunteer services are received.

In contrast with previous standards such as AASB 1004, AASB 1058 allows deferral of income from capital grants where there is an enforceable contract with sufficiently specific performance obligations and the agreement does not require the agency to transfer the asset to other parties. For such capital grants, the funding received is initially

deferred in an unearned revenue liability and subsequently recognised as revenue as or when the agency satisfies obligations under the agreement. Where funding is received from another Territory Government-controlled entity other than Commonwealth funds on-passed by the Central Holding Authority, revenue is recognised upfront on receipt.

In accordance with transition provisions, the agency has applied the modified retrospective approach on transition to AASB 15 and AASB 1058, with the cumulative effect of applying both accounting standards recognised in accumulated funds or appropriate equity code at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported. The agency applied the accounting standards retrospectively to all contracts, including completed contracts, at 1 July 2019. Completed contracts include contracts where the agency had recognised all revenue in prior periods under AASB 1004 Contributions.

The agency has applied the following practical expedients permitted by AASB 15 and AASB 1058 on transition:

- application of hindsight on determining the transaction price and allocating the transaction price to the satisfied and unsatisfied performance obligations
- contract modifications that occurred prior to the date of initial application accounted for on an aggregated basis when identifying the satisfied and unsatisfied performance obligations
- assets previously acquired for significantly less than fair value not remeasured but recorded at cost.

The agency had no material effect on balances by adopting AASB 15 and AASB 1058 as at 1 July 2019.

The table below summarises the impacts of adopting AASB 15 and AASB 1058 in the 2019-20 financial statements. It compares actual amounts reported to amounts that would have been reported if previous revenue standards (AASB 1004, AASB 118, AASB 111 and related interpretations) had been applied in the current financial year.

Impact of adopting AASB 15 and AASB 1058 as at 30 June 2020:

## Comprehensive operating statement:

### INCOME

Appropriation

Commonwealth

### TOTAL INCOME

### TOTAL EXPENSES

### NET SURPLUS/(DEFICIT)

### TOTAL OTHER COMPREHENSIVE INCOME

### COMPREHENSIVE RESULT

Note	30 June 2020 without AASB 15/1058 \$000	Impact of AASB 15/1058 \$000	30 June 2020 with AASB 15/1058 \$000
	12 709	12 291	25 000
	<b>96 962</b>	<b>12 291</b>	<b>109 253</b>
	109 839	-	109 839
	<b>(12 877)</b>	<b>12 291</b>	<b>(587)</b>
	(1 657)	-	(1 657)
	<b>(14 534)</b>	<b>12 291</b>	<b>(2 244)</b>

**Balance Sheet:**

	30 June 2020 without AASB 15/1058 \$000	Impact of AASB 15/1058 \$000	30 June 2020 with AASB 15/1058 \$000
Note			
<b>ASSET</b>			
<b>Current Assets</b>			
Receivables	599	14 600	15 199
<b>Total current assets</b>	<b>15 496</b>	<b>14 600</b>	<b>30 096</b>
<b>Non-current assets</b>			
Receivables	-	-	-
<b>Total non-current assets</b>	<b>22 246</b>	<b>-</b>	<b>22 246</b>
<b>TOTAL ASSETS</b>	<b>37 741</b>	<b>14 600</b>	<b>52 341</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Other liabilities	20	2 309	2 329
<b>Total current liabilities</b>	<b>28 067</b>	<b>2 309</b>	<b>30 376</b>
<b>Non-current liabilities</b>			
Other liabilities	-	-	-
<b>Total non-current liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>28 067</b>	<b>2 309</b>	<b>30 376</b>
<b>NET ASSETS</b>	<b>9 674</b>	<b>12 291</b>	<b>21 965</b>
<b>EQUITY</b>	<b>9 674</b>	<b>12 291</b>	<b>21 965</b>

### AASB 16 Leases

The agency has intragovernmental leases or subleases in the general government sector only and applies the intra-governmental leases recognition exemption as per the Treasurer's Direction – Leases.

### AASB 2016-8 Amendments to Australian accounting standards – Australian implementation guidance for not-for-profit entities (AASB 9 Financial instruments)

AASB 2016-8 is effective for the first time in 2019-20 and will require non-contractual receivables arising from statutory requirements to apply the initial recognition and measurement requirements of AASB 9. The requirements of AASB 2016-8 are largely consistent with existing recognition and measurement practices of the agency and is therefore not expected to have a material impact.

Several other amending standards and AASB interpretations have been issued that apply to the current reporting periods, but are considered to have no impact on public sector reporting.

### Standards and interpretations issued but not yet effective

No Australian accounting standards have been early adopted for 2019-20.

Several other amending standards and AASB interpretations have been issued that apply to future reporting periods but are considered to have limited impact on public sector reporting.

## c) Reporting entity

The financial statements cover the Department as an individual reporting entity.

The Department of the Chief Minister ("the Department") is a Northern Territory department established under the *Interpretation Act 1978* and Administrative Arrangements Order.

The principal place of business of the department is:

NT House, 22 Mitchell Street, Darwin NT 0800

## d) Agency and Territory items

The financial statements of agency include income, expenses, assets, liabilities and equity over which the agency has control (agency items). Certain items, while managed by the agency, are controlled and recorded by the Territory rather than the agency (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

## Central Holding Authority

The Central Holding Authority is the 'parent body' that represents the government's ownership interest in government-controlled entities.

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the government and managed by agencies on behalf of the government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to agencies as well as certain Territory liabilities that are not practical or effective to assign to individual agencies such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the agency's financial statements. However, as the agency is accountable for certain Territory items managed on behalf of government, these items have been separately disclosed in Note 27 – Schedule of administered Territory items.

## e) Comparatives

Where necessary, comparative information for the 2018-19 financial year has been reclassified to provide consistency with current year disclosures.

## f) Presentation and rounding of amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts of \$500 or less being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

## g) Changes in accounting policies

There have been no changes to accounting policies adopted in 2019-20 as a result of management decisions.

## h) Accounting judgments and estimates

The preparation of the financial report requires the making of judgments and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgments and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements.

## i) Goods and services tax

Income, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the balance sheet.

Cash flows are included in the cash flow statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

## j) Contributions by and distributions to government

The agency may receive contributions from government where the government is acting as owner of the agency. Conversely, the agency may make distributions to government. In accordance with the *Financial Management Act 1995* and Treasurer's Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, government. These designated contributions and distributions are treated by the agency as adjustments to equity.

The statement of changes in equity provides additional information in relation to contributions by, and distributions to, government.

## k) Impact of COVID-19

The agency's Strategic Communications and Engagement unit was tasked with leading the whole of government Public Information Group during the COVID-19 pandemic response providing information and marketing across all channels including creation of a coronavirus website, community messaging including border control and mandatory quarantine, exemptions to quarantine, events and gatherings, business restart, safety, symptoms and COVIDSafe App and NT data was provided on various platforms. The agency also established the Remote Travel Hotline team and a team to process Remote Essential Worker Permits in response to the temporary restriction of access to remote Aboriginal Communities under the *Biosecurity Act 2015 (Cth)*. Return to country arrangements covering all Northern Territory regions was also established in response to the implications of the *Biosecurity Act 2015 (Cth)*.

### 3. Comprehensive operating statement by output group

Note	Advice and Coordination		Government Business Support		Corporate and Governance		Total	
	2020	2019	2020	2019	2020	2019	2020	2019
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>INCOME</b>								
Grants and subsidies revenue								
Current	1 229	696	382	131	-	-	1 611	827
Appropriation								
Output	32 148	37 073	33 954	31 075	5 749	6 574	71 851	74 722
Commonwealth	25 000	-	-	250	-	-	25 000	250
Sales of goods and services	14	18	797	181	35	450	845	649
Interest revenue	496	466	-	-	-	-	496	466
Goods and services received free of charge	-	-	-	-	8 328	4 597	8 328	4 597
Other income	651	1 291	192	264	279	36	1 122	1 591
<b>TOTAL INCOME</b>	<b>59 538</b>	<b>39 544</b>	<b>35 324</b>	<b>31 901</b>	<b>14 390</b>	<b>11 657</b>	<b>109 253</b>	<b>83 102</b>
<b>EXPENSES</b>								
Employee expenses	15 936	14 938	26 213	26 238	4 857	6 793	47 006	47 969
Administrative expenses								
Purchases of goods and services	9 518	8 650	8 480	9 567	1 361	1 432	19 359	19 649
Repairs and maintenance	-	32	-	40	-	371	-	443
Depreciation and amortisation	410	364	194	266	48	38	652	668
Other administrative expenses <sup>1</sup>	496	466	65	-	8 329	4 597	8 890	5 063
Grants and subsidies expenses								
Current	7 182	12 661	4 250	1 244	-	-	11 432	13 905
Capital	22 500	3 500	-	-	-	-	22 500	3 500
<b>TOTAL EXPENSES</b>	<b>56 042</b>	<b>40 611</b>	<b>39 202</b>	<b>37 355</b>	<b>14 596</b>	<b>13 231</b>	<b>109 839</b>	<b>91 197</b>
<b>NET (DEFICIT)/SURPLUS</b>	<b>3 496</b>	<b>(1 067)</b>	<b>(3 877)</b>	<b>(5 454)</b>	<b>(205)</b>	<b>(1 574)</b>	<b>(587)</b>	<b>(8 095)</b>
<b>OTHER COMPREHENSIVE INCOME</b>								
Items that will not be reclassified to net surplus/deficit								
Changes in asset revaluation surplus	-	-	(1 657)	-	-	-	(1 657)	-
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>COMPREHENSIVE RESULT</b>	<b>3 496</b>	<b>(1 067)</b>	<b>(5 534)</b>	<b>(5 454)</b>	<b>(205)</b>	<b>(1 574)</b>	<b>(2 244)</b>	<b>(8 095)</b>

1. Includes DCIS service charges and DIPL repairs and maintenance service charges.

## Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

## 4. Revenue

### a) Grants and subsidies revenue

	2020			2019
	Revenue from contracts with customers \$000	Other \$000	Total \$000	\$000
Current grants	131	1 480	1 611	827
<b>Total grants and subsidies revenue</b>	<b>131</b>	<b>1 480</b>	<b>1 611</b>	<b>827</b>

Grants revenue is recognised at fair value exclusive of the amount of GST. Until 30 June 2019, grant revenue and other non-reciprocal contributions were recognised as revenue when the agency obtains control over the asset comprising the contribution, which was normally obtained on receipt.

From 1 July 2019, where a grant agreement is enforceable and has sufficiently specific performance obligations for the agency to transfer goods or services to the grantor or a third party beneficiary, the transaction is accounted for under AASB 15. In this case, revenue is initially deferred as a contract liability when received in advance and recognised as or when the performance obligations are satisfied. The agency has adopted a low value contract threshold of \$50 000 excluding GST and recognises revenue total from contracts with a low value, upfront on receipt of income.

A financing component for consideration is only recognised if it is significant to the contract and the period between the transfer of goods and services and receipt of consideration is more than one year. For the 2019-20 reporting period, there were no adjustments for the effects of a significant financing component.

Where grant agreements do not meet criteria above, it is accounted for under AASB 1058 and income is recognised on receipt of funding, except for capital grants revenue received for the purchase or construction of non-financial assets to be controlled by the agency. Capital grants with enforceable contracts and sufficiently specific obligations are recognised as an unearned revenue liability when received and subsequently recognised progressively as revenue as or when the agency satisfies its obligations under the agreement. Where a non-financial asset is purchased, revenue is recognised at the point in time the asset is acquired and control transfers to the agency.

Grant revenue, passed on from a Territory Government-controlled entity with the exception of the Central Holding Authority, is recognised upfront on receipt, irrespective of which revenue accounting standard it may fall under in accordance with the Treasurer's Direction on income.

Revenue from contracts with customers for the 2019-20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

Grant agreements that satisfy recognition requirements under AASB 15 are disaggregated below.

	<b>2020</b> <b>\$000</b>
<b>Type of good and service:</b>	
Service delivery	131
<b>Total revenue from contracts with customers by good or service</b>	<b>131</b>
<b>Type of customer:</b>	
Australian Government entities	131
<b>Total revenue from contracts with customers by type of customer</b>	<b>131</b>
<b>Timing of transfer of goods and services:</b>	
Over time	-
Point in time	131
<b>Total revenue from contracts with customers by timing of transfer</b>	<b>131</b>

## b) Appropriation

	2020			2019
	Revenue from contracts with customers \$000	Other \$000	Total \$000	\$000
Output		71 851	71 851	74 722
Commonwealth	25 000		25 000	250
<b>Total appropriation</b>	<b>25 000</b>	<b>71 851</b>	<b>96 851</b>	<b>74 972</b>

Output appropriation is the operating payment to each agency for the outputs they provide as specified in the *Appropriation Act*. It does not include any allowance for major non-cash costs such as depreciation. The treatment of output appropriations remains the same after adopting AASB 15 and AASB 1058, because they do not have sufficiently specific performance obligations.

Commonwealth appropriation follows from the intergovernmental agreement on federal financial relations, resulting in specific purpose payments (SPPs) and national partnership (NP) payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority and then passed on to the relevant agencies as Commonwealth appropriation. Until 30 June 2019, Commonwealth appropriation was recognised in the period when the agency gains control of the funds, which was on receipt of funding.

From 1 July 2019, where appropriation received has an enforceable contract with sufficiently specific performance obligations as defined in AASB 15, revenue is recognised as and when goods and or services are transferred to the customer or third party beneficiary. Otherwise revenue is recognised when the agency gains control of the funds.

Revenue from contracts with customers for the 2019-20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

	<b>2020</b> <b>\$000</b>
<b>Type of good and service:</b>	
Service delivery	25 000
<b>Total revenue from contracts with customers by good or service</b>	<b>25 000</b>
<b>Type of customer:</b>	
Australian Government entities	25 000
<b>Total revenue from contracts with customers by type of customer</b>	<b>25 000</b>
<b>Timing of transfer of goods and services:</b>	
Over time	-
Point in time	25 000
<b>Total revenue from contracts with customers by timing of transfer</b>	<b>25 000</b>

### c) Sales of goods and services

	<b>2020</b>			<b>2019</b>
	<b>Revenue from contracts with customers \$000</b>	<b>Other \$000</b>	<b>Total \$000</b>	<b>\$000</b>
Sales of goods and services	-	845	845	649
<b>Total sales of goods and services</b>	<b>-</b>	<b>845</b>	<b>845</b>	<b>649</b>

### Rendering of services

Until 30 June 2019, revenue from rendering services was recognised by reference to the stage of completion of the contract. From 1 July 2019, revenue from rendering of services is recognised when the agency satisfies the performance obligation by transferring the promised services which mainly include issue of gazettes' and instruments' notifications by the Office of the Parliamentary Counsel for other NTG agencies. The agency typically satisfies its performance obligations when gazette/instrument notification is issued.

### d) Other income

	<b>2020</b>			<b>2019</b>
	<b>Revenue from contracts with customers \$000</b>	<b>Other \$000</b>	<b>Total \$000</b>	<b>\$000</b>
Other income		1 122	1 122	1 591
<b>Total other income</b>		<b>1 122</b>	<b>1 122</b>	<b>1 591</b>

Other income mainly includes income from other NTG agencies and cost recovery from external bodies.

## 5. Goods and services received free of charge

	2020 \$000	2019 \$000
Corporate and information services <sup>1</sup>	7 850	4 597
Repairs and maintenance <sup>2</sup>	478	-
	<b>8 328</b>	<b>4 597</b>

<sup>1</sup>DCIS service charges

<sup>2</sup>DIPL repairs & maintenance service charges

Resources received free of charge are recognised as revenue when, and only when, a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense. Resources received free of charge are recorded as either revenue or gains depending on their nature.

From 1 July 2019, repairs and maintenance expenses and associated employee costs were centralised under the Department of Infrastructure, Planning and Logistics as part of a machinery of government change and now forms part of goods and services free of charge of the agency.

In addition, from 1 July 2019, certain corporate services staff and functions were centralised under Department of Corporate and Information Services as part of a machinery of government change and now forms part of goods and services free of charge of the agency.

## 6. Purchases of goods and services

	2020 \$000	2019 \$000
Consultants <sup>1</sup>	2 021	1 689
Advertising <sup>2</sup>	-	-
Marketing and promotion <sup>3</sup>	4 791	4 578
Document production	242	126
Legal expenses <sup>4</sup>	355	86
Recruitment <sup>5</sup>	237	287
Training and study	261	387
Official duty fares	930	1 382
Travelling allowance	215	312
Property Management	2 141	1 568
Information technology charges and communications	2 337	2 346
Motor vehicle expenses	581	685
Other	5 248	6 203
	<b>19 359</b>	<b>19 649</b>

<sup>1</sup> Includes marketing, promotion and IT consultants.

<sup>2</sup> Does not include recruitment advertising or marketing and promotion advertising.

<sup>3</sup> Includes advertising for marketing and promotion but excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category.

<sup>4</sup> Includes legal fees, claim and settlement costs.

<sup>5</sup> Includes recruitment-related advertising costs.

Purchases of goods and services generally represent day to day running cost incurred in normal operations, including supplies and service costs recognised in the reporting period in which they are incurred.

## 7. Other administrative expenses

Doubtful Debt Expense

Write-offs and Losses

Loss on disposal of assets

Corporate and information services<sup>1</sup>

Repairs and maintenance<sup>2</sup>

	2020 \$000	2019 \$000
Doubtful Debt Expense	496	466
Write-offs and Losses	2	-
Loss on disposal of assets	65	-
Corporate and information services <sup>1</sup>	7 850	4 597
Repairs and maintenance <sup>2</sup>	478	-
<b>Total</b>	<b>8 890</b>	<b>5 063</b>

<sup>1</sup>DCIS service charges

<sup>2</sup>DIPL repairs & maintenance service charges.

## 8. Write-offs, postponements, waiver, gifts and ex gratia payments

### Write-offs, postponements and waivers under the *Financial Management Act 1995*

Represented by:

#### Amounts written off, postponed and waived by delegates

Irrecoverable amounts payable to the Territory or an agency written off

Losses or deficiencies of money written off

Public property written off

Waiver or postponement of right to receive or recover money or property

#### Total written off, postponed and waived by delegates

2020 \$000	No. of Trans.	2019 \$000	No. of Trans.
2	2	-	-
-	-	-	-
65	24	-	-
-	-	-	-
<b>66</b>	<b>26</b>	<b>-</b>	<b>-</b>
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
-	-	-	-
-	-	-	-
3	8	-	-
<b>3</b>	<b>8</b>	<b>-</b>	<b>-</b>
<b>15</b>	<b>3</b>	<b>-</b>	<b>-</b>
-	-	-	-
-	-	-	-
-	-	-	-

#### Amounts written off, postponed and waived by the Treasurer

Irrecoverable amounts payable to the Territory or an agency written off

Losses or deficiencies of money written off

Public property written off

Waiver or postponement of right to receive or recover money or property

#### Total written off, postponed and waived by the Treasurer

### Write-offs, postponements and waivers authorised under other legislation

#### Gifts under the *Financial Management Act 1995*

##### Gifts by delegate

Office furniture

Computer and other electronic equipment

Other

##### Total gifts by delegate

##### Gifts by Treasurer

### Gifts authorised under other legislation

### Ex gratia payments under the *Financial Management Act 1995*

## 9. Cash and deposits

	2020 \$000	2019 \$000
Cash on hand	-	1
Cash at bank	14 747	5 808
	<b>14 747</b>	<b>5 809</b>

For the purposes of the balance sheet and the cash flow statement, cash includes cash on hand and cash at bank.

## 10. Cash flow reconciliation

	2020 \$000	2019 \$000
<b>a) Reconciliation of cash</b>		
The total of agency 'Cash and deposits' of \$14.747 million recorded in the balance sheet is consistent with that recorded as 'Cash' in the cash flow statement.		
<b>Reconciliation of net (deficit)/surplus to net cash from operating activities</b>		
<b>Net surplus/(deficit)</b>	<b>(587)</b>	<b>(8 095)</b>
<i>Non-cash items:</i>		
Depreciation and amortisation	652	668
Asset write-offs/write-downs	65	-
Repairs and Maintenance Minor New Works - Non Cash	-	83
Impairment of advances	496	466
Interest on advances	(496)	(466)
<i>Changes in assets and liabilities:</i>		
Decrease/(increase) in receivables <sup>1</sup>	(14 491)	(409)
Decrease/(increase) in advances	5	(5)
Decrease/(increase) in prepayments	(3)	84
(Decrease)/increase in payables <sup>1</sup>	21 031	295
(Decrease)/increase in provision for employee benefits	54	(85)
(Decrease)/increase in other provisions	58	11
(Decrease)/increase in other liabilities	1 739	23
<b>Net cash from operating activities</b>	<b>8 523</b>	<b>(7 429)</b>

<sup>1</sup> Increase in 2020 compared to 2019 is predominantly due to Commonwealth funded Darwin City Deal - Education and Community Precinct.

## b) Reconciliation of liabilities arising from financing activities

Unearned revenue from Commonwealth Capital Appropriation amounting to \$0.500 million was recorded during 2019-20. There were no liabilities arising from financing activities during 2019-20.

## c) Non-cash financing and investing activities

During the year interest amounting \$0.496 million (2019: \$0.466 million) was accrued and added to the amount of loan advance receivable. Refer to Note 12 – Advances and investments for more information.

# 11. Receivables

	2020 \$000	2019 \$000
<b>Current</b>		
Accounts receivable	157	54
Less: loss allowance	-	-
	<b>157</b>	<b>54</b>
<i>Accrued contract revenue<sup>1</sup></i>	14 600	-
<i>Less: loss allowance</i>	-	-
	<b>14 600</b>	<b>-</b>
GST receivables	442	654
Other receivables	-	-
	<b>442</b>	<b>654</b>
<b>Total receivables</b>	<b>15 199</b>	<b>708</b>

<sup>1</sup>Increase in 2020 compared to 2019 is predominantly due to Commonwealth funded Darwin City Deal - Education and Community Precinct.

Receivables are initially recognised when the agency becomes a party to the contractual provisions of the instrument and are measured at fair value less any directly attributable transaction costs. Receivables include contract receivables, accounts receivable, accrued contract revenue and other receivables.

Receivables are subsequently measured at amortised cost using the effective interest method, less any impairments.

Accounts receivable, contract receivables and other receivables are generally settled within 30 days.

The loss allowance reflects lifetime expected credit losses and represents the amount of receivables the agency estimates are likely to be uncollectible and are considered doubtful.

## Accrued contract revenue

Accrued contract revenue arise from contracts with customers where the agency's right to consideration in exchange for goods transferred to customers or works completed have arisen but have not been billed at the reporting date. Once the agency's rights to payment becomes unconditional, usually on issue of an invoice, accrued contract revenue balances are reclassified as contract receivables. Accrued revenue that does not arise from contracts with customers are reported as part of other receivables.

Significant changes in accrued contract revenue balances during the year was due to the National Partnership Agreement for Darwin City Deal: Education and Community Precinct.

## Credit risk exposure of receivables

Receivables are monitored on an ongoing basis to ensure exposure to bad debts is not significant. The entity applies the simplified approach to measuring expected credit losses. This approach recognises a loss allowance based on lifetime expected credit losses for all accounts receivables, contracts receivables and accrued contract revenue. To measure expected credit losses, receivables have been grouped based on shared risk characteristics and days past due.

The expected loss rates are based on historical observed loss rates, adjusted to reflect current and forward-looking information.

In accordance with the provisions of the FMA, receivables are written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery includes a failure to make contractual payments for a period greater than 90 days past due.

COVID-19 had no material effect on the agency's credit risk exposure.

The loss allowance for receivables and reconciliation as at the reporting date is disclosed on next page.

### Reconciliation of loss allowance for receivables

	2020				2019			
	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000
<b>Internal receivables</b>								
Not overdue	37	-	-	37	20	-	-	20
Overdue for less than 30 days	-	-	-	-	17	-	-	17
Overdue for 30 to 60 days	-	-	-	-	3	-	-	3
Overdue for more than 60 days	18	-	-	18	-	-	-	-
<b>Total internal receivables</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>40</b>
<b>External receivables</b>								
Not overdue	102	-	-	102	14	-	-	14
Overdue for less than 30 days	-	-	-	-	-	-	-	-
Overdue for 30 to 60 days	-	-	-	-	-	-	-	-
Overdue for more than 60 days	-	-	-	-	-	-	-	-
<b>Total external receivables</b>	<b>102</b>	<b>-</b>	<b>-</b>	<b>102</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>14</b>

Total amounts disclosed exclude statutory amounts and include contract receivables.

## Prepayments

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.

## 12. Advances and investments

	<b>2020</b>	<b>2019</b>
	<b>\$000</b>	<b>\$000</b>
<b>Current</b>		
Advances paid	8 520	8 029
Less: Loss allowance	(8 520)	(8 024)
	-	5
<b>Non current</b>		
Advances paid	200	200
Less: Loss allowance	-	-
	<b>200</b>	<b>200</b>
<b>Total advances and investments</b>	<b>200</b>	<b>205</b>

### a) Advances paid

Advances paid are recognised initially at fair value plus or minus relevant transaction costs and are recognised in the balance sheet when the agency becomes party to the contractual provisions of the financial instruments. Where the advances are provided with interest free periods or at concessional interest rates, they are considered to have a fair value which is less than the amount lent. This fair value is calculated in accordance with Note 22. The difference between the amount lent and the fair value is recognised as an expense in the comprehensive income statement.

Subsequently, advances paid are measured at amortised cost using the effective interest method. The average discount rate used to calculate the amortised cost is 4.15%.

Loss allowances on advances paid reflect either 12-month or lifetime expected credit losses depending on changes in credit risk and represents the amount of advances paid the agency estimates are likely to be uncollectible and are considered doubtful.

### Credit risk exposure of advances paid

Advances paid are monitored on an ongoing basis to ensure exposure to bad debts is not significant. The agency applies the AASB 9 general approach to measuring expected credit losses. This approach recognises a loss allowance based on 12-month expected credit losses if there has been no significant increase in credit risk since initial recognition and lifetime expected credit losses if there has been a significant increase in credit risk since initial recognition.

The loss allowance for advances paid and reconciliation as at the reporting date is disclosed below.

	2020				2019			
	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000
<b>Internal advances paid</b>								
Not overdue	-	-	-	-	-	-	-	-
Overdue for less than 30 days	-	-	-	-	-	-	-	-
Overdue for 30 to 60 days	-	-	-	-	-	-	-	-
Overdue for more than 60 days	-	-	-	-	-	-	-	-
<b>Total internal advances paid</b>	-	-	-	-	-	-	-	-
<b>External advances paid</b>								
Not overdue	200	-	-	200	205	-	-	205
Overdue for less than 30 days	42	100	42	-	39	100	39	-
Overdue for 30 to 60 days	84	100	84	-	79	100	79	-
Overdue for more than 60 days	8 394	100	8 394	-	7 906	100	7 906	-
<b>Total external advances paid</b>	<b>8 720</b>		<b>8 520</b>	<b>200</b>	<b>8 229</b>		<b>8 024</b>	<b>205</b>

## Reconciliation of loss allowance for advances paid

	2020 \$000	2019 \$000
<b>Internal advances paid</b>		
Opening balance	-	-
Written off during the year	-	-
<b>Total internal advances paid</b>	-	-
<b>External advances paid</b>		
Opening balance	8 024	7 558
Increase/decrease in allowance recognised in profit or loss	496	466
<b>Total external advances paid</b>	<b>8 520</b>	<b>8 024</b>

## 13. Property, plant and equipment

	2020 \$000	2019 \$000
<b>Land</b>		
At fair value	14 575	16 480
<b>Buildings</b>		
At fair value	10 498	10 489
Less: accumulated depreciation	(3 998)	(4 048)
	6 500	6 441
<b>Plant and equipment</b>		
At fair value	2 839	3 157
Less: accumulated depreciation	(2 181)	(2 371)
	659	785
<b>Computer software</b>		
At capitalised cost	159	241
Less: accumulated depreciation	(133)	(200)
	26	41
<b>Computer hardware</b>		
At fair value	-	38
Less: accumulated depreciation	-	(31)
	-	8
<b>Transport equipment</b>		
At capitalised cost	41	41
Less: accumulated depreciation	(41)	(41)
	-	-
<b>Work in Progress (WIP)</b>		
At capitalised cost	286	-
	286	-
<b>Total Property, Plant and Equipment</b>	<b>22 045</b>	<b>23 755</b>

## 2020 Property, plant and equipment reconciliations

From 1 July 2019, property, plant and equipment includes right-of-use assets under AASB 16 Leases, effective from that date. The agency currently does not have any right-of-use asset.

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2019-20 is set out below:

	Land	Buildings	Plant & Equipment	Computer Software	Computer Hardware	Transport Equipment	WIP	Total
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Carrying amount as at 1 July 2019	16 480	6 441	785	41	8	-	-	23 755
Additions	-	-	378	47	-	-	-	426
Disposals	-	-	(35)	(29)	-	-	-	(65)
Depreciation	-	(189)	(430)	(32)	-	-	-	(652)
Additions/(Disposals) from administrative restructuring	-	-	-	-	-	-	-	-
Additions/(Disposals) from asset transfers	-	-	(40)	-	(8)	-	286	238
Revaluation increments/(decrements)	(1 905)	248	-	-	-	-	-	(1 657)
Impairment losses	-	-	-	-	-	-	-	-
Impairment losses reversed	-	-	-	-	-	-	-	-
<b>Carrying amount as at 30 June 2020</b>	<b>14 575</b>	<b>6 500</b>	<b>659</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>286</b>	<b>22 046</b>

## 2019 property, plant and equipment reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2018-19 is set out below:

Carrying amount as at 1 July 2018	16 480	6 170	1 175	80	15	-	342	24 262
Additions	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-
Depreciation	-	(189)	(432)	(40)	(8)	-	-	(668)
Additions/(Disposals) from administrative restructuring	-	-	-	-	-	-	-	-
Additions/(Disposals) from asset transfers	-	461	42	-	-	-	(342)	160
Revaluation increments/(decrements)	-	-	-	-	-	-	-	-
Impairment losses	-	-	-	-	-	-	-	-
Impairment losses reversed	-	-	-	-	-	-	-	-
<b>Carrying amount as at 30 June 2019</b>	<b>16 480</b>	<b>6 441</b>	<b>785</b>	<b>41</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>23 755</b>

## Acquisitions

All items of property, plant and equipment with a cost or other value, equal to or greater than \$10 000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

## Complex assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

## Subsequent additional costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the agency in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and separately depreciated over their expected useful lives.

## Construction (work in progress)

As part of the financial management framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general government capital works projects on a whole of government basis. Therefore appropriation for capital works is provided directly to the Department of Infrastructure, Planning and Logistics and the cost of construction work in progress is recognised as an asset of that department. Once completed, capital works assets are transferred to the agency.

## Revaluations and impairment

### Revaluation of assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure the carrying amount of these assets does not differ materially from their fair value at reporting date:

- land, and
- buildings.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

The agency does not have any right-of-use assets.

The latest revaluations as at 30 June 2020 were independently conducted. The valuer was Territory Property Consultants Pty Ltd. Refer to Note 22: Fair value measurement for additional disclosures.

## Impairment of assets

An asset is said to be impaired when the asset’s carrying amount exceeds its recoverable amount.

Non-current physical and intangible agency assets are assessed for indicators of impairment on an annual basis or whenever there is indication of impairment. If an indicator of impairment exists, the agency determines the asset’s recoverable amount. The asset’s recoverable amount is determined as the higher of the asset’s current replacement cost and fair value less costs to sell. Any amount by which the asset’s carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the comprehensive operating statement. They are disclosed as an expense unless the asset is carried at a revalued amount. Where the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus for that class of asset to the extent an available balance exists in the asset revaluation surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the comprehensive operating statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the asset revaluation surplus. Note 21 provides additional information in relation to the asset revaluation surplus.

Agency property, plant and equipment assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

## Depreciation and amortisation expense

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The estimated useful lives for each class of asset are in accordance with the Treasurer’s Directions and are determined as follows:

	2020	2019
Buildings	50 years	50 years
Infrastructure assets	50 years	50 years
Plant and equipment	5 years	5 years

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use.

## 14. Heritage and cultural assets

	2020 \$000	2019 \$000
<b>Carrying amount</b>		
At valuation	-	-
Less: Accumulated depreciation	-	-
Written down value – 30 June	-	-
<b>Reconciliation of movements</b>		
Carrying amount at 1 July	-	42
Additions/disposals from asset transfers	-	(42)
<b>Carrying amount as at 30 June</b>	-	-

### Heritage and cultural assets reclassification

Heritage and cultural assets were reclassified as plant and equipment from 1 July 2018.

## 15. Agency as a lessee

### *Intra-governmental leases*

The agency applies the intra-governmental leases recognition exemption as per the Treasurer's Direction – Leases and recognise these as an expense on a straight-line basis over the lease term. These largely relate to the lease of motor vehicles from NT Fleet. Leases of commercial properties for office accommodation are centralised with the Department of Corporate and Information Services (DCIS). Consequently all lease liabilities and right-of-use assets relating to these arrangements are recognised by DCIS and not disclosed within these financial statements.

## 16. Payables

	<b>2020</b>	<b>2019</b>
	<b>\$000</b>	<b>\$000</b>
Accounts payable	60	326
Accrued expenses	22 400	1 093
<b>Total payables</b>	<b>22 460</b>	<b>1 429</b>

Liabilities for accounts payable and other amounts payable are carried at cost, which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the agency. Accounts payable are normally settled within 20 days from receipt of valid invoices under \$1 million or 30 days for invoices over \$1 million.

## 17. Borrowings and advances

The agency had no borrowings and advances as at 30 June 2020 or 30 June 2019.

## 18. Provisions

	2020 \$000	2019 \$000
<b>Current</b>		
<i>Employee benefits</i>		
Recreation leave and airfares	4 360	4 240
Leave loading	454	519
<i>Other current provisions</i>		
Fringe Benefit Tax	90	103
Payroll Tax	299	279
Superannuation	385	334
	<b>5 587</b>	<b>5 475</b>
Non-current		
<b>Other non-current provisions</b>	-	-
	-	-
<b>Total provisions</b>	<b>5 587</b>	<b>5 475</b>
<b>Reconciliations of provisions</b>		
<b>Fringe benefit tax</b>		
Balance as at 1 July	103	100
Additional provisions recognised	90	498
Reductions arising from payments	(103)	(495)
<b>Balance as at 30 June</b>	<b>90</b>	<b>103</b>
<b>Payroll tax</b>		
Balance as at 1 July	279	283
Additional provisions recognised	299	279
Reductions arising from payments	(279)	(283)
<b>Balance as at 30 June</b>	<b>299</b>	<b>279</b>
<b>Superannuation</b>		
Balance as at 1 July	334	323
Additional provisions recognised	385	334
Reductions arising from payments	(334)	(323)
<b>Balance as at 30 June</b>	<b>385</b>	<b>334</b>

The agency employed 291.15 employees as at 30 June 2020 (343.97 employees as at 30 June 2019).

## Employee benefits

Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries, recreation leave and other employee benefit liabilities that fall due within twelve months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after twelve months of the reporting date are measured at present value, calculated using the government long-term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave and other leave entitlements, and
- other types of employee benefits.

As part of the financial management framework, the Central Holding Authority assumes the long service leave liabilities of government agencies, including DCM and therefore no long service leave liability is recognised in agency financial statements.

## 19. Other liabilities

	2020 \$000	2019 \$000
<b>Current</b>		
Unearned contract revenue	1 809	-
Unearned capital grants	500	-
Other liabilities	20	90
<b>Total other liabilities</b>	<b>2 329</b>	<b>90</b>

## Financial guarantee contracts

Financial guarantee contracts are recognized as a financial liability at the time the guarantee is issued where the total value being guaranteed is greater than \$1 million.

The agency do not have any financial guarantee contracts as at 30 June 2020 or 30 June 2019.

## Superannuation

Employees' superannuation entitlements are provided through the:

- Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS)
- Commonwealth Superannuation Scheme (CSS), or
- non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The agency makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee-nominated schemes. Superannuation liabilities related to government superannuation schemes are held by the Central Holding Authority and therefore not recognised in agency financial statements.

## Unearned contract revenue and capital grants

Unearned contract revenue and capital grants relate to consideration received in advance from the Commonwealth under the National Partnership Agreements for Barkly Regional Deal and Disaster Risk Reduction. Unearned contract revenue balance as at 30 June 2020 is \$2.309 million (balance at 1 July 2019 was Nil).

The agency anticipates to recognise as revenue, any liabilities for unsatisfied obligations as at the end of the reporting period in accordance with the time bands below:

	<b>2020</b> <b>\$000</b>
Not later than one year	2 309
Later than one year and not later than five years	-
Later than five years	-
<b>Total</b>	<b>2 309</b>

## 20. Commitments

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured. The agency did not have any operating lease commitments as reported in 2019, satisfying eligibility criteria under AASB 16 Leases to be recognised as a lease liability on the balance sheet.

Disclosures in relation to capital and other commitments are detailed in the table below:

	2020		2019	
	Internal \$000	External \$000	Internal \$000	External \$000
<b>(i) Capital expenditure commitments</b>				
Capital expenditure commitments primarily related to the construction of buildings. Capital expenditure commitments contracted for at balance date but not recognised as liabilities are payable as follows:				
Within one year	-	-	-	-
Later than one year and not later than five years	-	-	-	-
Later than five years	-	-	-	-
	-	-	-	-
<b>(iii) Other expenditure commitments</b>				
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:				
Within one year	493	6 078	551 <sup>(a)</sup>	7 154
Later than one year and not later than five years	600	4 604	786 <sup>(a)</sup>	8 422
Later than five years	-	-	-	-
	<b>1 093</b>	<b>10 683</b>	<b>1 337</b>	<b>15 575</b>

<sup>(a)</sup> Amount restated to include only those intragovernmental leases where real charges are paid.

## 21. Reserves

### Asset revaluation surplus

#### (i) Nature and purpose of the asset revaluation surplus

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the asset revaluation surplus.

	Land		Buildings		Total	
	2020 \$000	2019 \$000	2020 \$000	2019 \$000	2020 \$000	2019 \$000
<b>(ii) Movements in the asset revaluation surplus</b>						
Balance as at 1 July	11 481	11 481	-	-	11 481	11 481
Changes in accounting policies	-	-	-	-	-	-
Correction of prior period errors	-	-	-	-	-	-
Revaluation increment/(decrement)	(1 905)	-	248	-	(1 657)	-
Impairment (losses)/reversals	-	-	-	-	-	-
<b>Balance as at 30 June</b>	<b>9 576</b>	<b>11 481</b>	<b>248</b>	<b>-</b>	<b>9 824</b>	<b>11 481</b>

## 22. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the agency include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments not available publicly but relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal agency adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost
- the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument
- the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

### a) Fair value hierarchy

The agency does not recognise any financial assets or liabilities at fair value as these are recognised at amortised cost. The carrying amounts of these financial assets and liabilities approximates their fair value.

The table below presents non-financial assets recognised at fair value in the balance sheet categorised by levels of inputs used to compute fair value.

	Level 2		Level 3		Total fair value	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>Assets</b>						
Land (Note 13)	14 575	16 480			14 575	16 480
Buildings (Note 13)			6 500	6 441	6 500	6 441
Plant & equipment (Note 13)			659	785	659	785
Computer software (Note 13)			26	41	26	41
Computer hardware (Note 13)			-	8	-	8
Transport equipment (Note 13)			-	-	-	-
Work in Progress (Note 13)			286	-	286	-
<b>Total assets</b>	<b>14 575</b>	<b>16 480</b>	<b>7 471</b>	<b>7 275</b>	<b>22 046</b>	<b>23 755</b>

There were no transfers between Level 1 and Levels 2 or 3 during 2019-20.

## b) Valuation techniques and inputs

Valuation techniques used to measure fair value in 2019-20 are:

Asset classes	Level 2 Techniques	Level 3 Techniques
Land (Note 13)	Market approach	
Buildings (Note 13)		Cost approach
Plant & equipment (Note 13)		Cost approach
Computer software (Note 13)		Cost approach
Computer hardware (Note 13)		Cost approach

There were no changes in valuation techniques from 2018-19 to 2019-20.

Level 2 fair values of land and buildings were based on market evidence of sales price per square metre of comparable land and buildings.

Level 3 fair values of specialised buildings and infrastructure were determined by computing their current replacement costs because an active market does not exist for such facilities. The current replacement cost was based on a combination of internal records of the historical cost of the facilities, adjusted for contemporary technology and construction approaches. Significant judgement was also used in assessing the remaining service potential of the facilities, given local environmental conditions, projected usage, and records of the current condition of the facilities.

**c) Additional information for level 3 fair value measurements**

**(i) Reconciliation of recurring level 3 fair value measurements of non-financial assets**

	Buildings \$000	Plant and Equipment \$000	Computer Software \$000	Computer Hardware \$000	Transport Equipment \$000	Heritage and Cultural \$000	Work in Progress \$000
<b>2020</b>							
Fair value as at 1 July 2019	6 441	785	41	8	-	-	-
Additions	-	378	47	-	-	-	-
Disposals	-	-	-	-	-	-	-
Transfers from Level 2	-	-	-	-	-	-	-
Transfers to Level 2	-	-	-	-	-	-	-
Depreciation	(189)	(430)	(32)	-	-	-	-
Additions/(Disposals) from asset transfer	-	(40)	-	(8)	-	-	286
Gains/losses recognised in net surplus/deficit	-	(35)	(29)	-	-	-	-
Gains/losses recognised in other comprehensive income	248	-	-	-	-	-	-
<b>Fair value as at 30 June 2020</b>	<b>6 500</b>	<b>659</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>286</b>
<b>2019</b>							
Fair value as at 1 July 2018	6 170	1 175	80	15	-	42	-
Additions	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Transfers from Level 2	-	-	-	-	-	-	-
Transfers to Level 2	-	-	-	-	-	-	-
Depreciation	(189)	(432)	(40)	(8)	-	-	-
Additions/(Disposals) from asset transfer	461	42	-	-	-	(42)	-
Gains/losses recognised in net surplus/deficit	-	-	-	-	-	-	-
Gains/losses recognised in other comprehensive income	-	-	-	-	-	-	-
<b>Fair value as at 30 June 2019</b>	<b>6 441</b>	<b>785</b>	<b>41</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>

## (ii) Sensitivity analysis

Buildings – unobservable inputs used in computing the fair value of buildings include the historical cost and the consumed economic benefit for each building. Given the large number of agency buildings, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.

Plant, equipment, computer software and transport equipment – unobservable inputs used in computing the fair value of plant, equipment, computer software and transport equipment include the historical cost and the consumed economic benefit. Given the large number of agency plant, equipment, computer software and transport equipment included, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.

## 23. Financial instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are recognised on the balance sheet when the agency becomes a party to the contractual provisions of the financial instrument. The agency's financial instruments include cash and deposits; receivables; advances paid and payables.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract. Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments: Presentation. These include statutory receivables arising from taxes including GST and penalties.

The agency has limited exposure to financial risks as discussed below.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. The Territory Government's investments, loans and placements, and borrowings are predominantly managed through the NTTC adopting strategies to minimise the risk. Derivative financial arrangements are also utilised to manage financial risks inherent in the management of these financial instruments. These arrangements include swaps, forward interest rate agreements and other hedging instruments to manage fluctuations in interest or exchange rates.

## 1. Categories of financial instruments

The carrying amounts of the agency's financial assets and liabilities by category are disclosed in the table below.

	Fair value through profit or loss			Fair value through other comprehensive income	Total
	Mandatorily at fair value	Designated at fair value	Amortised cost		
	\$000	\$000	\$000	\$000	\$000
<b>2020</b>					
Cash and deposits	-	-	14 747	-	14 747
Receivables <sup>1</sup>	-	-	157	-	157
Advances	-	-	200	-	200
<b>Total financial assets</b>	-	-	<b>15 104</b>	-	<b>15 104</b>
Payables <sup>1</sup>	-	-	(60)	-	(60)
<b>Total financial liabilities</b>	-	-	<b>(60)</b>	-	<b>(60)</b>
<b>2019</b>					
Cash and deposits	-	-	5 809	-	5 809
Receivables <sup>1</sup>	-	-	54	-	54
Advances	-	-	200	-	200
<b>Total financial assets</b>	-	-	<b>6 063</b>	-	<b>6 063</b>
Payables <sup>1,2</sup>	-	-	(326)	-	(326)
<b>Total financial liabilities</b>	-	-	<b>(326)</b>	-	<b>(326)</b>

<sup>1</sup> Total amounts disclosed here exclude statutory amounts and accrued contract revenue

<sup>2</sup> Restated to exclude accrued expenses

## Categories of financial instruments

The agency's financial instruments are classified in accordance with AASB 9.

Financial assets are classified under the following categories:

- amortised cost
- fair value through other comprehensive income (FVOCI)
- fair value through profit and loss (FVTPL).

Financial liabilities are classified under the following categories:

- amortised cost, and
- FVTPL.

These classification are based on the agency's business model for managing the financial assets and the contractual terms of the cash flows. Where assets are measured at fair value, gains and losses will either be recorded in profit or loss, or other comprehensive income.

Financial instruments are reclassified when and only when the agency's business model for managing those assets changes.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

### Financial assets at amortised cost

Financial assets are classified at amortised cost when they are held by the agency to collect the contractual cash flows and the contractual cash flows are solely payments of principal and interest.

These assets are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less impairment. The agency's financial assets categorised at amortised cost include cash and deposits; receivables and advances paid.

### Financial assets at fair value through other comprehensive income

Financial assets are classified at fair value through other comprehensive income when they are held by the agency to both collect contractual cash flows and sell the financial assets, and the contractual cash flows are solely payments of principal and interest.

These assets are initially and subsequently recognised at fair value. Changes in the fair value are recognised in other comprehensive income, except for the recognition of impairment gains or losses and interest income which are recognised in the operating result in the comprehensive operating statement. When financial assets are derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to the comprehensive operating statement.

For equity instruments elected to be categorised at FVOCI, changes in fair value recognised in other comprehensive income are not reclassified to profit or loss on derecognition of the asset. Dividends from such instruments continue to be recognised in the comprehensive operating statement as other income when the agency's right to receive payments is established.

The agency does not have any financial assets under this category.

## Financial assets at fair value through profit or loss

Financial assets are classified at FVTPL where they do not meet the criteria for amortised cost or FVOCI. These assets are initially and subsequently recognised at fair value with gains or losses recognised in the net result for the year.

The agency's financial assets categorised at FVTPL include investments in managed unit trusts and certain debt instruments. Unrealised gains in relation to these investments are recognised in other economic flows in the comprehensive operating statement, however realised gains are recognised in the net result.

The agency does not have any financial assets under this category.

## Financial liabilities at amortised cost

Financial liabilities at amortised cost are measured at amortised cost using the effective interest rate method. The agency's financial liabilities categorised at amortised cost include all accounts payable.

Financial liabilities at fair value through profit or loss

Financial liabilities are classified at FVTPL when the liabilities are either held for trading or designated as FVTPL. Financial liabilities classified at FVTPL are initially and subsequently measured at fair value with gains or losses recognised in the net result for the year.

For financial liabilities designated at FVTPL, changes in the fair value of the liability attributable to changes in the agency's credit risk are recognised in other comprehensive income, while remaining changes in the fair value are recognised in the net result.

The agency does not have any financial liabilities under this category.

## Derivatives

The agency may enter into a variety of derivative financial instruments to manage its exposure to interest rate risk. The agency does not speculate on trading of derivatives.

Derivatives are initially recognised at fair value on the date a derivative contract is entered in to and are subsequently remeasured at their fair value at each reporting date. The resulting gain or loss is recognised in the comprehensive operating statement immediately unless the derivative is designated and qualifies as an effective hedging instrument, in which event, the timing of the recognition in the comprehensive operating statement depends on the nature of the hedge relationship. Application of hedge accounting will only be available where specific designation and effectiveness criteria are satisfied.

## Netting of swap transactions

The agency, from time to time, may facilitate certain structured finance arrangements, where a legally recognised right to set-off financial assets and liabilities exists, and the Territory intends to settle on a net basis. Where these arrangements occur, the revenues and expenses are offset and the net amount is recognised in the comprehensive operating statement.

## 2. Credit risk

The agency has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to government, the agency has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the agency's maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Credit risk relating to receivables is disclosed in Note 11 and advances paid in Note 12.

## 3. Liquidity risk

Liquidity risk is the risk the agency will not be able to meet its financial obligations as they fall due. The agency's approach to managing liquidity is to ensure it will always have sufficient funds to meet its liabilities when they fall due. This is achieved by ensuring minimum levels of cash are held in the agency bank account to meet various current employee and supplier liabilities. The agency's exposure to liquidity risk is minimal. Cash injections are available from the Central Holding Authority in the event of one-off extraordinary expenditure items arise that deplete cash to levels that compromise the agency's ability to meet its financial obligations.

The following tables detail the agency's remaining contractual maturity for its financial liabilities, calculated based on undiscounted cash flows at reporting date.

### Maturity analysis for financial liabilities

	Carrying amount	Less than a Year	1 to 5 Years	More than 5 Years	Total
	\$000	\$000	\$000	\$000	\$000
<b>2020</b>					
<b>Liabilities</b>					
Payables	60	60	-	-	60
<b>Total financial liabilities</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>60</b>
<b>2019</b>					
<b>Liabilities</b>					
Payables <sup>1</sup>	326	326	-	-	326
<b>Total financial liabilities</b>	<b>326</b>	<b>326</b>	<b>-</b>	<b>-</b>	<b>326</b>

<sup>1</sup> Restated to exclude accrued expenses

## 4. Market risk

Market risk is the risk the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

### (i) Interest rate risk

The agency is not exposed to interest rate risk as agency financial assets and financial liabilities are non interest bearing or have a fixed interest rate.

### (ii) Price risk

The agency is not exposed to price risk as it does not hold units in unit trusts.

### (iii) Currency risk

The agency is not exposed to currency risk as it does not hold borrowings denominated in foreign currencies or transactional currency exposures arising from purchases in a foreign currency.

## 24. Related parties

### i) Related parties

The Department of the Chief Minister is a government administrative entity and is wholly owned and controlled by the Territory Government. Related parties of the department include:

- the portfolio minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the department directly
- close family members of the portfolio minister or KMP including spouses, children and dependants
- all public sector entities that are controlled and consolidated into the whole of government financial statements
- any entities controlled or jointly controlled by KMP's or the portfolio minister, or controlled or jointly controlled by their close family members.

### ii) Key management personnel (KMP)

Key management personnel of the Department of the Chief Minister are those persons having authority and responsibility for planning, directing and controlling the activities of Department. These include the Chief Minister, the Minister for Aboriginal Affairs, the Chief Executive Officer and the 10 members of the executive team/the board directors of the Department of the Chief Minister as listed on page 62.

### iii) Remuneration of key management personnel

The details below excludes the salaries and other benefits of the Chief Minister and the Minister for Aboriginal Affairs as the Minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's annual financial statements.

The aggregate compensation of key management personnel of the agency is set out below:

	2020 \$000	2019 \$000
Short-term benefits	2 921	2 758
Post-employment benefits	247	214
Long-term benefits		
Termination benefits		
<b>Total</b>	<b>3 168</b>	<b>2 973</b>

### iv) Related party transactions:

#### Transactions with Northern Territory Government-controlled entities

The department's primary ongoing source of funding is received from the Central Holding Authority in the form of output and capital appropriation and on-passed Commonwealth national partnership and specific-purpose payments.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government-controlled entities.

Related Party	Revenue from related parties \$000	Payments to related parties \$000	Amounts owed by related parties \$000	Amounts owed to related parties \$000
<b>2020</b>				
All NTG Government departments	10 367	13 730	20	644
Subsidiaries	387	2 056	37	76
<b>Total</b>	<b>10 754</b>	<b>15 786</b>	<b>57</b>	<b>720</b>
<b>2018</b>				
All NTG Government departments	6 723	13 629	23	288
Subsidiaries	25	1 817	-	37
<b>Total</b>	<b>6 748</b>	<b>15 446</b>	<b>23</b>	<b>325</b>

The department's transactions with other government entities are not individually significant.

#### Other related party transactions are as follows:

Given the breadth and depth of Territory Government activities, related parties will transact with the Territory public sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed. There are no other related party transactions in excess of \$10 000 or on non-standard terms and conditions that may be reported.

## 25. Contingent liabilities and contingent assets

### a) Contingent liabilities

Contingent liabilities are potential future costs to Government that may arise from guarantees, indemnities, legal and contractual claims and hence they constitute a risk to the Territory's financial position.

The agency had no contingent liabilities as at 30 June 2020 or 30 June 2019.

### b) Contingent assets

The agency had no contingent assets as at 30 June 2020 or 30 June 2019.

## 26. Events subsequent to balance date

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

## 27. Schedule of administered Territory items

The agency does not have any Territory items (refer Note 2(d)).

## 28. Budgetary information

<b>Comprehensive operating statement</b>	<b>2019-20 Actual \$000</b>	<b>2019-20 Original Budget \$000</b>	<b>Variance \$000</b>	<b>Note</b>
<b>INCOME</b>				
Grants and subsidies revenue				
Current	1 611	409	1 202	1
Capital				
Appropriation				
Output	71 851	75 146	(3 295)	2
Commonwealth	25 000	2 500	22 500	3
Sales of goods and services	845	933	( 88)	
Interest revenue	496		496	
Goods and services received free of charge	8 328	4 326	4 002	4
Gain on disposal of assets			-	
Other income	1 122	45	1 077	5
<b>TOTAL INCOME</b>	<b>109 253</b>	<b>83 359</b>	<b>25 894</b>	
<b>EXPENSES</b>				
Employee expenses	47 006	45 286	1 720	6
Administrative expenses				
Purchases of goods and services	19 359	20 693	(1 334)	7
Repairs and maintenance		325	( 325)	
Depreciation and amortisation	652	767	( 115)	
Other administrative expenses	8 890	4 326	4 564	4
Grants and subsidies expenses				
Current	11 432	10 894	538	
Capital	22 500		22 500	3
Community service obligations				
Interest expenses				
<b>TOTAL EXPENSES</b>	<b>109 839</b>	<b>82 291</b>	<b>27 548</b>	
<b>NET SURPLUS/(DEFICIT)</b>	<b>( 587)</b>	<b>1 068</b>	<b>(1 655)</b>	
<b>OTHER COMPREHENSIVE INCOME</b>				
Items that will not be reclassified to net surplus/ deficit				
Changes in accounting policies		-		
Correction of prior period errors		-		
Changes in asset revaluation surplus	(1 657)	-	(1 657)	8
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>	<b>(1 657)</b>	<b>-</b>	<b>(1 657)</b>	
<b>COMPREHENSIVE RESULT</b>	<b>(2 244)</b>	<b>1 068</b>	<b>(3 312)</b>	

**Notes:**

1. Increase is predominantly due to funding for Darwin City activation promotion, one-off funding for Jabiru and Kakadu Futures, Renewable Energy Research and Development and Australian Government's Living Safe Together Intervention Program.
2. Decrease is predominantly due to Administrative Arrangement Orders transfer out to Department of Corporate and Information Services for the centralisation of certain corporate services and Department of Infrastructure, Planning and Logistics for centralisation of the Repairs and Maintenance program.
3. Increase due to National Partnership funding for Darwin City Deal: Education and Community Precinct.
4. Increase due to recognition of services provided free of charge for Administrative Arrangements Order transfer out to the Department of Corporate and Information Services for the centralisation of certain corporate services and the Department of Infrastructure, Planning and Logistics for centralisation of the Repairs and Maintenance program.
5. Increase mainly due to cost recovery from Northern Territory Government agencies.
6. Increase is predominantly due to Ministerial Offices and Office of the Leader of the Opposition, COVID-19 response, Per- and Poly-Fluoroalkyl Substances (PFAS) program and voluntary redundancy related expenditure.
7. Decrease predominantly due to the net effect of the COVID-19 response with reduction in usual expenditure.
8. Net decrement of the asset revaluation relating to land and buildings

## Balance Sheet

	2019-20 Actual \$000	2019-20 Original Budget \$000	Variance \$000	Note
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and deposits	14 747	1 687	13 060	1
Receivables	15 199	291	14 908	1
Prepayments	150	231	( 81)	
<b>Total current assets</b>	<b>30 096</b>	<b>2 209</b>	<b>27 887</b>	
<b>Non-current assets</b>				
Advances and investments	200	200	-	
Property, plant and equipment	22 019	22 689	( 670)	
Other assets	26	80	( 54)	
<b>Total non-current assets</b>	<b>22 246</b>	<b>22 969</b>	<b>( 723)</b>	
<b>TOTAL ASSETS</b>	<b>52 341</b>	<b>25 178</b>	<b>27 163</b>	
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Deposits held				
Payables	22 460	1 131	21 329	2
Provisions	5 587	5 550	37	
Other liabilities	2 329	67	2 262	3
<b>Total current liabilities</b>	<b>30 376</b>	<b>6 748</b>	<b>23 628</b>	
<b>Non-current liabilities</b>	-	-	-	
<b>Total non-current liabilities</b>	-	-	-	
<b>TOTAL LIABILITIES</b>	<b>30 376</b>	<b>6 748</b>	<b>23 628</b>	
<b>NET ASSETS</b>	<b>21 965</b>	<b>18 430</b>	<b>3 535</b>	
<b>EQUITY</b>				
Capital	69 563	67 088	2 475	
Reserves	9 824	11 481	(1 657)	
Accumulated funds	(57 422)	(60 139)	2 717	
<b>TOTAL EQUITY</b>	<b>21 965</b>	<b>18 430</b>	<b>3 535</b>	

## Notes:

1. Increase predominantly relates to timing of National Partnership funding for Darwin City Deal: Education and Community Precinct, Barkly Regional Deal and Disaster Risk Reduction.
2. Increase predominantly relates to National Partnership Darwin City Deal: Education Community Precinct.
3. Increase due to recognition of National Partnership funding for Barkly Regional Deal and Disaster Risk Reduction.

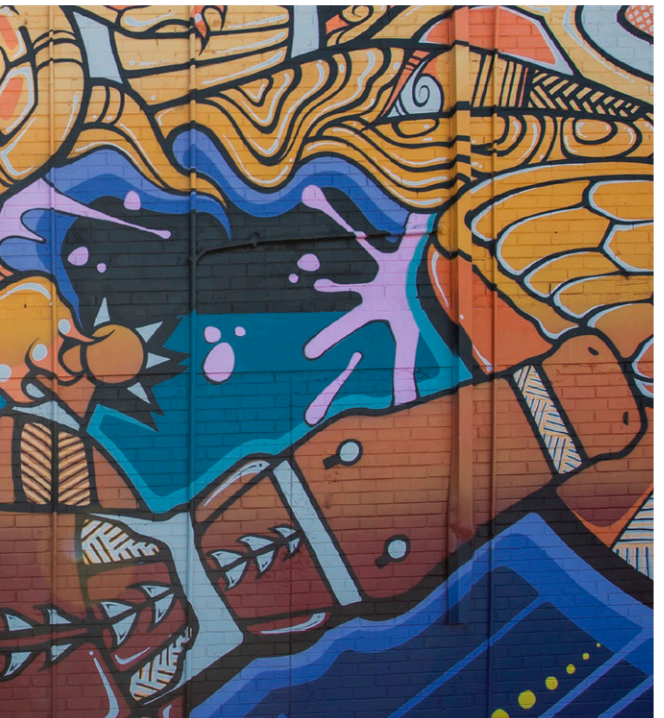
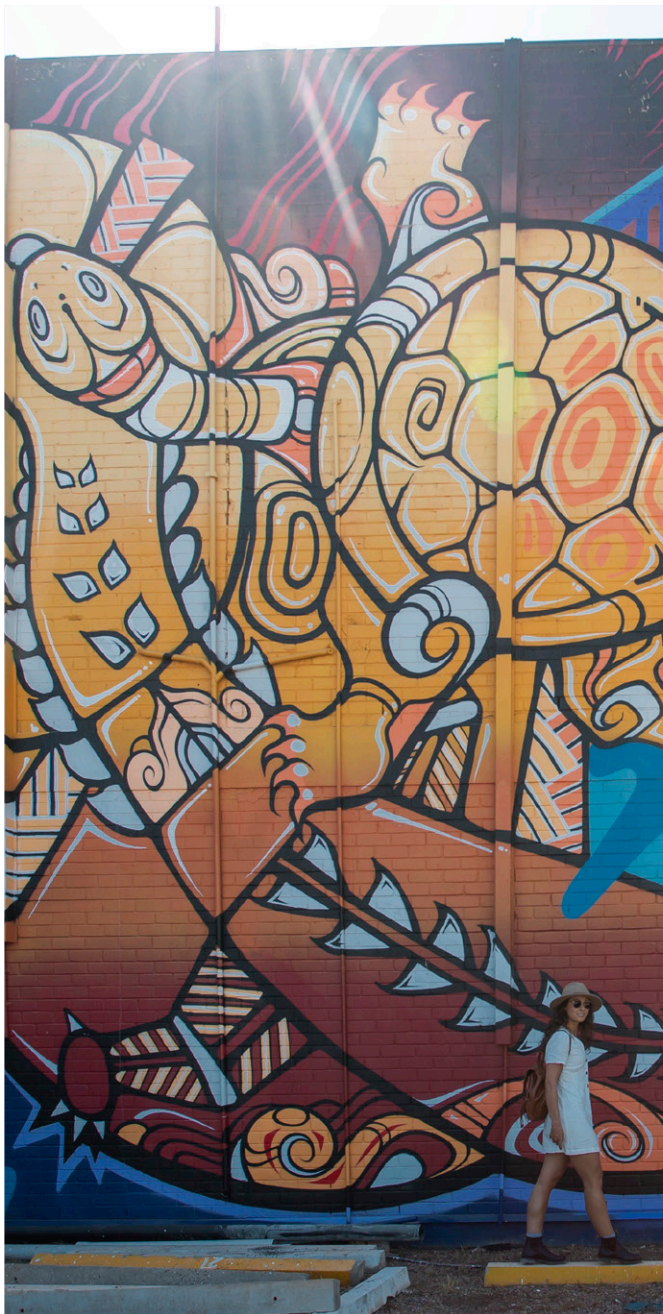
## Cash Flow Statement

	2019-20 Actual \$000	2019-20 Original Budget \$000	Variance \$000	Note
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Operating receipts</b>				
Grants and subsidies received				
Current	1 611	409	1 202	1
Appropriation				
Output	71 851	75 146	(3 295)	2
Commonwealth	12 209	2 500	9 709	3
Receipts from sales of goods and services	4 315	978	3 337	4
<b>Total operating receipts</b>	<b>89 986</b>	<b>79 033</b>	<b>10 953</b>	
<b>Operating payments</b>				
Payments to employees	46 604	45 286	1 318	5
Payments for goods and services	21 427	21 018	414	4,6
Grants and subsidies paid				
Current	11 432	10 894	538	
Capital	2 000	-	2 000	3
<b>Total operating payments</b>	<b>81 463</b>	<b>77 198</b>	<b>4 265</b>	
<b>Net cash from/(used in) operating activities</b>	<b>8 523</b>	<b>1 835</b>	<b>6 688</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Investing receipts</b>				
	-	-	-	
<b>Total investing receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Investing payments</b>				
Purchases of assets	426	-	426	
<b>Total investing payments</b>	<b>426</b>	<b>-</b>	<b>426</b>	
<b>Net cash from/(used in) investing activities</b>	<b>(426)</b>	<b>-</b>	<b>(426)</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Financing receipts</b>				
Equity injections				
Capital appropriation	341	-	341	
Commonwealth appropriation	500	-	500	
Other equity injections	-	1 000	(1 000)	
<b>Total financing receipts</b>	<b>841</b>	<b>1 000</b>	<b>(159)</b>	
<b>Financing payments</b>				
Equity withdrawals	-	2 500	(2 500)	
<b>Total financing payments</b>	<b>-</b>	<b>2 500</b>	<b>(2 500)</b>	
<b>Net cash from/(used in) financing activities</b>	<b>841</b>	<b>(1 500)</b>	<b>2 341</b>	
Net increase/(decrease) in cash held	8 938	335	8 603	
Cash at beginning of financial year	5 809	1 352	4 457	
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>14 747</b>	<b>1 687</b>	<b>13 060</b>	

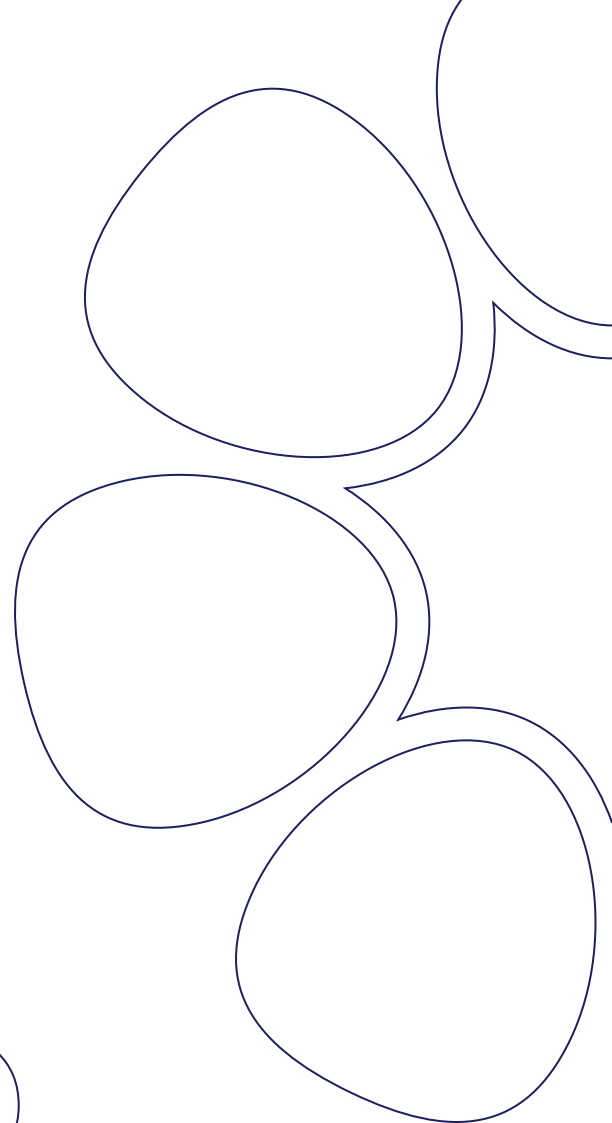
**Notes:**

1. Increase is predominantly due to funding for Darwin City activation promotion, one-off funding for Jabiru and Kakadu Futures, Renewable Energy Research and Development and Australian Government's Living Safe Together Intervention Program.
2. Decrease is predominantly due to Administrative Arrangement Orders transfer out to Department of Corporate and Information Services for the centralisation of certain corporate services and Department of Infrastructure, Planning and Logistics for centralisation of the Repairs and Maintenance program.
3. Increase due to National Partnership funding for Darwin City Deal: Education and Community Precinct.
4. GST refunds and payments from/to the Australian Taxation Office that are not budgeted.
5. Increase is predominantly due to Ministerial Offices and Office of the Leader of the Opposition, COVID-19 response, Per- and Poly-Fluoroalkyl Substances (PFAS) program and voluntary redundancy related payments.
6. Increase predominantly due to the net effect of the COVID-19 response with reduction in usual expenditure.

# Appendices



6



# Appendix 1:

## Grants programs paid in 2019-20

### Activate Darwin

Organisation	Purpose	Amount paid (GST exclusive)
Artback NT Arts Development and Touring Inc	Transforming Public Spaces Challenge 2020 - Design and Installation of a Larrakia Art Wall	20 000
Creative Jewels Pty. Ltd.	Tropical Light window display as part of the Activate Darwin program	500
Curve Restaurant and Bar Darwin	Tropical Light window display as part of the Activate Darwin program	500
Darwin City Retailers Association Inc	Support for stakeholder engagement with all retail businesses within the Darwin City and Waterfront areas in partnership with the NT Government and Activate Darwin on programs to support the retail sector	90 000
Fusion Exhibition & Hire Services	Transforming Public Spaces Challenge 2020 - Darwin city creative orchid display in the mall as part of the Activate Darwin program	20 000
Fusion Exhibition & Hire Services	Transforming Public Spaces Challenge 2020 - Darwin city greenery and lighting as part of the Activate Darwin program	20 000
Fusion Exhibition & Hire Services	Transforming Public Spaces Challenge 2020 - Installation and maintenance of growing airplants onto existing structures on city buildings.	20 000
Fusion Exhibition & Hire Services	Transforming Public Spaces Challenge 2020 - Projection mapping across three different locations in the CBD, supporting the creative arts sector and Activate Darwin program	20 000
Fusion Exhibition & Hire Services	Transforming Public Spaces Challenge 2020- Darwin city creative art installations and greenery as part of the Activate Darwin program	20 000
Ginger Pink	Tropical Light window display as part of the Activate Darwin program	500
Homer Pty Ltd	Tropical Light window display as part of the Activate Darwin program	408
Johnn Johnns	Tropical Light window display as part of the Activate Darwin program	356

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## Activate Darwin

Organisation	Purpose	Amount paid (GST exclusive)
Larrakia Nation Aboriginal Corporation	Implementation of the Anti-social Behaviour Mobile Phone App	48 900
Lauretta Ridgers Trading as Readback Books	Tropical Light window display as part of the Activate Darwin program	358
Lulu & Daw Pty Ltd	Tropical Light window display as part of the Activate Darwin program	500
Mason Aust Pty Ltd	Tropical Light window display as part of the Activate Darwin program	500
Next Tier eSports	Transforming Public Spaces Challenge 2020 - Swim up Movie nights at the Darwin Waterfront.	20 000
Red Splash	Transforming Public Spaces Challenge 2020 - Installation and maintenance of a green wall in Darwin City	20 000
The Bookshop Darwin	Tropical Light window display as part of the Activate Darwin program	500
Tracey Bunn	Transforming Public Spaces Challenge 2020- Support for a program of live music on the lawns of Tourism Top End Visitor Centre.	20 000
Vibe Hotel Darwin Waterfront	Tropical Light window display as part of the Activate Darwin program	500
<b>Total</b>		<b>323 521</b>

## Alice Springs Revitalisation

Organisation	Purpose	Amount paid (GST exclusive)
Red Hot Arts Central Australia Incorporated	Deliver the Revitalise Alice - Street Art Project as part of the CBD Revitalisation Program	60 000
Red Hot Arts Central Australia Incorporated	Deliver the Revitalise Alice - Street Art Project, as part of the Northern Territory Governments CBD Revitalisation Program	60 000
Tangentyere Council Aboriginal Corporation	Develop and deliver a service that will build community resilience through engagement and support for young people and their families	358 000
Tangentyere Council Aboriginal Corporation	To improve community safety and wellbeing by extending the operation of the Tangentyere Community Night Patrol to operate 7 nights a week	210 000
<b>Total</b>		<b>688 000</b>

## City Deal

Organisation	Purpose	Amount paid (GST exclusive)
Charles Darwin University	Darwin City Deal - Education and Civic Precinct Project Management. The funded activity includes CDU continuing engagement of the Project Management Team to drive the Education and Civic Precinct Project, on behalf of CDU.	7 900 000
Darwin City Council	Darwin City Deal - Education and Civic Precinct Project - transfer of land on which the Precinct is to be built by Charles Darwin University	14 600 000
<b>Total</b>		<b>22 500 000</b>

## Community Support Grants

Organisation	Purpose	Amount paid (GST exclusive)
Aboriginal Medical Services Alliance of the NT	Sponsorship of the 25 Years of Health Leadership Conference	5 000
Australia Day Council NT Inc	Funding for the Council to administer Australia Day events in the Northern Territory	167 180
Australia Day Council NT Inc	Support for events and activities as part of 2020 Australia Day	40 000
Australian Red Cross	Donation to Red Cross Disaster Relief and Recovery Fund	25 000
Autism Northern Territory	Sponsorship of the Autism NT Luncheon 2019	5 455
Charles Darwin University	Sponsorship of the Chief Minister's Award for Outstanding Academic Achievement in Science	1 000
Charles Darwin University	Support the role of CDU and its contribution to the Territory by celebrating the anniversary of Charles Darwin's birth	25 000
Darwin Middle School	Support for students travelling to compete in the Science and Engineering Challenge National Finals	3 400
Greek Orthodox Community of NT Inc	Community facilities upgrades	110 000
Hellenic Australia Chamber of Commerce and Industry (NT) Inc	Support to establish and launch the Hellenic Australia Chamber of Commerce and Industry (NT) Inc.	15 000
Henbury School Council	Sponsorship of the Henbury Corporate Luncheon 2019	5 455
Mother's Day Classic Foundation	Sponsorship of the Mother's Day Classic 2020 - Darwin	600

Continued on next page

## Community Support Grants

Organisation	Purpose	Amount paid (GST exclusive)
Ms Lisa Annika Kuvaja	Support to attend the United Nations Youth Australia's National Conference 2019	1 000
National Disability Services Limited (ACT)	Funding for development of the Northern Territory Human Services Industry Plan	64 254
Northern Territory Council of Social Service	Peak Body Funding 2019-20	807 351
Northern Territory Police Legacy Inc.	Support of the NT Police Legacy Ball	5 000
NT Writers Centre Inc	Sponsorship of the Territory Read Awards	5 000
Palmerston and Litchfield Seniors Association Inc.	Support for day trips to Corroboree and Adelaide River	2 000
Returned Services League of Australia (Sa) Darwin RSL sub branch	ANZAC Day Commemoration 2020	15 000
Special Children's Christmas Party	Sponsorship of the Special Children's Christmas Party	2 750
Sri Lanka Australia Friendship Association	Community engagement and promotion of the Sri Lanka Australia Friendship Association 40th Anniversary Celebration and Christmas Dinner Dance 2019	500
Starlight Children's Foundation Australia	Sponsorship of the Star Ball Darwin 2020	5 000
Sydney Gay and Lesbian Mardi Gras Ltd	Support of the Northern Territory LGBTQI community World Pride Bid 2023	25 000
Territory Rodeo Services	Sponsorship of the 2019 Mataranka Rodeo Northern Cowboys Association Season Final	2 000
Top End Drum Runners	Support to conduct barrel racing clinics	1 000
Total Recreation NT Inc	Sponsorship of the Dancing with the Celebrities Ball 2019	1 591
Tracker Geoservices Pty Ltd	Survey to locate original Beagle anchors	20 000
Tracy Village social and Sports Club Inc	Support to maintain and enhance sporting grounds for community use	50 000
Unions NT	Peak Body Funding 2019-20	133 029
Unions NT	Support of the May Day celebration - community concert and family fun day	19 923
United Nations Youth Northern Territory Incorporated	Sponsorship of the Evatt Competition 2019	1 000
Variety NT	Support for commemorative materials for the 2020 Bash participants. The 2020 Bash was cancelled due to COVID-19.	5 000
Volunteering SA and NT Inc	Support for the Northern Territory Volunteer of the Year Awards 2019	27 500
<b>Total</b>		<b>1 596 987</b>

## COVID-19 Response

Organisation	Purpose	Amount paid (GST exclusive)
Aboriginal Medical Services Alliance of the NT	Support to deliver COVID-19 key messaging in the region	30 000
ARDS Aboriginal Corporation	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	186 685
Kalano Community Association Inc	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	173 463
Larrakia Nation Aboriginal Corporation	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	1 123 286
Marthakal Business Enterprises Pty Ltd	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	217 864
Nitmiluk Tours Pty Ltd	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	97 426
Tangentyere Council Aboriginal Corporation	To assist individuals to return to their home community due to COVID-19 biosecurity quarantine restrictions	210 289
Tyantyenge Aboriginal Corporation	Support to ensure food security for remote community stores impacted by COVID-19	20 000
<b>Total</b>		<b>2 059 013</b>

## Disaster Resilience

Organisation	Purpose	Amount paid (GST exclusive)
Australian Red Cross	To strengthen resilience of remote Indigenous communities through two-way learning, supporting existing and emergency governance structures and informing emergency service organisations to act in partnership with community leaders	50 000
Charles Darwin University	Development of a peri-urban bushfire simulation tool	13 329
Charles Darwin University	Support for fire risk assessment tools for the NT community through fuel load and mapping products - Phase 3	50 625
Department of Environment and Natural Resources	Develop a three year Bushfires Volunteer Strategy and Implementation Plan to increase the recruitment, retention, leadership skills and resilience of volunteers and bushfire brigades	40 000
Department of Environment and Natural Resources	To improve risk assessment of fire in remote communities in the Territory	120 000
Department of Infrastructure, Planning and Logistics	Installation of new river height gauge on the Armstrong River at the Buntine Highway and three rainfall observation stations with satellite connectivity	50 000
Department of Primary Industry and Resources	Support to enhance emergency management capability in the Northern Territory	3 827
NT Police, Fire and Emergency	Develop community resilience films for remote Northern Territory communities that are in high risk of natural disasters	200 000
NT Police, Fire and Emergency	Northern Territory support for the Australian Fire Danger Rating System	200 000
<b>Total</b>		<b>727 781</b>

## Governance and Capacity Building

Organisation	Purpose	Amount paid (GST exclusive)
Aboriginal Medical Services Alliance of the NT	Support for Aboriginal Peak Organisations of the NT for governance and engagement capability	350 000
Alice Springs Baseball Association Inc	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 500
Anindilyakwa Services Aboriginal Corporation	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	5 000
Australian Regional and Remote Community Services	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 200
Baniyala Garrangali Aboriginal Corporation	Support for the Djalkiripuyngu Enterprise Enhancement Project (Stage 2)	21 021
Belyuen Community	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 750
City of Palmerston	Deliver the Annual Palmerston Youth Festival 2020 - 2022	300 000
East Arnhem Regional Council	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 500
Gurindji Aboriginal Corporation	Support for governance and capacity building for Gurindji Aboriginal Corporation in 2020	40 000
Ingkerreke Outstation Resource Services	Developing Governance and Planning Skills of Current and Future Corporation Members at Sandy Bore Homeland	8 000
Jabiru Kabolmakmen Limited	Support for the appointment of an Economic Development Officer	50 000
Jabiru Kabolmakmen Limited	Support for the Operations of Jabiru Kabolmakmen Limited 2019-20	700 000
Jabiru Town Development Authority	Support to the Jabiru Town Development Authority for services provided by the West Arnhem Regional Council	90 000
Jawoyn Association Aboriginal Corporation	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	5 000

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## Governance and Capacity Building

Organisation	Purpose	Amount paid (GST exclusive)
Jessie Bonson	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 000
Julalikari Council Aboriginal Corporation	Building capacity for effective community governance on Tennant Creek town camps	50 000
Kalano Community Association Inc	Support for the Kalano Board Governance and Continuous Improvement project	35 310
Larrakia Nation Aboriginal Corporation	Deliver a program to create positive public perceptions about the community and awareness of the Larrakia culture among visitors and residents of Darwin and Palmerston	660 000
Larrakia Nation Aboriginal Corporation	Return to country program	112 115
Milingimbi & Outstations Progress Resource Association Inc (MOPRA)	Strengthening MOPRA for our board of directors, staff and community	39 200
Mutitjulu Community Aboriginal Corporation	Support for the Board Governance and Financial Literacy Project	31 365
Northern Territory Stolen Generations Aboriginal Corporation	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	2 500
Pudakul Aboriginal Cultural Tours	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	3 000
Regional Development Australia Northern Territory	Seeding of New Investment Fund as RDA NT plays a key role in helping NT organisations identify and secure funding for regional development projects.	50 000
Regional Development Australia Northern Territory	To support the expansion of RDA NT services for Indigenous Territorians	50 000
Tangentyere Council Aboriginal Corporation	Growing capacity for Local Decision making in Alice Springs Town Camps	49 000
Tanyah Nasir Consulting Services	Building Future Leadership Capacity and Structures in Willowra – 2020	31 404
Tarntipi Homelands Aboriginal Corporation	Building leadership and capability in financial and project management	19 800
Thamarrurr Youth Indigenous Corporation	Support for the Thamarrurr youth governance and leadership project	20 000

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## Governance and Capacity Building

Organisation	Purpose	Amount paid (GST exclusive)
Urapuntja Aboriginal Corporation	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	5 000
Waltja Tjutangku Palyapayi	Celebrating Aboriginal Culture 2020 – evolving Australia Day to recognise and celebrate Aboriginal culture and Aboriginal people's contribution to the Northern Territory identity	5 000
Warlpiri Youth Development Aboriginal Corporation	Support for a governance training and communication project	19 900
Yugul Mangi Development Aboriginal Corporation	Support for the Ngukurr Governance Project	50 000
<b>Total</b>		<b>2 814 565</b>

## Local Decision Making

Organisation	Purpose	Amount paid (GST exclusive)
Developing East Arnhem Limited	Develop the East Arnhem Landowner Prospectus	50 000
Gurindji Aboriginal Corporation	Develop the Gurindji Corporation and Jawoyn Local Decision Making exchange and Video Documentary	23 000
Guumali	Develop the Gwalwa Daraniki Association Master Plan 2019	14 950
Kalano Community Association Inc	Local Decision Making funding for project engagement and planning, including social and economic assessment and consultation	30 000
North Australian Aboriginal Corporation Inc	Facilitate community engagement in relation to the Barunga social club	38 198
Walangeri Ngumpinku Aboriginal Corporation	Develop the Walangeri Local Decision Making Multi-Agency Partnership Agreement	10 120
<b>Total</b>		<b>166 268</b>

## Promoting the Northern Territory

Organisation	Purpose	Amount paid (GST exclusive)
Basketball NT Inc.	Sponsorship of the NT 3 x 3 Pro Basketball Team	40 000
Multicultural Council of the NT	International Women's Day - acknowledging women identified by MCNT as Boundless Possible Ambassadors	1 818
NT Rugby Union	Sponsorship of the 2019 Darwin Hottest 7's Rugby Tournament through the Boundless Possible message including social, print and stream.	2 273
West Arnhem Regional Council	Boundless Possible instagram campaign to target people possibly seeking a 'sea or tree change' to move to the West Arnhem Region	6 000
West Daly Regional Council	Development and installation of 'welcome' signs to promote the communities of Wadeye, Peppimenarti, Nganmarriyanga and Emu Point.	3 182
<b>Total</b>		<b>53 273</b>

## Regional Flexible Grant Program

Organisation	Purpose	Amount paid (GST exclusive)
ARDS Aboriginal Corporation	Support for a Cultural Competency Training Package	22 960
ARDS Aboriginal Corporation	Support for the ARDS Cultural Competency - Train the Trainer program	23 810
Barkly Regional Council	Support for the governance functions of Aboriginal Community Controlled Corporations and the Aboriginal Community Controlled Housing Organisations across the Barkly	80 000
Blue Eagle Muay Tai Training and Fitness	Enable the purchase of a defibrillator	3 000
Central Land Council	Support for Yuendumu community members to Return to Country	5 000
Corrugated Iron Youth Arts	Deliver a program of activities and events for the young people and their families at the Nitmiluk Family Fun Day at Edith Falls in 2019	2 046
Darwin Castles and Slides	Deliver a program of activities and events for the young people and their families at the Nitmiluk Family Fun Day at Edith Falls in 2019	1 381

Continued on next page

## Regional Flexible Grant Program

Organisation	Purpose	Amount paid (GST exclusive)
Gong-dal Aboriginal Corporation	Engage with Yolngu community members through the delivery of messages and updates in relation to COVID-19	22 727
Jawoyn Association Aboriginal Corporation	Support the events and activities of the Nitmiluk National Park 30th Anniversary Celebrations 2019	10 000
Kalano Community Association Aboriginal Corporation	Deliver well-being programs and encourage healthy lifestyle choices for Territorians	2 400
Kalano Community Association Inc	Support the events and activities of the Nitmiluk National Park 30th Anniversary Celebrations 2019	1 500
Katherine Big River Hawks Inc	Support transportation of players from local communities within the Big Rivers Region to and from the AFLNT competition	3 000
Katherine Outback Experience Pty Ltd	Enable the purchase of a defibrillator	3 000
Katherine Regional Arts Inc	Installation of two murals in Katherine, with the assistance of local artists	20 000
Katherine Regional Arts Inc	Support for the completion of the the Balang Lewis Mural	8 000
Katherine Regional Cultural Precinct	Support the installation of murals for the Godinmayin Yijard Rivers Arts and Cultural Centre	5 000
Keogh Bay Consulting	Support for the Kulumindini Aboriginal Corporation Business Plan and Local Decision Making Action Plan	15 360
Nhulunbuy Corporation Ltd	Support for the Gove Peninsula Harmony Group - Permit Review	20 060
Nitmiluk Tours Pty Ltd	Deliver a program of activities and events for young people and their families at the Nitmiluk Family Fun Day at Edith Falls in 2019	1 435
Nitmiluk Tours Pty Ltd	Enable the purchase of a defibrillator	3 000
Tangentyere Council Aboriginal Corporation	Demolition of the Charles Creek derelict community centre building in line with community aspirations	38 932
The Historical Society of Katherine NT	Support for the operations of the Katherine Museum	50 000

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## Regional Flexible Grant Program

Organisation	Purpose	Amount paid (GST exclusive)
The YMCA of the NT Youth & Community Services Ltd	Deliver a program of activities and events for young people and their families at the Nitmiluk Family Fun Day at Edith Falls in 2019	500
World Vision Australia	Support for the Central Australia Community of Practice Forum	10 000
Yalu Marnggithinyaraw Indigenous Corporation	Engage with Yolngu community members through the delivery of messages and updates in relation to COVID-19	22 727
Yugul Mangi Development Aboriginal Corporation	Support for cultural activities in Ngukurr	5 000
<b>Total</b>		<b>380 838</b>

## Strategic Policy Coordination and Engagement

Organisation	Purpose	Amount paid (GST exclusive)
Department of Trade, Business and Innovation	Development of a renewable resource database to facilitate investment in renewables in the Territory	95 500
Mr Fletcher Lachlan	Development of a video project to promote the Territory from a youth perspective and maintain youth population in the NT	1 350
Regional Australia Institute Ltd	Regional Australia Institute work program	50 000
<b>Total</b>		<b>146 850</b>

## Worker and Wellbeing Fund

Organisation	Purpose	Amount paid (GST exclusive)
Australian Red Cross	Provide emergency relief and social support for individuals and families in the NT impacted by COVID-19	808 800
CatholicCare NT	Provide emergency relief and social support for individuals and families in the NT impacted by COVID-19	238 000
Grow Northern Territory	Provide financial assistance for mental wellness program	10 000
Melaleuca Refugee Centre	Community Capacity Building to multicultural leaders about COVID-19	20 950
Melaleuca Refugee Centre	Counselling and emotional support to families and individuals impacted by COVID-19	53 000
Migration Corporation of Australia Pty Ltd	Counselling and psychological support services to community members	13 698
Multicultural Council of the NT	Provide food vouchers to families and individuals impacted by COVID-19	25 000
NT Aids and Hepatitis Council Inc	Peer Support for CALD sex workers to address COVID-19	53 169
Teamhealth	Psychosocial support services for people who require support from the impact of COVID-19	154 359
Voyages Indigenous Tourism Pty Ltd	Provide food vouchers to families and individuals impacted by COVID-19	22 000
West Arnhem Regional Council	Provision of a range of wellbeing and therapeutic workshops for West Arnhem Regional Council	9 066
<b>Total</b>		<b>1 408 042</b>

## Youth Program

Organisation	Purpose	Amount paid (GST exclusive)
Australian Red Cross	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	1 929
Blue Eagle Muay Tai Training and Fitness	Deliver a program of activities and events for the young people of Katherine during a nominated period	20 000
Blue Eagle Muay Tai Training and Fitness	Deliver a program of activities and events for the young people of Katherine during nominated periods	20 000

Continued on next page

## Youth Program

Organisation	Purpose	Amount paid (GST exclusive)
CatholicCare NT	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	1 646
Hot Game Magnet	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	2 000
Kalano Community Association Inc	Deliver a program of activities and events for the young people of Katherine during the 2020 school holiday period	60 000
Kalano Community Association Inc	Support for the Katherine After Hours Youth Programs	60 000
Katherine Castles	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	8 250
Katherine Isolated Children's Service Inc	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	7 200
Katherine Outback Experience Pty Ltd	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	4 545
Katherine Outback Experience Pty Ltd	Deliver a program of activities and events for the young people of Katherine during the 2020 school holiday period	4 545
Katherine Regional Arts Inc	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	29 843
Katherine Regional Arts Inc	Support for the Youth Sculpture and Mural Project	27 600
Katherine Regional Cultural Precinct	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	12 400
Katherine Regional Cultural Precinct	Support for the Youth Performing Arts Program	23 000
Katherine Town Council	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	16 841
Katherine Town Council	Support for the Beautification Youth Project	11 500
Kentish Lifelong Learning and Care Inc	Deliver a program of activities and events for the young people of Katherine during the 2020 school holiday period	1 050
Nitmiluk Tours Pty Ltd	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	20 687

Continued on next page

## Youth Program

Organisation	Purpose	Amount paid (GST exclusive)
Photobiz NT	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	2 520
Rod & Rifle Pty Ltd	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	3 650
Rod & Rifle Pty Ltd	Deliver the youth engagement program	1 870
Somerville Community Services Inc	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	30 979
Territory Families	Extend the hours and transport services for Alice Springs youth drop-in centres	660 000
The Finch Cafe	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	2 000
The Historical Society of Katherine NT	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	1 725
The Smith Family	Deliver a program of activities and events for the young people of Katherine during the 2019 school holiday period	2 000
The YMCA of the NT Youth & Community Services Ltd	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	24 186
Wurli Wurlinjang Health Service	Deliver a program of activities and events for the young people of Katherine during the 2019 and 2020 school holiday period	2 200
YMCA of the Northern Territory	Deliver a program of activities and events for the young people of Katherine during the 2020 school holiday period	2 900
<b>Total</b>		<b>1 067 067</b>
<b>Grand Total</b>		<b>33 932 204</b>

## Appendix 2:

# Northern Territory Ministry and Leader of the Opposition

### **The Hon Michael Patrick Francis Gunner, MLA**

Chief Minister  
Minister for Northern Australia  
Minister for Trade and Major Projects  
Minister for Business and Innovation  
Minister for Defence Jobs and Veterans' Affairs  
Minister for Treaty  
Minister for Children

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### **The Hon Nicole Susan Manison, MLA**

Treasurer  
Minister for Police, Fire and Emergency Services  
Minister for Multicultural Affairs

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### **The Hon Natasha Kate Fyles, MLA**

Attorney-General and Minister for Justice  
Minister for Health  
Minister for Disabilities  
Minister for the Arafura Games

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### **The Hon Gerald Francis McCarthy, MLA**

Minister for Local Government, Housing and Community Development  
Minister for Public Employment

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### **The Hon Lauren Jane Moss, MLA**

Minister for Tourism, Sport and Culture  
Minister for Corporate and Information Services

### **The Hon Eva Dina Lawler, MLA**

Minister for Environment and Natural Resources  
Minister for Infrastructure, Planning and Logistics  
Minister for Climate Change

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### **The Hon Dale Suzanne Wakefield, MLA**

Minister for Territory Families  
Minister for Renewables, Energy and Essential Services  
Minister for Central Australian Reconstruction

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### **The Hon Selena Jane Malijarri Uibo, MLA**

Minister for Education  
Minister for Aboriginal Affairs  
Minister for Workforce Training

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### **The Hon Paul Andrew Kirby, MLA**

Minister for Primary Industry and Resources

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### **Mrs Lia Finocchiaro, MLA**

Leader of the Opposition

## Appendix 3:

### Ministry and Leader of the Opposition Expenditure 2019-20

Minister	\$000
<b>Hon M Gunner (Chief Minister)</b>	<b>5 866</b>
Employee	5 265
Operational	601
<b>Hon N Fyles</b>	<b>1 228</b>
Employee	1 111
Operational	117
<b>Hon N Manison</b>	<b>1 218</b>
Employee	1 103
Operational	115
<b>Hon G McCarthy</b>	<b>1 281</b>
Employee	1 163
Operational	119
<b>Hon L Moss</b>	<b>1 103</b>
Employee	1 010
Operational	93
<b>Hon E Lawler</b>	<b>1 244</b>
Employee	1 114
Operational	130
<b>Hon D Wakefield</b>	<b>1 546</b>
Employee	1 368
Operational	178
<b>Hon S Uibo</b>	<b>1 157</b>
Employee	970
Operational	187
<b>Hon P Kirby</b>	<b>1 169</b>
Employee	1 053
Operational	117
<b>Leader of the Opposition (CLP)</b>	<b>1 787</b>
Employee	1 574
Operational	213
<b>Total</b>	<b>17 600</b>
Employee	15 730
Operational	1 870

# Contacts

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## Tennant Creek

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Tennant Creek NT 0860

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